

Serbian torn between loyalty and fear of bloodshed

THE SERBS, often painted as the agents provocateurs in the unrolling Yugoslav crisis, are in reality torn between fear of the current bloodshed and fierce loyalty to their republic, the largest in the federation.

While many are glad to see the federal army at last descending on the rebel republics of Slovenia and Croatia, they also rage at what they see as the incompetence and powerlessness of their own institutions.

Hysterical scenes in the parliament on Tuesday in Belgrade, the Serbian and federal capital, illustrated these conflicting emotions.

Hundreds of parents whose sons are serving in the federal army stormed the assembly, screaming and cursing at the deputies in a confrontation that was carried live on television.

A 51-year-old mother cried: "I want my son back. Give us weapons, so we can fight instead."

As a 35-year-old history teacher pointed out: "The weeping mothers did not demand peace. Instead they showed their collapse of faith in the Yugoslav army. The demonstrators now want to take matters into their own hands. They no longer believe in any institutions. It was tragicomic. Their fear is completely understandable, on the one hand, as many conscripts have been killed. But, on the other hand, the crowds took over parliament and demanded weapons. It all shows how remote is the chance for any peace or democracy in Serbia."

Serbs, who three years ago rallied around Mr Slobodan Milosevic, the Communist leader who conjured up and then rode a wave of nationalism to become the president of the republic, now feel betrayed.

Their initial support for Mr Milosevic has crumbled into disillusion because they feel he has failed to return to Serbia the dominant position within Yugoslavia which they feel it deserves. Now they lack any political direction or hope of a peaceful solution to Yugoslavia's troubles.

"Serbia was the last to hold elections and remains communist," said Mr Mihajlo Kovac, a

Laura Silber reports from Belgrade on how the country's Serbs feel betrayed by their nationalistic communist leaders

parliamentary deputy. "We suffer this stigma both in Yugoslavia and abroad. This government and these times are a national catastrophe for Serbs."

Serbs see themselves as the heirs to Yugoslavia. They often point out that Serbia fought on the winning side in both world wars, while Croatia was first part of Austro-Hungary and then ruled by a pro-fascist regime during the Second World War.

They feel angry and betrayed by the Slovenes. "The army defended them in 1953, when the northern part of Slovenia (Zone B) was under dispute with Italy," said a Belgrade journalist. "They then welcomed the Yugoslav army. But now the Yugoslav army is called a fascist occupying force."

Most Serbs seem ready to accept that Slovenia will secede. But they blame the tiny western republic for forcing the crisis to a head, which

they fear will drown Yugoslavia in a blood bath. They say the Slovenes should have backed down from their declaration of independence in the interests of peace, not only in Slovenia but throughout Yugoslavia and in Europe.

Belgrade residents, believing war to be imminent, are buying stores of flour and salt to prevent hunger when store supplies run out. Lines of cars snake around petrol stations as rumours persist that petrol will soon be unavailable.

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Italy prepares for influx of refugees

SOME 40,000 refugees may flee the fighting in Yugoslavia and cross the country's border with Italy, Rome's immigration minister said yesterday. Reuter reports from Rome and Munich.

"Women and children would probably be the first to cross the borders and estimates forecast a flow of some 40,000 people," Mrs Margherita Boniver told reporters.

Her ministry is working with the interior, defence and civil protection ministries to coordinate responses to any influx.

Mr Nicola Capria, civil protection minister, said: "We hope the conditions for an exodus will not be brought about. But if it does take place, we will tackle it."

Italy is anxious to avoid a repeat of the Albanian refugee exodus last March, when the government was taken by surprise by more than 20,000 people who fled across the Adriatic to ports on the southeast Italian coast.

Italy has said Albanian refugees who have not been granted political asylum or found a job by mid-July will be sent home.

Meanwhile, some German tourists, desperate to escape fighting in Yugoslavia, altered their tickets so they could catch the first ferry out yesterday, a spokeswoman for the German motor club ADAC said.

"Some wanted to get on that boat at any cost," she said, adding that they had altered their tickets to get on the first sailing rather than the second.

About 1,000 mostly-calm tourists sailed on the Marco Polo to the Italian port of Trieste. The boat was chartered by the ADAC to help

ferry some of an estimated 30,000 German tourists out of Yugoslavia.

In Bonn, the foreign ministry repeated its call for Germans to avoid travelling through Slovenia and Croatia to Austria.

The local clinic in the Yugoslav border town of Gornja Radgona, close to Austria, was fully staffed yesterday and was turning away ordinary patients as it prepared to receive battle casualties, Reuter adds.

Unfortunately, they are waiting for the injured soldiers from either side," Dr Miran Octan, head of the clinic, said.



Slovenian soldiers sheltering in the entrance of a house in the town of Dravograd as Soviet-built MIG-29s belonging to the Yugoslav federal air force flew over the area several times

Airlines take avoiding action

By Andrew Bolger

INTERNATIONAL air operators have started to avoid flying over Yugoslavia, even though the Belgrade authorities yesterday eased restrictions on airspace imposed earlier in the week.

The airports at Zagreb and Ljubljana remain closed and airspace in the northern half of the country controlled from Zagreb is still closed up to the level of 20,000ft - well below the cruising height of jets.

The conflict will put further pressure on the Mediterranean's already crowded airspace, since many European aircraft normally cross Yugoslavia en route to Greece.

Yesterday there was little airline activity in Yugoslavia, apart from charter flights taking out tourists and scheduled services by the state airline, JAT, in airspace controlled from Belgrade.

All British tourists were advised yesterday to leave Yugoslavia. More than 2,400

THE British government last night revoked all existing export licences to Yugoslavia covering military goods and industrial equipment which might have a military application, FA reported.

The Foreign Office said it would be wrong to supply troops which were behaving in the manner of the Yugoslav federal army.

holidaymakers were on their way home after fleeing the violence in chartered boats.

One London insurance broker, Sedgwick, is already facing a large claim arising from damage to aircraft owned by Adria, the Yugoslav airline, which occurred at Ljubljana on June 28. The reinsurance claim is believed to be for the total loss of a A320-300 Airbus, a DC-9 and two Dash-7 turboprops. The claim could be for as much as \$64m (£39m). Sedgwick declined to confirm the size of the claim and said it had not yet been able to assess the extent of the damage.

The fighting has had little impact so far on the insurance market, though some London underwriters have increased their aviation rates. Most insurance directly available in Yugoslavia, and reinsured through the London and German markets, specifically excludes war or civil war, so businesses suffering losses on land will have to pursue their claims with government authorities.

One possible exception is marine policies, which can extend to cargo being transported across land. Northern Yugoslav ports such as Split, Koper, Rijeka and Zadar handle a lot of cargo bound for eastern Europe.

In Athens, Mr Andonis Samaras, the Greek foreign minister, said the free movement of Greece's products being transported through Yugoslavia were being monitored following reports that scores of Greek trucks were trapped by the fighting in Slovenia. About 30,000 truckloads of EC goods pass through Yugoslavia each year and half of Greece's exports to the EC are trucked through the country.

Yugoslavia is also an important route for road haulage to Turkey and the Middle East. Lorries are now being rerouted through Hungary, Romania and Czechoslovakia, which are allowing 10 drivers with visas issued by Yugoslavians to pass.

Lengthy queues have developed along the Austria/Hungary border, however, with trucks waiting as long as 30 hours to cross. "The big problem is for those carrying perishable goods," said the Austrian motoring organisation ARBO.

It said: "They cannot be given preferential treatment as usually happens, so most of their cargoes are spoiled by the time they reach their destination."



CSCE calls for immediate end to hostilities

By Robert Mautner and Ariane Genillard in Prague

A DESPERATE attempt to prevent Yugoslavia descending into bloody civil strife was launched yesterday by the 25-nation Conference on Security and Co-operation in Europe.

Senior officials from the member countries, including the US, Soviet Union, Canada and all European countries, quickly adopted a declaration calling for an immediate end to hostilities between the warring factions in Yugoslavia.

The declaration also called for a return to barracks by the federal Yugoslav and Slovenian forces and for a resumption of political control over all armed forces in Yugoslavia.

The officials were meeting under the special emergency procedure agreed at a CSCE ministerial conference in Berlin two weeks ago.

This mechanism allows the CSCE to make recommendations and offer its good offices to the conflicting parties. However, the CSCE, which can only make decisions by consensus, cannot impose solutions on member countries.

In his opening speech to the

meeting, President Vaclav Havel of Czechoslovakia said that a high-level group of observers could be sent by the CSCE to Slovenia and Croatia.

This would then report back to the organisation's ministerial council. On the basis of the group's findings, the council would decide on whatever further action it deemed necessary.

President Havel also suggested "a universal embargo" on arms exports to the whole of Yugoslavia.

However, the Czechoslovak president warned that no final solution to the Yugoslav crisis was likely to emerge from the conference.

"Nobody expects that all the accumulated problems can be resolved without a complex and probably lengthy process taking place," he said.

The CSCE's efforts to end the conflict in Yugoslavia and establish a breathing space during which the warring factions could work out a more permanent settlement, is taking place in parallel to a similar mission by the European

Community. But delegates to the conference here made no attempt to hide their scepticism about the practical contributions they could make.

"It's always too late. Such a conference cannot send troops to Yugoslavia," said Mr Jiri Dienstbier, the Czechoslovak foreign minister.

"We can only present ideas to all parties involved in the region and convince them that the only way to achieve their goals is in a peaceful and democratic manner."

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Diplomacy tested by territorial integrity

Edward Mortimer in London and Lionel Barber in Washington on the west's stance

EUROPEAN Community states were considering yesterday whether to recognise Slovenia and Croatia if the Yugoslav federal army did not cease hostilities.

Yet nine days ago, when the two Yugoslav republics unilaterally declared their independence, they encountered virtually unanimous official disapproval. No foreign governments recognised the new states.

Only a week earlier, in Berlin, the foreign ministers of the

35 states of the CSCE had appealed to Croatia and Slovenia to remain in the Yugoslav federation, while urging Serbia to negotiate with them on changes in governmental structure which would, they suggested, preserve Yugoslavia's political and territorial integrity.

Mr James Baker, US secretary of state, flew straight from Berlin to Belgrade to take that message personally to Yugoslav leaders. The US, he warned, would "neither encourage nor reward unilateral actions" leading to secession.

That warning was repeated after the event in a joint White House-State Department statement. "The United States," it said, "continues to recognise and support the territorial integrity of Yugoslavia, including Croatia and Slovenia."

In Europe, the US does not want to seem to be advocating a break-up of the Soviet Union. Also, the Bush administration

believes that in post-cold war European crises it is up to Europeans, specifically the EC, to take the lead.

The earlier position was also dictated by western reluctance (especially after the unhappy experience with the Kurds in Iraq) to seem to be egging on ethnic minorities to a collision course with the central authorities.

It is weakness, which became rapidly apparent as events unfolded, was that it put the west in the camp of the still-Marxist Yugoslav army and the proponents of a greater Serbia, putting too much emphasis on order at the expense of self-determination and democracy.

Mr Lawrence Eagleburger, a former US ambassador to Yugoslavia and now deputy secretary of state, signalled the US policy shift at the weekend, making clear that the status quo in Yugoslavia had become untenable.

"It is absolutely essential," he said, "for a different configuration in Yugoslavia, that the sovereignty of those republics and their democratic, market-oriented process must continue, that we are against the use of force to maintain the federation as it now exists. We're against the use of force period, but what we want is a new confederation."

By Tuesday, the State Department was speaking out much more freely about the desirability of autonomy for Croatia and Slovenia, even declaring that it would accept independence for the breakaway republics on condition that it was achieved peacefully.

European governments at first were as cautious as the Americans, but in fact their perspectives varied with their geographical situation and their own domestic problems. France, Romania and the Soviet Union - all states with a centralist tradition, fearful of

separatism among ethnic or linguistic minorities - have been the firmest supporters of Yugoslav territorial integrity, while Austria, with close historical and geographical ties to Croatia and especially Slovenia, has been much the most sympathetic to their point of view.

Germany too has been sensitive to the breakaway republics' predicament, partly, but not only, because it is host to a substantial population of Croat *Gastarbeiter*.

Perhaps the most forthright in admitting the reasons for his shift in policy has been Mr John Major, the British prime minister. During the Luxembourg summit last weekend he was still saying publicly that "the first prize is to hold the [Yugoslav] federation together". Yet inside the meeting he was warning that this would probably prove impossible, and that western public opinion would back the Slovenes.

The army is financed by the federal budget, and not by the individual republics. About 47 per cent of the federal budget, or \$2bn (£1.2bn), was allocated to the army last year. This accounts for 3 per cent of GDP. The finances are used specifically for the running costs of the army, and pensions.

The army supplements its income through some of the revenue from arms exports, which last year totalled more than \$4bn.

Defensive force that changed tactics

By David White, Defence Correspondent and Judy Dempsey

YUGOSLAVIA has one of the biggest armies in eastern Europe, with total forces of 180,000, excluding 15,000 frontier guards who also come under the command of the defence ministry.

Compared to the countries of the former Warsaw Pact it is relatively under-equipped in terms of tanks and armoured vehicles because of its non-aligned defence posture, with fewer than its eastern neighbours Bulgaria or Romania.

All available figures ignore how much the federal armed forces and reserve may have reorganised along ethnic lines since the conflict began.

The figures show that the air force has more than 450 combat aircraft and about 300 armed helicopters, more than any of its immediate neighbours, including the two NATO members Italy and Greece.

According to the Military Balance published by the International Institute for Strategic Studies (IISS), the Yugoslav

army's strength of 138,000 includes some 30,000 conscripts on their 12 month military service. In addition, there are 440,000 army reservists.

The army, distributed in four military regions, possesses some 1,850 heavy tanks,

although only about 300 are of recent vintage. The total, according to the IISS, includes 700 Second World War-era US and Soviet tanks, which are kept in storage. It has more than 6,000 artillery pieces of a wide variety of Soviet, US, Ger-

man and Yugoslav designs, a similar number of mortars, and 180 multiple-rocket launchers.

The air force is made up of fighter squadrons equipped with Soviet MIG-21s and the latest MIG-29s, and ground attack and reconnaissance units using locally made fighter-trainers. Armaments include two types of air-to-ground missiles, the US AGM-65 Maverick and the Soviet AS-7 Kerry. Its combat helicopters include versions of the French Gazelle, made under licence.

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EUROPEAN NEWS

Camels ride to Yavlinsky takes to road in search for converts

By Quentin Peel in Bonn

CALL it the Grand Bargain, or more modestly, the Window of Opportunity: the Harvard-Yavlinsky plan to persuade the west to help transform the Soviet Union into a market economy was on sale (metaphorically speaking) in Germany yesterday.

It is a matter of preaching to the converted in Bonn. Of all the Group of Seven industrialised states which will hear out President Mikhail Gorbachev on his economic plight in two weeks time, Germany is the most inclined to do something about it. The problem is that the German kiddy is here: all the cash is being spent on the former East Germany. All that is left is goodwill. Yet that is the first commodity which the authors of the plan are after.

Mr Grigory Yavlinsky, co-author of last year's 500-day programme for a crash Soviet transition to a market economy, and Professor Graham Allison, head of the Kennedy School of Government at Harvard, are on a manic marketing mission from Moscow, via Malta (to see Mr Gianni De Michelis of Italy), Bonn (to see Mr Hans-Dietrich Genscher, and Chancellor Helmut Kohl's advisers), London (Mr Norman Lamont, the chancellor of the exchequer and Mr Jacques Attali of the European Bank for Reconstruction and Development), Paris and Tokyo, in an urgent effort to persuade the G7 leaders to take a look through their window of opportunity.

Their pitch is both dramatic and self-deprecating. They are not after mountains of money and are not trying to bail Mr Gorbachev out. Nor are they even trying to lay down a final programme

to stop the collapse of the Soviet economy. They simply want to persuade western leaders that it is in their interests to be involved.

"There is no more important question for 1991 and 1992, not just for the Soviet Union, but for the whole world," Prof Allison said yesterday at the German Foreign Policy Institute. A disintegrated, rudderless state with nuclear weapons was too ghastly to contemplate.

The rest of the sales pitch comes from Mr Yavlinsky, the man who resigned in desperation as Mr Boris Yeltsin's deputy premier, seeing the moves to a market in tatters. He now sees another chance to put the same programme back into effect - although the economic collapse, the budget deficit, and the devaluation of the rouble, are already far worse.

What they meet is sympathy - and scepticism. How do you re-educate Soviet bureaucrats the wily Germans ask? How do you persuade the people to want a market economy? And above all how do you persuade Mr Gorbachev himself to buy it? What use a window of opportunity if the other side won't look through?

Mr Kohl flies to Kiev on Friday to see the Soviet leader. Mr Gorbachev may be looking for money, and Mr Kohl has little, if any, to offer. But what Mr Yavlinsky and Prof Allison are desperately hoping is that the chancellor will persuade Mr Gorbachev that he must opt for the radical reform plan: any other half-baked alternative will not win western support.

The real sales pitch is needed back in the Soviet Union.



Prof Grigory Yavlinsky: trying to persuade the west to recognise a window of opportunity

Brussels approves Ford/VW plant aid

By David Buchanan in Brussels and William Kings in Paris

BRUSSELS (Reuters) - The European Commission yesterday approved a plan to help Ford and Volkswagen set up a plant in Portugal.

Overruling an objection from Matra, the French company which makes space vans under the Renault name, the European Commission ruled that the aid was justified, given that the factory would create 3,000 jobs directly - and 7,000 indirectly - in Setúbal, one of the country's most backward regions. The plant aims eventually to turn out 190,000 family vans, or so-called multi-purpose vehicles (MPVs), a year.

Matra said yesterday it would contest the Commission's decision.

The Commission said two-thirds of the total Ecu2.5bn cost of the plant was considered eligible for state or regional aid; under EC rules the Portuguese government could have financed up to 75 per cent of this. The proposed aid would amount to only 33.3 per cent of the total eligible for assistance.

The aid will be in the form of an Ecu500m direct grant (with the EC regional fund providing 70 per cent of this initially), and a five year tax exemption worth up to Ecu47m.

"It should not give an unfair advantage," to Ford and VW, the Commission said. The Setúbal plant should not lead to problems of overcapacity, it added.

By Nikl Tait in New York

RJR Tobacco International, part of the large RJR Nabisco consumer products group, said yesterday it had signed a joint venture agreement which could allow it to produce significant numbers of cigarettes in the Soviet Union by the middle of next year.

The venture is being established with the Alma-Ata Integrated Tobacco Works in Kazakhstan and will produce Camel cigarettes as well as jointly-owned brands. RJR hopes to be producing around 2.4m cigarettes a year by mid-1992, although it remained cautious about timing.

US tobacco companies looked longingly at the huge Soviet cigarette market for many years. While smoking is slowly declining in the US, Soviet demand remains buoyant and unsatisfied.

The Soviet Union is reckoned to be the third largest cigarette market in the world, after China and the US, with some 70m people smoking around 470m cigarettes a year. Soviet output has ranged between 350m and 400m units in recent years.

Both RJR and Philip Morris announced big deals to help relieve chronic tobacco shortages in the Russian Republic last October. Between them, the two manufacturers said they would supply some 34m cigarettes over the next 12-15 months. The deals were widely viewed as a further attempt by the US tobacco companies to gain a manufacturing entrée in the market, and RJR said then that it had signed joint venture agreements to produce RJR cigarettes in Leningrad.

Under the latest agreement, RJR will provide equipment, technical expertise, and "long-term agronomy assistance".

Industrial output declines by 0.2% in west Germany

INDUSTRIAL production in west Germany fell a provisional 0.2 per cent in May against a month earlier, says a revised April figure from the Federal Statistical Office. The April figures were revised from an original fall of 1.8 per cent.

An Economics Ministry statement said the economy remained robust. Strongest growth was seen in the utility sector, where output expanded 7.5 per cent, and in mining (5 per cent). But manufacturing output fell 0.5 per cent and construction 6.5 per cent.

Overall industrial production in April and May, against February and March, fell 0.5 per cent.

The British government might revoke all export licences to Yugoslavia covering military and industrial equipment, it might have a military mission, PA reported.

The Foreign Office would be urging troops which were being the manner of the federal army.

holidaymakers were away home after the weekend in charter buses. One London insurance, Sedgwick, is suing a large claim arising from damage to aircraft on the flight.

The claim, which occurred at June 28, the time claim is believed to be total loss of a 1980-81 DC-9 and two DC-9s. The claim, which is worth as much as \$6m, was declined to meet the size of the claim and had not yet been settled.

The fighting has an impact so far on the market, though some underwriters are in their aviation rate insurance directly with Yugoslavia, and some through the London market.

One possible exception is the policy, which extends to cargo transported across land to Yugoslavia, ports and air. The policy, which is a lot of cargo in eastern Europe.

In Athens, Mr. Samaras, the Greek minister, said the government of Greece's presence in the region was being transported to Yugoslavia were being followed by reports of Greek troops of Greek mercenaries trapped by the Yugoslavians. About 30,000 of EC goods pass through the region each year.

Yugoslavia is also a transit route for road and air traffic. The Ministry of Transport and Communications is allowing in drivers issued by Yugoslavia.

Longer queues have opened along the border, because of the trucks waiting at the border for crossing. The problem is for the trucks to be able to cross, and a transport minister in Athens.

Mr. Tait said: "The situation is very difficult. The Greek government is not happy with the way the border is being handled."

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Because of constraints on exports, Thailand resorts to complex mechanisms to allocate quotas on exports of textiles, clothing, sugar and tobacco products, according to Gatt. The sugar quota applies only to the US while the quota for tapioca derives from a voluntary export agreement with the European Community.

On the other hand, more than a fifth of Thai merchandise exports were still accorded preferential treatment by developed countries in 1989. In two decades Thailand has been transformed from an agrarian society into an econ-

Spain-Morocco links grow

By Tom Burns in Madrid

KING Juan Carlos and Prime Minister Felipe Gonzalez of Spain are due in Morocco today to sign a bilateral friendship and co-operation treaty that aims to cement the Madrid government's growing diplomatic and economic links with its southern neighbour.

The treaty will pave the way for an increase in soft loans to Spanish companies investing in Morocco which were launched by a Ptas150bn (\$1.34bn) five-year credit line

agreed in 1988. Madrid added a further Ptas25bn in aid last year, and Spanish diplomats said yesterday that the credit ceiling was likely to be raised.

Spain's political interest in Morocco forms part of a wider diplomatic initiative with the five North African countries - Algeria, Libya, Mauritania, Morocco and Tunisia - that form the Arab Maghreb Union. The government wants to establish a "five plus four" regional forum, combining the

Maghreb nations with France, Italy, Portugal and Spain, in a first step towards creating a Mediterranean Security and Co-operation Conference.

The treaty will institute annual summits between the Spanish and Moroccan prime ministers as well as bi-annual foreign ministers' meetings. It also enshrines a non-aggression pact highly valued by Madrid, given Spain's occasional protests over Spain's Ceuta and Melilla enclaves.

France acts on joblessness and professional training

By William Dawkins in Paris

GOVERNMENT and employers in France yesterday launched separate initiatives to combat rising unemployment and improve professional training.

Mrs Martine Aubry, the labour minister, unveiled an 18-point plan to reduce joblessness, which at 8.5 per cent is among the highest rates in Europe, and to make it easier for the young to find jobs. It includes higher wage subsidies

for companies making temporary lay-offs, to encourage them to defer permanent job cuts; less red tape for small businesses taking on their first employees; and the creation of local employment advice centres for the young.

At the same time, employers and the main unions have agreed on reform of France's 21-year-old system of professional training.

WORLD TRADE NEWS

Thailand warned to steer clear of protectionism

Report backs a more liberal trading climate, writes William Dullforce

LIBERAL economic and trade policies have given Thailand one of the world's fastest growing economies since the mid-1980s, but substantial pockets of trade protection remain and could impede future development.

This is the broad conclusion of the first review of Thai trade policy, published yesterday by the secretariat of the General Agreement on Tariffs and Trade. A more liberal and stable trading environment would strengthen Bangkok's hand in overcoming domestic resistance to economic policies and benefit Thailand's trading partners, Gatt says.

The review also underlines the significance of a successful outcome to the Uruguay Round of international trade liberalising talks for developing countries, particularly those which have undertaken economic and trade reforms. External barriers to exports which have driven recent Thai economic growth are gaining in importance and the country has much at risk should efforts to liberalise trade in farm and textile products fail.

However, Gatt points to several flaws in Thai trade policy. Although the weighted average tariff of 11.4 per cent applied to imports in 1990 was moderate by developing country standards, it was higher than the low point of 9.7 per cent reached in 1982 before the government raised tariffs to stimulate budget revenue.

High tariffs of between 96 and 221 per cent were in place for imports of certain leather items, transport equipment, beverages, spirits and foodstuffs. Moreover, only 3 per cent of all tariff items were guaranteed not to rise.

Import licensing, local content requirements, tax and duty exemptions, concessional credits and price supports interacted in a complex and not always coherent manner, Gatt complains. Today more items are subject to import licensing than the number notified when Thailand joined Gatt in 1982.

Nevertheless, the government in place after February's military coup is persisting with liberalisation. Mr Bunnag told the Gatt council it was considering a plan which would reduce to six the 36 different tariff rates currently applied and hoped to replace the current business tax with a value-added tax early next year.

Import restraints on automobile engines have been removed and duties on imports for the automobile industry are expected to be lowered. A further step in deregulating foreign exchange business was taken in April.

Finally, the Gatt review points out, Thailand has offered in the Uruguay Round to widen the scope of its tariff bindings from 3 per cent to about a half of all tariff items, and to improve access to its market in several other areas in return for freer farm trade and the removal of constraints on textile exports.

Consolidation of this deal would promote Thailand's structural adjustment and make its market even more attractive for foreign investors and traders, Gatt says.

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French group in Hungarian sugar deal

By Nicholas Denton in Budapest

BEGHIN-SAY, the French sugar company, took over three Hungarian refineries yesterday, in a deal believed to be worth more than \$40m (\$24.2m).

The company, controlled by Italy's Ferruzzi group, acquired 49 per cent stakes in the Szolnok, Szerecsen and Matyevik state sugar factories and took an option to raise its shareholding to 60 per cent, for which the usual control premium would be paid.

Yesterday's deal comes after investments in Hungarian sugar refining by Austria's Agrana, Britain's Tate & Lyle and France's St Louis. Mr Lajos Csepel, managing director of the State Property Agency, the privatisation authority, said yesterday that about two-thirds of the sugar industry was now privatised.

Beghin-Say's Hungarian venture is part of an ambitious programme of expansion in east European food processing. The company recently bought FFBin (\$300m) of new shares and convertible bonds in what was seen as an attempt to finance expansion in the east German and Hungarian sectors.

Mr Thierry Chereau, Beghin-Say managing director, said: "As a group focused on the transformation of agricultural products, it is natural to take positions as they open in eastern Europe."

Cerestar, a subsidiary of Beghin-Say, is planning a \$125m (\$85.5m) investment in a corn starch factory in east Germany. Beghin-Say is also in talks on a further investment in Hungarian food processing, according to Mr Csepel.

St Louis is to take a 34 per cent stake in the Kaba sugar works in partnership with Tate & Lyle. Kaba accounts for about 15 per cent of Hungary's annual sugar production of 520,000 tonnes.

Production at the three factories now controlled by Beghin-Say makes up 40 per cent of the Hungarian total. Agrana has acquired two of Hungary's 12 sugar plants.

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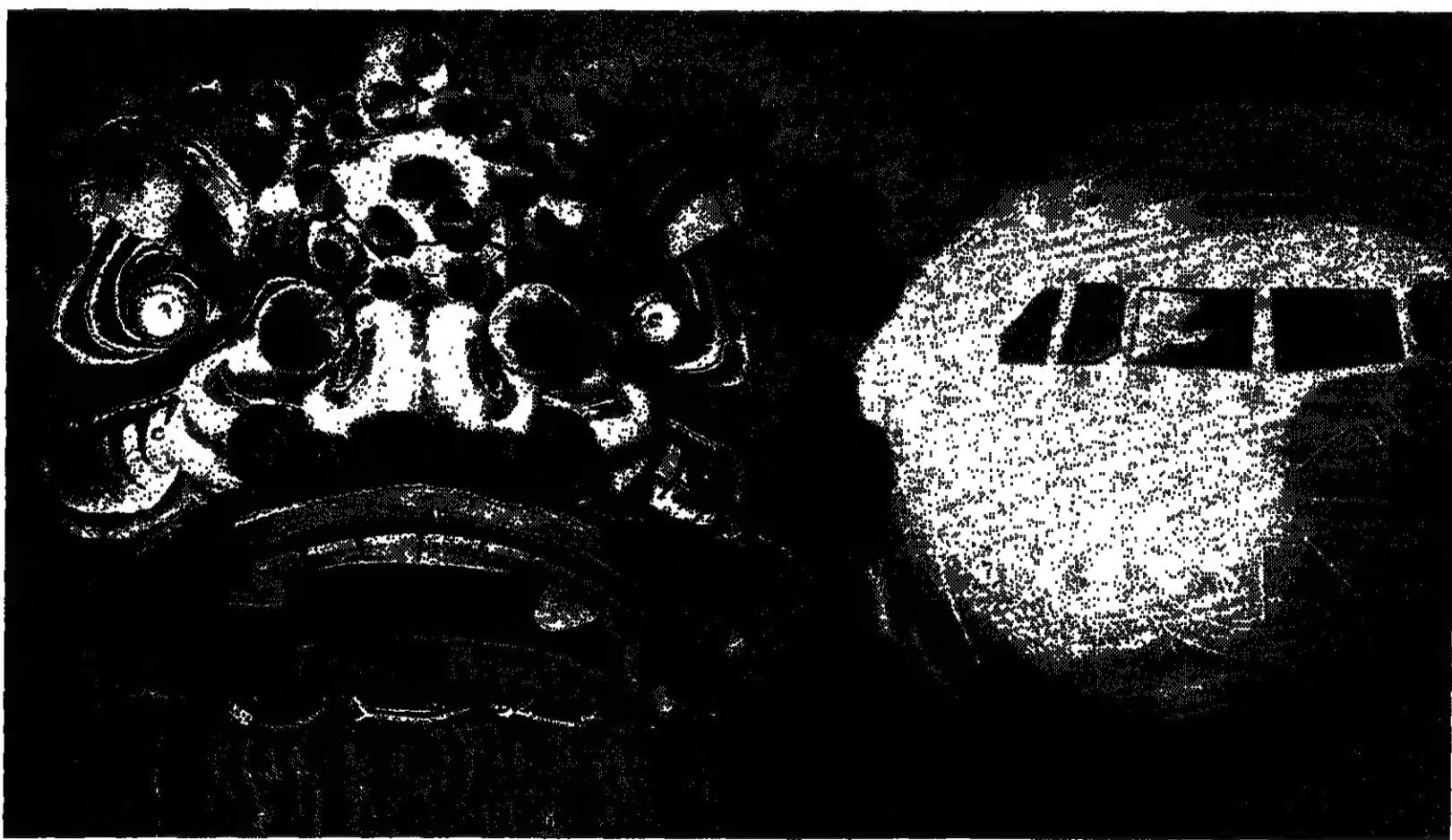
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Emirates

OECD ECONOMIC OUTLOOK

The condition of Europe's largest economy causes concern

German interest rates expected to rise

INFLATIONARY and fiscal pressures associated with developments in eastern Germany are expected to result in a further rise in German short-term interest rates before the year-end, the Organisation for Economic Co-operation and Development said.

In its latest economic outlook, the agency said it sees no easing in short-term rates in 1992, while long rates, after declining earlier this year, are unlikely to ease further until there are clear signs that Germany's budget deficit is on a declining path.

The condition of Europe's largest economy after union is a matter of timely concern for the economists at the 24-nation Paris-based think-tank. While the OECD believes that most of the likely decline in production in eastern Germany has already occurred, it sees no turnaround in economic activity before the end of this year or early 1992.

The OECD is especially disappointed that wages in eastern Germany are increasing rapidly from levels substantially out of line with productivity. "It now seems unlikely that wage equalisation will be achieved by the middle of the decade," the OECD said. "Against this background it seems unlikely that effective unemployment (adjusted for short-time workers) in eastern Germany could be kept below 2.5m in the coming 18 months."

Elsewhere in its report, the OECD expects the US Federal Reserve will shift to a less accommodative stance of monetary policy late in 1992 to head off inflationary pressures.

It argues that the US recession will turn out to be shall-

low, and followed by growth above 3 per cent through 1992 that would exceed the US growth rate of potential output of 2.25 per cent.

The Fed will have to act late next year because there will be only mild downward pressure on inflation. It sees the underlying US inflation rate dropping to around 4 per cent by the end of next year, when economic output may again be

close to potential.

Japan will continue to be the fastest growing big OECD economy with gross national product projected to rise by 3.5 per cent both this year and next. During 1992, the OECD sees growth returning near to potential rates of around 4 per cent a year.

The outlook for eastern Europe remains bleak. Although the region is outside

the OECD, the organisation takes a close interest in its economic welfare.

The good news from the organisation is that it can see the "first signs" that the economic reform programmes implemented by Hungary, Poland and Czechoslovakia are beginning to yield results.

The bad news is that output fell in all central and eastern European countries last year

and will continue to fall in 1991. One serious problem is the collapse of trade among the eastern European countries and with the Soviet Union. This fell by between 20 and 30 per cent last year and a further drop of 30 to 50 per cent is expected in 1991.

The OECD urged its member governments to reduce barriers to imports from eastern Europe.

Little prospect seen of fall in unemployment in industrialised world

CONDITIONS are favourable for resumed growth in the industrialised world. But the Organisation for Economic Co-operation and Development warns that unemployment, which is high and rising in many countries, is unlikely to decline by much.

In its latest half yearly Economic Outlook, the OECD says that governments will have to take suitable action over a range of policies to ensure and sustain the recovery.

Monetary restraint will be an important weapon in the policy arsenal to prevent the expected economic turnaround developing into renewed overheating.

It will also be important that governments meet their medium-term commitments to reduce budget deficits and so ease upward pressure on interest rates as demands on savings grow.

More work will be needed to remove structural obstacles to flexibility on labour markets.

The "immediate priority", according to the OECD, is to make rapid progress in the Uruguay Round of trade liberalisation talks, including reform of agricultural policy.

This latest assessment of world economic prospects by the Paris-based think-tank

comes at the end of six months in which growth "virtually ceased" in the 24-nation OECD area as a whole. This was the weakest economic performance in the developed industrialised world since 1982. Although Germany and Japan continued to grow strongly, the US, Britain, Canada and some other countries were in recession.

The OECD, which published the broad outlines of its latest forecasts a month ago, expects growth in the industrial world to recover to an annual rate of around 2.4 per cent in the second half of this year and continue at around 3 per cent in 1992.

But it also believes that unemployment will rise in virtually all OECD countries this year and is likely to increase, or at best stabilise, in 1992.

The outlook forecasts that unemployment in the OECD member states will rise to 2.5m by the middle of next year - about 4m more than in 1990.

The average rate of unemployment in the OECD next year could be more than 7 per cent, with 9 per cent in Europe, marking an increase in each case of 1 percentage point from the cyclical lows of early last year.

The OECD expects the US will spearhead the recovery and that the slow-down in growth that it anticipates for Japan and Germany will be limited.

It bases its cautious optimism on a rebound of confidence after the Gulf war, lower interest rates and some easing of inflationary pressures.

The use by governments of "automatic stabilisers" to offset cyclical weakness in demand and a general absence of unwanted inventories should help economies pick up.

In addition it believes that some of the fundamental factors that sustained eight years of expansion until last summer have lost none of their strength. Monetary policy remains a credible anti-inflationary tool. Some previously lax governments appear more determined to exercise control over their budgets in the medium term. Moreover, current account imbalances have declined.

But the OECD sees little reason for complacency. Mr David Henderson, the head of the organisation's economics and statistics department, said in Paris yesterday that the projected return to stronger growth next year will leave a combination of inflation and unemployment rates that give grounds for concern.

The European members of the OECD, for example, are expected to show an average inflation rate of just over 5 per cent and an average unemployment rate of 9 per cent in 1992. It tells these countries, among others, to "exercise sufficient monetary restraint to avoid economies becoming overheated once again."

Indeed, the OECD believes the margin of error involved in easing monetary policy without fuelling inflation is now much lower than at the beginning of the 1980s, even though inflation rates are lower. This means that curbing unemployment must depend on structural reform to improve the functioning of labour markets.

Mr Henderson admitted yesterday that such reform is not easy. It involves action at national level to reduce dependency on benefits, for example, or to implement remedial further education and training for large sections of the labour market, whose skills are inadequate or becoming obsolete.

Internationally, the OECD pleads for more trade liberalisation, saying that this should affect countries outside the OECD as well as in it. It says it is important that OECD governments act in accordance with their off-repeated intentions to bring the Uruguay Round to a successful close.

It laments that "almost no progress" has been made in



David Henderson: likely that inflation and unemployment rates will cause anxiety

implementing agricultural reform principles adopted by OECD ministers in 1987. Total transfers from taxpayers and consumers to agricultural support are estimated to have reached a record \$300bn last year.

Looking ahead, there are plenty of problems. Policies to support so-called strategic technologies and national rules governing cross-border investment are a source of increasing international friction.

Migration across national borders is also beginning to pose difficult problems for some countries.

And despite the OECD's growing ties with nations in eastern Europe and Asia and all the talk of closer international economic integration and globalisation, Mr Henderson, for one, still thinks there is a long way to go.

"Even now, despite all that has happened since the Second World War, including the recent developments which have given rise to all the talk about globalisation, the world economy in June 1991 is clearly further away from full integration than it was in June 1914," he said yesterday.

"This means that the scope for further moves towards integration is very great... and also therefore are the potential economic gains associated with it."

OECD Economic Outlook, Number 49, July 1991. From OECD Publications, 3 rue André-Pascal, 75775 Paris Cedex 16. FF110 or £22.50 from HMSO.

GROWTH OF REAL GNP/GDP IN THE OECD

(Percentage changes, seasonally adjusted at annual rates)

	1990	1991	1992
United States	0.9	-0.2	3.1
Japan	5.8	3.5	3.5
Germany	4.5	2.8	2.2
France	2.8	1.4	2.7
Italy	1.7	1.7	2.7
UK	0.8	-1.8	1.8
Canada	0.9	-1.0	3.1
OECD Total	2.8	1.5	2.9
Other OECD Countries	2.8	1.5	2.9
Total OECD	2.8	1.5	2.9

* ADP.



The OECD sees no sign of an early turnaround in east German economic activity. Above, metal workers - mostly from the east - protest against unemployment earlier this year by Berlin's Brandenburg Gate

Britain will show minimal growth

BRITAIN will achieve only minimal growth between now and the end of this year and is set to grow more slowly than all other Group of Seven countries in 1992, the Organisation for Economic Co-operation and Development said.

The OECD forecast that the UK economy will grow at an annual rate of only 0.3 per cent in the second half of 1991, following the sharp recession that began last summer.

Although the Paris-based agency said there are now signs that the fall in output in Britain has reached bottom, it added that real gross domestic product in the first half of this year might have been some 3 per cent below that of the same period last year.

This would be as severe a drop over 12 months as in the 1980-81 recession. The organisation expects the present UK recession to be shorter than that of 1980-81 when output fell for over a year and a half. But it warned that unemployment is likely to continue rising to between 2.6m and 2.7m - around 10 per cent of the labour force.

Britain's weak growth outlook - with real GDP growth projected to remain below the growth of potential output until the end of next year - contrasts with that of other

members of the G7.

Only Germany is expected to achieve growth at an annual rate of less than 3 per cent in the second half of this year. Canada, which like Britain has suffered a sharp recession, is expected to grow by an annual 2.1 per cent rate in the next six months.

The OECD expects that a revival in exports and consumption will fuel Britain's modest recovery over the rest of this year. Because of companies' poor balance sheets improved cash flow is unlikely to result in higher investment before 1992. It warned that recovery could be hesitant or delayed if the private sector takes longer than expected to reduce its debts.

The bleak outlook for output and employment "entirely reflects the stubbornness of core inflation" in Britain.

Although the 12-month rise in the retail prices index might drop to 4 per cent by the end of 1991, total unit labour costs will still be in the 5-6 per cent range.

The OECD complained that nominal wages were responding relatively slowly to high unemployment. But a wide range of wage increases in the 0.12 per cent span implied an important break from past patterns.

A better output and employment outlook would require a prompt adjustment in wage and price setting to Britain's membership of the European exchange rate mechanism. "Although it is still too early to judge, there are some signs that attitudes in this respect may be beginning to change."

rate of unemployment".

This seemed related to "chronic skill shortages and inadequate training of the labour force". It told the government that "an upgrading of vocational and general training levels would appear essential to raising the general occupational skills for enhancing labour mobility, labour market flexibility, and productivity."

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HIGHLIGHTS OF THE OECD UK FORECAST

(Percentage changes, seasonally adjusted at annual rates, volume)

	1990	1991	1992	H1,91	H2,91	H1,92	H2,92
GDP	0.6	-1.8	1.8	-2.0	0.3	1.9	2.4
Total Domestic Demand	-0.1	-2.7	1.8	-3.1	-0.1	2.0	2.7
Private Consumption	1.0	-1.0	1.8	-1.0	1.2	1.8	2.0
Industrial Production	0.9	-1.2	1.4	-1.8	0.5	1.9	2.1
Gross Fixed Investment	-1.9	-2.4	1.0	-10.0	-3.4	2.5	3.8
Consumer Prices	4.7	6.0	4.5	6.8	5.3	4.4	4.0
Exports	4.8	-0.2	4.9	-1.1	4.5	5.0	5.0
Imports	1.8	-3.2	4.7	-4.7	2.8	5.0	5.8
Current Balance (\$bn)	-22.7	-11.0	-12.0	-6.0	-8.0	-6.0	-6.0
Unemployment Rate (%)	5.5	8.2	9.5	7.8	8.8	9.8	9.5

* Goods and services; † National accounts implicit private consumption deflator.

Warning on off-budget liabilities

OECD member states are becoming exposed to large contingent liabilities through the widespread expansion of financial guarantees, special credits to business and substantial export-credit guarantees, the OECD warned.

The possible future costs of these programmes are not immediately visible and reliance on past loss rates to predict future losses "can result in unpleasant surprises".

Such off-budget liabilities can lead to public debt levels much higher than planned.

The OECD is clearly disturbed by the experiences of:

• The US, where the budget deficit was pushed up by the cost of financing the Resolution Trust Corporation (RTC), set up to deal with losses of failed savings and loan institutions;

• France, where the government has had to increase budget outlays this year by FF50bn (\$500m) to FF60bn to cover losses by Coface, the publicly owned export credit agency;

• Germany, where the loan guarantee activities of the Treuhandanstalt represent a similar potential burden.

REPORTS BY PETER NORMAN

comes at the end of six months in which growth "virtually ceased" in the 24-nation OECD area as a whole. This was the weakest economic performance in the developed industrialised world since 1982. Although Germany and Japan continued to grow strongly, the US, Britain, Canada and some other countries were in recession.

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It bases its cautious optimism on a rebound of confidence after the Gulf war, lower interest rates and some easing of inflationary pressures.

The use by governments of "automatic stabilisers" to offset cyclical weakness in demand and a general absence of unwanted inventories should help economies pick up.

In addition it believes that some of the fundamental factors that sustained eight years of expansion until last summer have lost none of their strength. Monetary policy remains a credible anti-inflationary tool. Some previously lax governments appear more determined to exercise control over their budgets in the medium term. Moreover, current account imbalances have declined.

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Argentina's trade union leaders break with Menem government

By John Bertram in Buenos Aires

ARGENTINA's trade union leaders have broken their alliance with President Carlos Menem's Peronist government. Three veteran trade unionists, angered by Mr Menem's departure from Peronist ideals, plan to form an opposition party to fight mid-term congressional elections due in September and October.

Mr Menem is scrapping economic policies and union privileges introduced by General Juan Peron in 1945.

He has undermined the unions as no previous president has dared and wants to reform the rigid labour market. He is also privatising state-owned companies and the Labour Ministry has ruled that wage indexation is illegal. Worst of all for his opponents, Mr Menem has ordered independent audits of corrupt union welfare organisations.

Mr Ubalini, who heads a

disident union umbrella organisation, attacked government policies from the outset, but suffered from Mr Menem's success in drawing unions away from his organisation to a pro-government grouping.

Mr Miguel, leader of the powerful UOM metalworkers' union, until recently sought accommodation with Mr Menem. He is outraged by the government's plan to privatise SOMISA, a giant loss-making steel mill and is supported by the oilworkers' union, which is upset by the gradual privatisation of YPF, the government oil company.

Argentina's trade surplus fell 40 per cent in the first two months of 1991 to \$589m (\$359m), with exports of \$1.48bn and imports of \$921m. The government estimates a further 48 per cent decline in the March surplus to \$45m.

Past surfaces in Chile copper strike

Workers want more fruits of democracy, writes Leslie Crawford

THE CRY of *Huelga, huelga* (Strike!) that resounded across the copper workers' union hall at Chuquibambilla on Sunday signalled the end of the honeymoon between Chile's labour movement and President Patricio Aylwin's 15-month-old government.

Chuquibambilla's 9,000 miners have closed down the world's biggest copper mine for the first time in 18 years. The strike promises to be long and bitter, for political rather than economic grievances are at issue.

The militant Copper Workers Federation (CTC), banned from striking at the state-owned mine during General Augusto Pinochet's 1973-1990 dictatorship, has seized on the breakdown of negotiations for a new two-year contract to test its strength and settle old scores.

Top of their list is Mr Holger Bannach, Chuquibambilla's long-serving general manager. The unions accuse Mr Bannach of ruling the vast copper complex in the middle of the Atacama desert with an authoritarian hand.

Codelco, the state copper corporation, defends Mr Bannach as one of its most experienced executives. Chile's biggest company is under pressure to keep down costs at its ageing mines as its profits - \$1.58bn last year - provide a quarter of the Treasury's income. And although the government has refrained from intervening in the conflict so far, it is tacitly backing Codelco's tough stance of no wage increases.

The government regards

Codelco's wage negotiations with the 19,000-strong CTC as the key labour test of its four-year term. If it allows Codelco to cave in at Chuquibambilla, it will set the benchmark for wage settlements at the state company's three other mines. This in turn might unleash an avalanche of inflationary pay claims throughout the public sector. More than 230,000 workers in Chile are due to negotiate new collective contracts this year.

A winter of discontent could throw the government's conservative macro-economic management awry. Mr Alejandro Foxley, the finance minister, has won accolades of praise from the business community at home and bankers abroad for resisting the populist temptation of flogging democracies to grant large wage increases upon winning office.

Mr Foxley says he runs a "conservative fiscal policy with progressive ends". But his plans to improve the lot of the 5m Chileans who live below the poverty line do not include large cash handouts for copper workers, the country's "labour aristocracy".

There are signs, however, that the wider labour movement is becoming disillusioned with the government they helped place in power. Hundreds of school teachers marched through the heart of Santiago this week to protest against what they say are starvation wages. Health workers have held similar protests.

More than 300 former civil servants, a fraction of those



Aylwin: end of 15-month honeymoon with the unions

sacked for political reasons by the previous regime, are on the third week of a hunger strike to press for their re-instatement. In the private sector, 700 telecommunications workers at Telex-Chile are on strike.

Railway workers are threatening strike action against the transport ministry's plans to privatise freight services. When Mr Carlos Ominami, the socialist trade and industry minister, tried to convince unions recently of why the loss-making state railways needed a large injection of private capital, he was shouted down with cries of "traitor" and "contradictor" - an insult reserved for those who champion Gen Pinochet's economic record.

Union leaders, praised for

their maturity and restraint during Chile's delicate political transition, have begun to remind the country's new rulers that they bore the brunt of the military regime's repression while most of the political opposition was sitting it out in exile.

Although the present government is gradually reforming the military regime's draconian Labour Code, the unions feel they have been excluded from President Aylwin's "democracy of consensus".

And while many Chileans envy the \$1,000-a-month salaries of copper workers, a strike banner at Chuquibambilla which read "Yesterday we fought for democracy, today for dignity" has struck a chord of sympathy.

Germans pledge \$3bn investment in Mexico

GERMAN companies have pledged about \$3bn (\$1.5bn) in investment in Mexico, chiefly in the car, petrochemical and tourism industries, the government said, Reuters reports from Mexico City.

The office of President Carlos Salinas, who is on a European tour that included a stopover in Germany earlier this week, said the investments were a direct result of the state visit.

However, at least one of the projects, a \$1bn investment from Germany's Volkswagen for increasing vehicle output in Mexico, had been previously announced.

The president's office quoted Mr Jaime Serra Fuche, Mexico's trade minister, telling reporters in Prague, Czechoslovakia, that Germany's Hoechst had pledged to sink \$800m into a Mexican petrochemical plant and other German companies had earmarked \$650m for the tourism industry.

Mercedes-Benz, the automotive unit of Daimler-Benz, said on Tuesday it was considering building an assembly line for its luxury cars in Mexico to add to its truck production operations here.

The German investment underlines Mexico's growing importance as a production site for carmakers and other industries as the country moves towards a proposed free trade agreement with the US and Canada.

WEDNESDAY JULY 3 1991

Kuwait delays inter-bank payments

Victor Mallet, Middle East Correspondent

QUWAIT yesterday postponed the last minute in the title the backing of bank transactions between Kuwaiti financial institutions over from August 1st, the day before the

After much indecision, the central bank had finally agreed yesterday to the setting of an estimated \$1.5bn outstanding inter-bank debt, principally to the not Kuwaiti dinars, but to some transactions, but about to be effected, Kuwaiti plans were delayed by the unwillingness of the banks at the central bank to be only commercial banks without central bank backing, he was known to be ready to meet any outstanding inter-bank debt.

Bankers had been hoping the settlement to go ahead but an interest rate dispute could be restored to Kuwaiti dinars, which would allow them to form a policy for domestic banks to provide longer-term cover to improve.

"Everything is not planned. Settlement has been postponed," said one banker yesterday. "One would think that the funds were available."

The central bank, facing heavy demand for dollars, has delayed the lifting of the exchange control since August 1.

Kuwaiti police said today that an appeal to surrender weapons from the Gulf war had failed. Reuters reports: KUWAIT City. The police would have to informers to root out still in private hands.

UK suspends aid to Sri Lanka

By Alexander Nicol, Asia Editor

BRITAIN yesterday said aid to Sri Lanka and its army was suspended in protest at the expulsion last night of David Gladstone, the commissioner.

Sri Lanka and some Gladstone, who had been the country's human rights recorder, of international local government elected.

Mr Mark Lennard, foreign office minister, said the aid would be suspended until the government accepted the "wholly unjustified" British, which had to grant about \$10m to Sri Lanka this year.

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UK NEWS

British economic strategy fails to impress OECD

By Peter Norman, Economics Correspondent

THE UK government's handling of the economy yesterday came under renewed attack following publication of a report from the Organisation for Economic Co-operation and Development that points to a very slight recovery this year.

In its latest half yearly Economic Outlook, the Paris-based OECD forecast UK growth of 0.3 per cent at an annual rate between now and the end of 1991, a continued decline in investment and rising unemployment.

Although the OECD said that there were signs that the UK recession "may have reached bottom", it warned that overall economic growth would remain below the growth of potential output until the end of 1992.

Against a background of projected recovery in the industrialised world from near stagnation in the first six months of this year, the OECD expects the British economy will grow by 1.6 per cent next year, below the projected OECD average of 2.9 per cent and forecast EC growth of 2.4 per cent.

Mr John Smith, the shadow chancellor, said the OECD report showed that Britain

would have the poorest growth and investment performance among the Group of Seven leading industrial nations and in the European Community this year, and would be bottom of the G7 and second to bottom in the EC in 1992.

With the OECD projecting falling UK employment both this year and next, Britain would be the bottom of the league for job creation in the G7, the EC and in the 24-nation OECD itself, he said.

Government policy also came in for criticism from Mr John Banham, the director general of the Confederation of British Industry, who renewed his call for an immediate cut in UK interest rates last night.

However, Treasury officials said that the OECD forecast tallied fairly closely with the government's own forecast for the UK economy that was made at the time of the March Budget.

They said they saw no reason to change that forecast which envisages an overall drop of 2 per cent in real gross domestic product in 1991 compared with 1990 and growth of 0.75 per cent between the first and second halves of this year.

British Rail announces £42.4m operating loss

By Richard Tomkins and Andrew Taylor

BRITISH RAIL, the state-owned railway network, yesterday announced operating losses of £42.4m in the year to March 1991.

The corporation's financial difficulties, which follow last year's £36.4m operating loss, are a severe setback to government plans to privatise the railways.

BR was also hit by a slump in its property profits which turned the previous year's overall surplus of £29.8m into an overall deficit of £10.9m.

Sir Bob Reid, BR chairman, said: "That is the measure of the change that a year can bring in the fortunes of an industry so dependent on the

health of the national economy for its own well-being."

He later told MPs at a House of Commons transport committee that the railway at present was "not an attractive private sector investment".

The further downturn in performance means BR is falling far short of the progress needed to fulfill the main financial targets which the government had asked it to achieve by March 1993.

The results are likely to undermine government attempts to find a buyer for the railways in the foreseeable future without lowering the sale price to politically unacceptable levels.

Car makers expected to match Ford price cuts

By Kevin Dore, Motor Industry Correspondent

LEADING UK car makers and importers are expected soon to cut prices of selected models in response to the far-reaching price cuts announced yesterday by Ford, the UK car market leader.

Ford said that in the face of the continuing deep recession in the UK new car market for new cars it was immediately cutting the retail prices of some of its Fiesta, Escort/Orion and Sierra models by £1,000. It is also cutting the price of selected Granada/Scorpio models by £2,000.

The price reduction will be maintained initially for three months, but Mr Derek Barron, chairman of Ford of Britain, said: "We are not saying they will disappear after September. Marketing programmes for the final quarter will be reviewed later."

Ford said it would be funding the price reductions itself, and that dealer margins of around 17 per cent would remain unchanged. Large discounts of 10 per cent to 15 per cent have been increasingly available for negotiation by car buyers with dealers in recent months, said Ford.

It was aiming to gain 26 per cent to 27 per cent of the UK market in the second half compared with 24 per cent in the first five months.

Several other car makers are expected to join the price war shortly in response to Ford's move and the price cuts announced by Nissan UK last week. Vauxhall, which is in second place in the UK market behind Ford, said: "It is our intention to remain competitive."

VAG (UK), the Volkswagen importer, said: "We are very aware that when the market leader makes such significant moves we have to make some response. We are determined to stay competitive."

However, which is in third place in the UK market with a share in the first five months of 15.1 per cent and which has just implemented a 2.5 per cent price increase, was the only leading car maker which said it was determined not to be drawn into a price war.

Northern Ireland initiative runs out of time

By Ralph Atkins and Our Belfast Correspondent

MR PETER BROOKE, Northern Ireland secretary, dashed hopes yesterday of a settlement being reached at the province's first "round-table" talks for 16 years by deciding to bring the negotiations to a close.

After eight days of talks between local political parties, Mr Brooke appeared determined to make a clean break in order to minimise recriminations.

He emphasised, however, the gains he believed had been made and hoped fresh talks would start "in due course".

Mr Brooke said his action came because of lack of time, rather than insurmountable disagreement. But it represented another setback in Northern Ireland's troubled political history. An intervening general election could stall further initiatives for at least a year.

Ten weeks had been set aside for the talks before the meeting of the Anglo-Irish Conference on security issues planned for July 16.

Seven were taken up, however, by wrangling over the arrangements for when the Irish government would enter, including the identity of an independent chairman.

Unionists had said they would have regarded the talks as having ended if the July 16 meeting went ahead and urged its cancellation.

Mr Brooke insisted that the meeting had been agreed by all parties beforehand. One official said he regarded it as a "point of honour". Mr Charles Haughey, the Irish prime minister, was also adamant that it should go ahead.

The "round-table" talks started with

discussions on a devolved government in the province and were to have broadened to cover Northern Ireland's relations with the rest of the British Isles.

Mr Brooke said that during the talks, "foundations have been laid for progress in the future which neither cynics nor the men of violence will be able to undermine."

He hoped that if he approached the province's political leaders later this year, "I shall receive the same warmth of welcome that we have received on previous occasions".

The talks' conclusion provoked fears that terrorists will feel their hand has been strengthened. Loyalist paramilitaries called a conditional ceasefire for the duration of the talks.

In the House of Commons, Mr Brooke won praise from Unionist and national-

ist MPs for his patience during the talks. In the Commons, at least, the recriminations were limited by Northern Ireland's normal standards.

Mr Ian Paisley, Democratic Unionist leader, accused the Dublin government of "sabotage" and stressed to Mr Brooke the Unionists' continuing antipathy towards the 1985 Anglo-Irish Agreement and the conference process.

Mr John Hume, leader of the nationalist Social Democratic and Labour Party (SDLP), made a thinly disguised attack on the Unionist parties when he said that in future talks should begin without either side setting preconditions.

The SDLP had suggested the 10 week gap between Anglo-Irish conferences should be followed by another gap after the July 16 meeting.

Finally, after 15 months, a deal was thrashed out, with nationalist anxieties helped, perhaps, by a speech Mr Brooke made in November stating Britain "has no selfish strategic or economic interest in Northern Ireland; our role is to help, enable, encourage."

The workings of Anglo-Irish Agreement - most noticeably the regular ministerial conference meetings - were to be suspended for 10 weeks. Suspensions and distrust re-emerged during the seven weeks of delay over procedural arrangements.

A line was drawn over the planned July 16 Anglo-Irish conference. The Unionists have been told the 1985 Agreement would be suspended. Now the British and Irish governments expected talks to resume while it came back into operation. Mr Brooke saw agreement on the meeting as a point of honour.

It was the final hurdle that finally exhausted his efforts.

What might happen next? Mr Brooke believes talks will resume. But there will have to be a substantial shift in Northern Ireland's intransigent politics if it is to have a greater chance of success.

Meanwhile, the terrorism continues. Almost 8,000 have died so far in more than two decades of "troubles". The damaging impact on the province's economy will continue. The total price of Mr Brooke's failure is incalculable.

Ulster adrift again on the tide of history

Ralph Atkins assesses the implications of the breakdown of the round-table talks

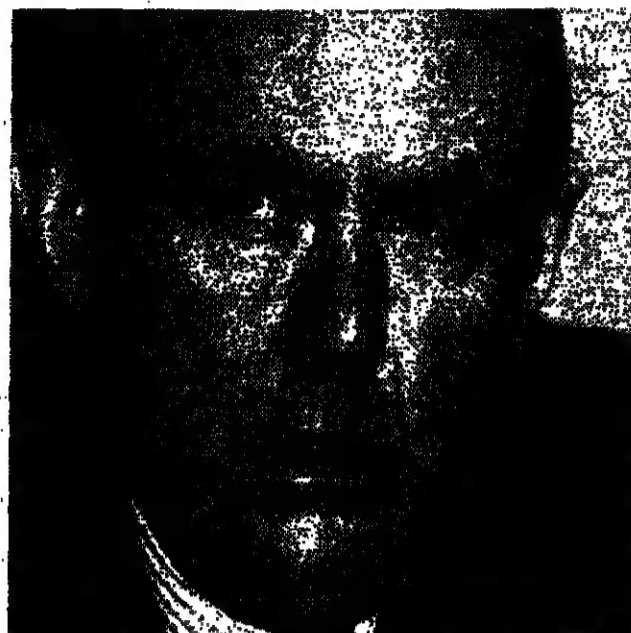
FOR a full eight days, the under-used Stormont parliament buildings outside Belfast flickered with political activity.

The atmosphere was precious but illusory. A news blackout had been imposed. The energies of Northern Ireland's Unionist and nationalist leaders were focused, supposedly, on constructing a new form of government in the province. Yesterday the candles finally proved to have been built on sand.

Even in the most hopeful of circumstances for some time, "round-table" talks failed. Mr Peter Brooke was the most conciliatory of Northern Ireland secretaries. Unionists were willing to negotiate; pressure from the two communities for talks was intense.

Now those, including the terrorists, who argue that the only solutions to Northern Ireland's centuries of troubles are the most radical - unified integration with the UK mainland or a united Ireland - have had their hands strengthened.

The accusations and apportioning of blame, has begun. Mr Brooke's task was always unenviable. The positions of the province's parties showed great chasm. And talks involving the Irish government on Northern Ireland's relationship with the rest of the British Isles - the cause of the seven weeks of procedural



Peter Brooke: his task was always going to be unenviable

delay - had not even started. Unionists focused on reinforcing the province's standing as part of the UK and on Ireland's constitutional claim on the north. There was a desire for Northern Ireland's political leaders to be given real power, but deep splits over what form of devolution.

The Social Democratic and Labour Party, which aspires to a united Ireland by peaceful

means, saw talks in the context of the three sets of relationships - between the province's two communities, between north and south Ireland and between London and Dublin. All had to be considered with equal fervour.

In practice, discussions never got beyond those opening positions.

Mr Brooke's initiative was born in the hull in protests that

followed the signing of the 1985 Anglo-Irish Agreement. The pact, which gave Dublin a say in the affairs of the province, had incensed an embittered Unionist community.

After the 1987 election the public displays of anger subsided. The Northern Ireland Office began to hope its steadfastness would bring Unionist leaders to the negotiating table.

It did, but, as yesterday proved, there had not been the seismic changes in attitudes required for talks to succeed.

Unionists wanted to talk, to find a way out of their self-imposed isolation. But at the same time they were as stubborn as ever in defending the Unionist hegemony in the north of Ireland. Even the most minor of points could not be conceded without bluster and delay. They had no experience at negotiating.

The momentum did not start until Mr Brooke's meticulously-crafted speech in January 1990 where he combined hints that the Anglo-Irish Agreement would be re-worked with an observation that there was "enough common ground" for talks to succeed.

Last July, Mr Brooke was on the verge of announcing that way forward had been found, only to find it stalled by the Irish government's concern over when it would enter talks. The problem was overcome, but never disappeared.

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مكتبة من الكتب

The family that matters

Ricoh, the international leader in advanced office automation is to boost its European presence following a high-powered symposium in Venice which proved the strength of the company's combination of innovation, product quality, reliability and continued close attention to the human factor

Lit only by the flickering candlelight from the crystal chandeliers in the centuries-old Palazzo Pisani Moretta on Venice's Grand Canal, the magician holds up a silk handkerchief. A white dove emerges to join her seven companions who had just as mysteriously appeared. The audience, drawn from all over Europe and Japan, murmur their appreciation.

"Magic is an international language," comments Ryūji Anraku, managing director of Ricoh, the global office automation giant. His colleagues, who come from all corners of Europe and from part of the Ricoh family in Europe, agree. Following an intensive all-day confidential conference, they join in applauding the magician's ancient art.

If magic is truly an international language so, too, is international business.

Ricoh Europe proved that during the Venice meeting, held earlier this month, which drew together its top executives and representatives of all of Ricoh's European marketing and manufacturing subsidiaries and distributors.

As an international leader in advanced office automation, Ricoh is increasing its European presence, particularly in the areas of copiers and facsimile machines.

LOCAL ROOTS IN EUROPE

Recognition of Ricoh's technological strengths is shown by the choice of Ricoh as official sponsor for facsimile systems at the 1992 Olympic Games.

Everyone involved in the Venice conference had already played an important role in establishing Ricoh's place in Europe. For the last decade has brought rapid expansion as Ricoh, which ranks among the top companies in Japan, carefully put down its local roots in the major countries of Europe.

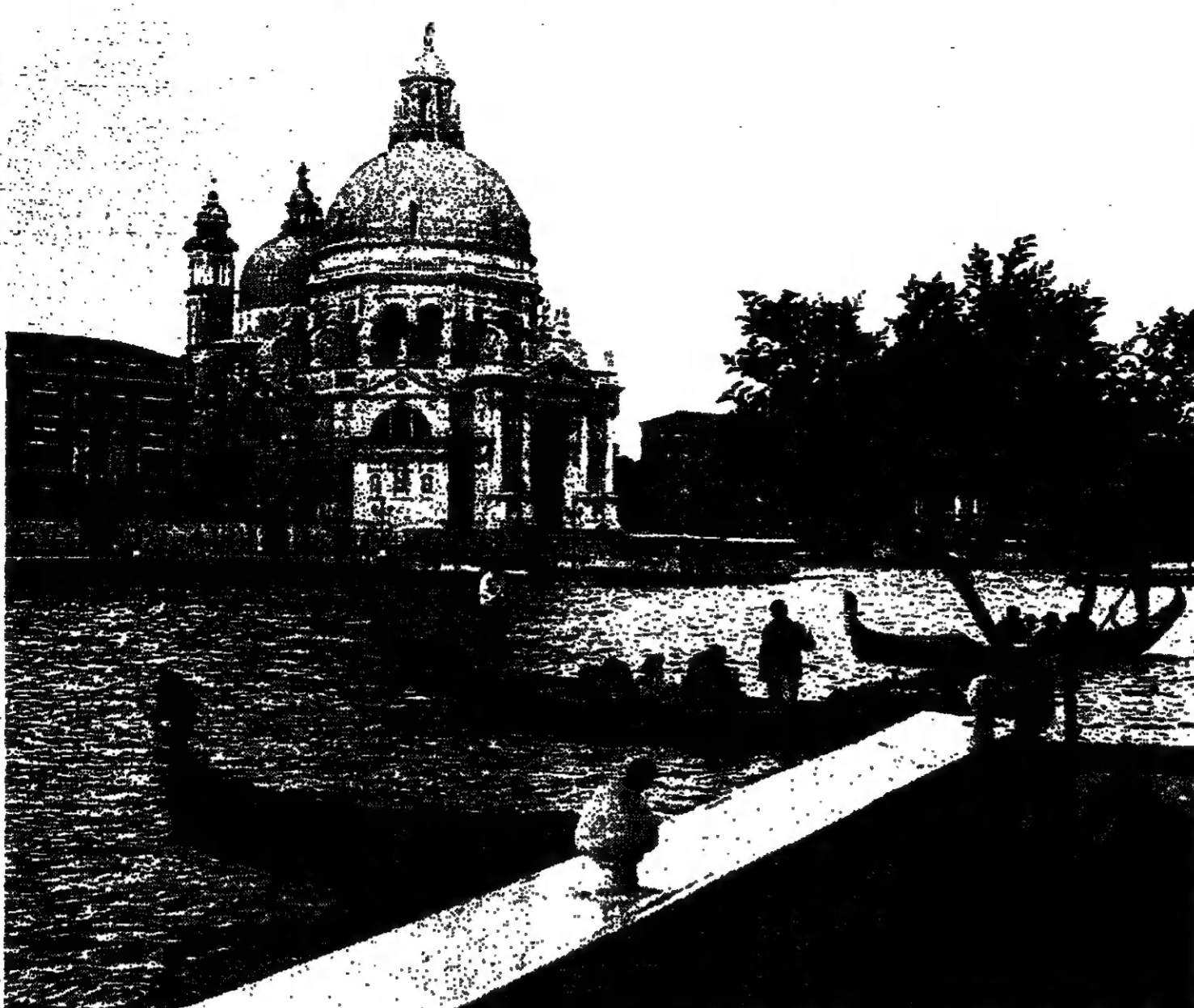
The Ricoh Group in Europe now consists of two factories in Ireland, UK and Colmar, France, several sales subsidiaries, two financial subsidiaries and 11 distributors. More than 2,400 people are now employed by the European subsidiaries and factories.

However, past successes were less important than future challenges at the Ricoh European Partners Association (REPAC), the eighth to have taken place but the first to be held in Venice. For as the discussion moved on from the business outlook in Europe, the specific markets for copiers and facsimiles to the new products planned for the European market in the coming months, it became clear that Ricoh has a number of clear strategic aims and the determination to see them through.

AN ATTRACTIVE LINE IN NEW PRODUCTS

Mr. Castro Lemos, managing director of RIMA, LDA, which handles Ricoh's products in Portugal, says: "I like the fact that Ricoh is a big company, spends a lot on research and technology and is producing the kind of new products which are going to be attractive in the Portuguese market."

The managing director of Dordas Bros Graphotechnik S.A., which distributes Ricoh products throughout Greece, agrees. Says Mr. Chrys Dordas: "Ricoh is a good name to sell. Although the market for copiers and facsimiles in Greece is



Timeless Venice: the beautiful Italian city proved an inspiring choice as a conference venue

not very big yet, we have quite a big penetration already."

So what are the main strengths that Ricoh can offer to its distributors and dealers, and through them, its customers in Europe?

First, Ricoh Europe can draw on global strengths. Established in 1936 in Japan, Ricoh has become an international group operating not only in Europe, but also in North America, Asia and the Pacific.

Through 127 subsidiaries worldwide, Ricoh employs more than 37,000 employees, eight research institutes and 24 modern manufacturing plants.

A LONG HISTORY OF TECHNOLOGICAL BREAKTHROUGHS

With the process of localisation, Ricoh has generated jobs, markets and increased prosperity. In Europe alone, some 700 employees work at Ricoh UK Products plant at Telford in England's West Midlands and currently about 500 at Ricoh Industrie France's Colmar plant. Next month Colmar will employ a further 160 at the most up-to-date thermal paper-producing factory in Europe.

This will further meet the appetite of a market which is growing at more than 20% a year. By applying Ricoh's digital technology, the Digital G4's high resolution eliminates blur and is virtually free of transmission error.

Ricoh's ingenuity recently won the company its place in the Guinness Book of Records 1991 for its portable FAX 771, which is the smallest in the world. European



Teamwork in action: delegates discuss a plan of action

black and white copiers in the increasingly competitive Japanese market. The company also created the digital copier market and its Image series is still the market leader.

Another example is Ricoh's new FAX 7000L Digital G4, which can fax an A4 sheet of paper on digital lines in a mere 1.5 seconds, seven times faster than most others. By applying Ricoh's digital technology, the Digital G4's high resolution eliminates blur and is virtually free of transmission error.

Ricoh's ingenuity recently won the company its place in the Guinness Book of Records 1991 for its portable FAX 771, which is the smallest in the world. European

businessmen and women on the move can receive or transmit messages from their car on this ultra-compact, lightweight, notebook-sized machine.

RELIABILITY: THE KEY TO SUCCESS

Nor does Ricoh bring competitive strengths in the fax market alone. Its latest copier technology includes the Digital DS20, which is not simply a photocopy but a copying system for producing and recreating superb high-resolution images. And among the examples of Ricoh's colour technology currently on the European market is the NC100 which can produce no fewer than four high definition colour copies per minute.

Asked to name the most characteristic features of any Ricoh machine and the reaction from the group's distributors is unanimous. "Reliability," says Turkey's Mr. Sait Arkan, general manager of Bilal Bilgi Atakirli Ticaret AS. "Yes, reliable products," agrees Portugal's Mr. Lemos.

But this is only the beginning. Ricoh has an ambitious programme to push ahead in the European market in the three areas of greatest development in the world of copiers and fax technology.

Ricoh sums up the focus for future growth thus:

- Colourisation: the increasing use of colour in the copier field;
- Digitalisation: the increasing use of digital technology in both fax and copiers;
- Networking: the integrating of fax and copier with printers and the desk top computer.

"Colour and digitalisation are undoubtedly the way of the future," says Ricoh Europe's Eric Huygen, deputy general manager based at the group's European headquarters at Amstelveen, just outside Amsterdam in The Netherlands. "The march of colour is unstoppable. Just look at what happened to black and white television sets once the colour television was introduced. There will still be a place for black and white, of course, but the percentage of colour copiers is set to rise sharply from its present level. The result will be an expansion of the overall market for colour as well as black and white."

RICOH PRODUCTS HAVE THE COMPETITIVE EDGE

As for networking, the process is already happening in Japan where Ricoh has developed machines which will act as fax, copier and printer linked to a computer terminal.

They have not come to Europe yet. But they are on their way and when they arrive the early technical setbacks involved in their development - "the childhood illnesses" as Eric Huygen charmingly calls them - will belong to the past.

"I think the future looks bright for us," says Mr. Best Oberholzer, president of Cellpack Ltd in Switzerland, who has just returned from a trip to Japan where he had seen many of Ricoh's latest products. "All of us involved in distributing Ricoh products in Europe will have a competitive edge," he adds.

This was a very strong feeling among Ricoh's distributors and dealers gathered in Venice. The beautiful, historic city Venice was a particularly suitable venue, as the hosts were Ricoh Italia S.p.A., the newest member of the Ricoh family, which was fully incorporated within

Ricoh Europe only last September. Ricoh's geographical spread of distributors is now very strong in Europe ranging from Curt Enstrom AB and Carl Laum in Sweden and Magne Ore AS in Norway to Artakar Büroautomation Handelsgesellschaft MBH of Austria, where the 1990 REPAC meeting was held, Skokot AS of Denmark to Office Technology of Malta.

Most of those attending the Venice meeting have had a long and enduring business relationship with Ricoh. Some, for example, like Greece's Dordas brothers and Switzerland's Best Oberholzer, remember attending the first REPAC meeting in Tokyo way back in 1983. Since wives also attend these events, they have been able to keep in touch not only every year at the conference but during the year as well.

A CLOSE, COMFORTABLE WORKING RELATIONSHIP

"Wives keep in touch during the year. They swap stories about children or grandchildren with friends who may have gone back to Japan or others in Spain or Sweden," says Best Oberholzer. "When we talk about the Ricoh Family, it is not just talk... it is a fact of our lives."

Those involved with the newest member to the family, Ricoh Italia, would agree, for although Ricoh Italia was formed formally on September 26 1990, the company's president Mr. Attilio Gecchelle's links with Ricoh go back very many years. "And these have been very happy ones," he adds.

In many ways it is an object lesson in the ways in which Ricoh has gradually developed a closer and comfortable working relationship with its distributors.

Originally, Mr. Gecchelle ran four companies including Vercom, which handled copiers and fax and Reprom, exclusive distributor for Ricoh Office Equipment through some 300 dealers. As the market started to expand, and the company's relationship with Ricoh deepened, the emergence of Ricoh Italia became inevitable.

"It was a natural development," says Mr. Yoshihiro Nishimura, vice president of Ricoh Italia. Dr. Francesco Cavallari, marketing communication manager, agrees. "The process was an evolutionary one."

SERVICE AND BACKUP ARE VITALLY IMPORTANT

Today Ricoh Italia operates from its commercial and marketing centre in Milan, and has a warehouse, training administration and fax centre at Verona. A commercial office in Rome covers southern Italy.

As with every Ricoh distributor, service and backup for customers is vitally important for Ricoh Italia. Given the fact that there are many small companies in Italy, the Ricoh Italia Fax centre at Verona is specially designed to service them with the maximum of speed while not retaining a massive engineering backup structure.

Customers with a problem simply phone through to the Fax Centre and outline it to the duty engineers. "In some 85 per cent of the cases, the problem can be solved over the phone," says Mr. Gecchelle.

With cases which cannot be so easily handled, the engineer will already have a very good idea of what has to be done before he sets out to solve the customer's problem. Mr. Gecchelle sees the Verona fax centre as being a "great boon" especially at the low end of the rapidly growing consumer fax market.

Each market has a different challenge. In Germany, for example, Ricoh Deutschland GmbH has the exciting prospect of the opportunities provided by the unified Germany which followed the breaking down of the Berlin Wall in 1989.

Switzerland, although a prosperous country, has certain quirks of its own, such as the fact that its three languages - German, French and Italian - means that all communications and instructions for machines sold in Switzerland must be provided in all three languages.

OF PHILOSOPHY

However, this is but a small matter for Cellpack's Best Oberholzer, whose relationship with Ricoh changed in the late 1970s.

"We had already had the beginning of business with Ricoh," Mr. Oberholzer recalls. The company invited me to Japan to see how they operated and I have to say that I liked the way Ricoh did business."

He particularly liked the way that Ricoh's philosophy played a large part in determining the company's approach to business. Much of this

RICOH

Official Olympic

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A GLOBAL CITIZEN AT THE GAMES

RICOH's attempt to pursue its company goal of "being a global corporate citizen" is perfectly illustrated by its strong backing for the 1992 Winter Olympic Games in Albertville, France and the Summer Olympics in Barcelona, Spain.

At the centre of its official sponsorship is the installation of the world's first Olympic facsimile network, an enormous undertaking spanning 165 countries on six continents. More than 80 per cent of the network is now completed. Bringing facsimile facilities to some countries for the first time ever was a challenge Ricoh was able to accept and complete.

Apart from the worldwide Olympic fax network, Ricoh España is supporting the Barcelona Olympic Games with fax services during each of the 21 pre-Olympic pilot and tests events over the next 12 months. During the Barcelona Games, all "locutories" (public fax booths) will also be equipped with Ricoh faxes. The Ricoh fax centre will be installed at the Common Service Room for the worldwide media, at the very centre of the Summer Games.

Ricoh's dealers and distributors are understandably encouraged by the fact that the strong backing of the International Olympic Committee has given Ricoh's technological expertise a powerful argument in favour of all the Ricoh equipment.

But no matter how impressive Ricoh's technological feat - and it undoubtedly is - Ricoh's strong commitment to the Olympic Games goes much deeper.

The company's major international sponsorship of the most important athletic meeting in the world is seen by Mr. Yoshiharu Moriya, chairman of Ricoh Europe, as evidence of Ricoh's commitment to the world's youth and encouragement of world peace. Moreover, by providing the technology to bring more than 160 countries in the world together through swift communication, Ricoh will actually help bring the world closer together, not just during the 1992 Olympic Games, but long after the last medals have been won. And of course, there are always the 1998 Winter Olympic Games in Japan's skiing resort of Nagano to look forward to...

"Linking the World" is the way Ricoh likes to summarise the company's ambitious fax network.

"Linking the World" is also an apt description of the way Ricoh is encouraging its own 37,000 employees in every corner of the world to play their part in work and life.

Like others who visited Ricoh at that time he felt it was an approach to business life in the "San-Ai Principle": "Love your neighbour. Love your country. Love your work."

Like others who visited Ricoh at that time he felt it was an approach to business life in the "San-Ai Principle": "Love your neighbour. Love your country. Love your work."

The latter is particularly important to Ricoh Italia's Dr. Cavallari, once a nuclear physics researcher and now a key executive in the Italian company. "Work has to be something you enjoy doing," he smiles, showing clearly that in his case this is certainly true.

Suppliers' Congress sets high standards

ANOTHER PART of the Ricoh family also met for a high level conference last month. Some 105 suppliers representing 86 companies involved in providing goods for Ricoh in Europe met in mid-June at Ricoh Industrie France's factory in Colmar, Alsace.

Following the success of the first Ricoh European Suppliers' Congress held last year in the Telford, England, site of the Ricoh Products Ltd (RPL) plant in the West Midlands, this meeting is becoming an annual event. Next year Telford will again be the host.

The Congress fulfils a number of aims. It helps improve communications between Ricoh and its suppliers and among one another. The Congress also provides Ricoh with the opportunity to bring suppliers up to date with the philosophy and latest marketing and sales strategy of Ricoh Europe.

Awards are given to the highest achievers based on the quality, cost and delivery performance of suppliers.

This close relationship with the suppliers is part of Ricoh's global strategy to transfer an increasing amount of its supply of parts to local companies. Monsieur Christian De Moor of RPL, for example, pointed out that compared with last year there has been a 28% increase in local part suppliers and this is a continuing process as Ricoh progressively manufactures high technology machines in Europe.

Localisation was further stressed by Mr. Chris Nicholls of RPL, who pointed out that 75% of the value of the finished copy machine is purchased from sub-suppliers. Moreover, all suppliers have agreed to set three targets:

- A defect rate of less than 1.5%. Naturally, the ultimate rate is zero.
- A delivery delay rate of less than 3%, according to the "Just in Time" delivery principle.
- A cost reduction of more than 3% while continually trying to reduce costs and maintain quality.

These are demanding targets by any standards, but the suppliers at the Colmar Congress confirmed their determination to meet this challenge.

RICOH

UK NEWS

Major promises greater choice in UK education

By Alison Smith

MR JOHN MAJOR yesterday promised greater choice in British schools and a commitment to raising education standards and increasing accountability.

Outlining the future course of Tory education policy, the prime minister told the Centre for Policy Studies, a right-wing think-tank, that the government would not only create a new type of school, but would ease the way for more schools to become grant-maintained (GM) or City Technology Colleges (CTCs).

The speech is the first to set the prime minister's agenda on education since he won the 1992 leadership contest in November with a campaign that identified education as one of his key priorities.

Mr Major said that the government had to ensure that the examination taken by most of the country's 16-year-olds, the General Certificate of Secondary Education (GCSE), offered a challenge to the most able children.

The prime minister also expressed support for schemes ensuring that course-work could make up no more than 20 per cent of the final mark in most subjects.

Standards attained by GCSE students must be raised, he



John Major, pictured yesterday, outlines his plans

added, if they were having difficulty making the transition on to the more demanding A-level courses taken by pupils aged up to 18.

Changes to the tests for seven-year-olds were also signalled with a shift towards shorter tests.

On widening choice, Mr Major said that existing schools would in future be able to combine opting out of local authority control with a bias towards technical education and private sector sponsorship, becoming grant-maintained technology colleges.

Legislation would also allow voluntary-aided schools to become CTCs, and restrict the ability of local authorities to obstruct the decision of some schools to opt out.

In particular, there would be strict limits on what local authorities could spend campaigning against applications for grant-maintained status.

Local authorities would no longer be able to dispose of a school's assets while it was applying to opt out.

Attacks by the opposition Labour party attacks about education have focused consistently on the fact that only 91 schools have so far opted out, and only 13 CTCs have been established, with even those attracting less-than-expected private sector sponsorship.

While Mr Major emphasised that "it is deprived children in the bad schools in the worst boroughs whom I most want the government's reforms to help," Mr Neil Kinnock, the Labour leader, accused him of being interested not in creating a classless society but in creating new types of privilege.

Mr Major also said that the government's citizens' charter proposals would address the need to make schools provide better information to parents.



The world's longest single-span suspension bridge (above) has 'failed' to unite Humberside

Humberside fails to bridge county gap

HUMBERSIDE, the county created amid much controversy in 1974 and never recognised by many of its inhabitants, faces dissolution because of the region's failure to unite economically, writes Neil Buckley. The Local Government Boundary Commission recommended yesterday that the county be broken up saying it regarded north and south Humberside as self-contained areas, and that the debt-ridden Humber Bridge - the longest single-span suspension bridge in the world, built in the 1970s at a cost of £20m - had failed in

its aim to unite the two banks of the estuary.

More than 150,000 representations were received from local people, the commission said, most of them in favour of the change. While the commission does not have the power to order Humberside to change its name to East Yorkshire, its report said the majority of people seem to be in favour of doing so and that this would be within the power of the council.

After a six-week public consultation period the proposals will be considered by

Mr Michael Heseltine, the environment secretary, who has the power to accept, reject, or amend them. Even if accepted, however, the proposals will still have to be considered by the new Local Government Commission, due to be formed in summer 1992 to carry out a nationwide review of local government.

Many people in both north and south Humberside have refused to recognise the new county, and the people of Yorkshire and Lincolnshire have never felt much affinity or affection for one another.

Unpopular telecom plan abandoned

By Hugo Dixon

THE MOST controversial part of the government's telecommunications policy has been abandoned in what amounts to a victory for Mercury Communications and other competitors to BT, the national telephone network.

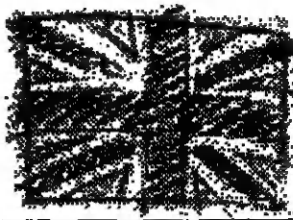
In a policy reversal, Ofcom, the industry regulator, yesterday said it would seek authority to waive access charges that competitors were to have paid BT, formerly British Telecom, for using its network.

BT's rivals had complained that the proposal would have rendered the government's plans for opening up the telecommunications market, set out in a policy document earlier this year, still-born.

Mr Bryan Cusack, Ofcom's director general, said he was going to take "no chances with competition". Mr Peter Lilley, trade and industry secretary, backed Sir Bryan's decision, saying the earlier proposals would have made it difficult for entrants to get off the ground.

BT responded with a tough statement, saying that no evidence had been presented to it that would justify any change to the earlier agreement. The company's hard line has raised the possibility that the issue could be sent to the Monopolies and Mergers Commission.

BRITAIN IN BRIEF



Westland cuts 350 jobs in restructuring

Westland Helicopters is cutting 350 jobs in the latest restructuring to hit the UK defence and aerospace sector.

More than 20,000 jobs are estimated to have been cut so far this year in the UK industry because of the combined impact of lower government defence spending and the slump in the commercial aviation market.

Westland Helicopters is the Yeovil-based helicopter manufacturing company of the Westland group. It employs 4,500 people accounting for half of the Westland Group's 9,000-strong workforce. More than 300 of the jobs being cut involve managerial and administrative staff.

Motorway limit stays at 70mph

Mr Malcolm Rifkind, transport secretary, has decided to leave the motorway speed limit unchanged at 70 mph after studying evidence that higher speeds produce more casualties. He is to consider relaxing the criteria for 30 mph speed limits in urban areas and will look at ways of slowing traffic through villages.

Slight fall in visitors

The number of overseas visitors to the UK fell by 1 per cent to 30,998 in the year to April according to provisional figures from the International Passenger Survey, conducted by the Employment Department.

The number of visitors from western Europe and North America fell by 3 and 2 per cent respectively. However, this was offset by an increase in visits from other countries. The number of overseas visits made by UK residents was static during the year.

Merchant fleet drops to 310

Britain would not have enough merchant ships to repeat the 1982 Falklands task force operation, Numan, the merchant navy officers' union, has warned.

The number of UK-owned merchant vessels had fallen from more than 1,600 in the mid 1970s to 310. Fewer than a third of the 53 British ships used in the Falklands were still on the UK register, the union said.

Jobs lost at motor importer

Another 37 jobs have been lost at VAG (UK), the Lonrho subsidiary which imports Volkswagen and Audi cars, as part of the company's restructuring.

Nissan favours north east

Nissan, the Japanese car manufacturer, spends almost half its £280m component budget on parts supplied by companies based in north east England.

The budget covers cars manufactured by the company at Sunderland, Tyne and Wear, from where it supplies European markets.

However, of the 179 European suppliers to the factory providing £400m worth of components, 16 are wholly or partly Japanese-owned and provide £151m worth of parts.

Water metering out on top

Two-thirds of households favour metering as the best way to pay for their water supply, according to a survey of 290,000 people conducted by Ofwat, the office of water services. One fifth prefer property banding and only 14 per cent agree with a flat rate license fee.

Jobless in south to gain most

Long-term unemployed in the south of England are likely to benefit most from Employment Action, the government's new £340m temporary work scheme, because of the criteria for allocation of the funds.

No European threat to City

The City of London would have no reason to fear the repercussions of Britain failing to join a single European currency, said Mr Francis Maude, financial secretary to the Treasury.

Speaking to the House of Commons Treasury and civil service committee, which was taking evidence on progress by Britain on discussions related to European economic and monetary union (Emu), Mr Maude said the disadvantages to the City of Britain's deciding against joining a single currency union had been overstated.

He dismissed claims that should Britain not join moves towards a single currency and a single European central bank, London's status as a financial centre would be worsened in relation to rivals, such as Paris and Frankfurt.

No opposition on royal tax

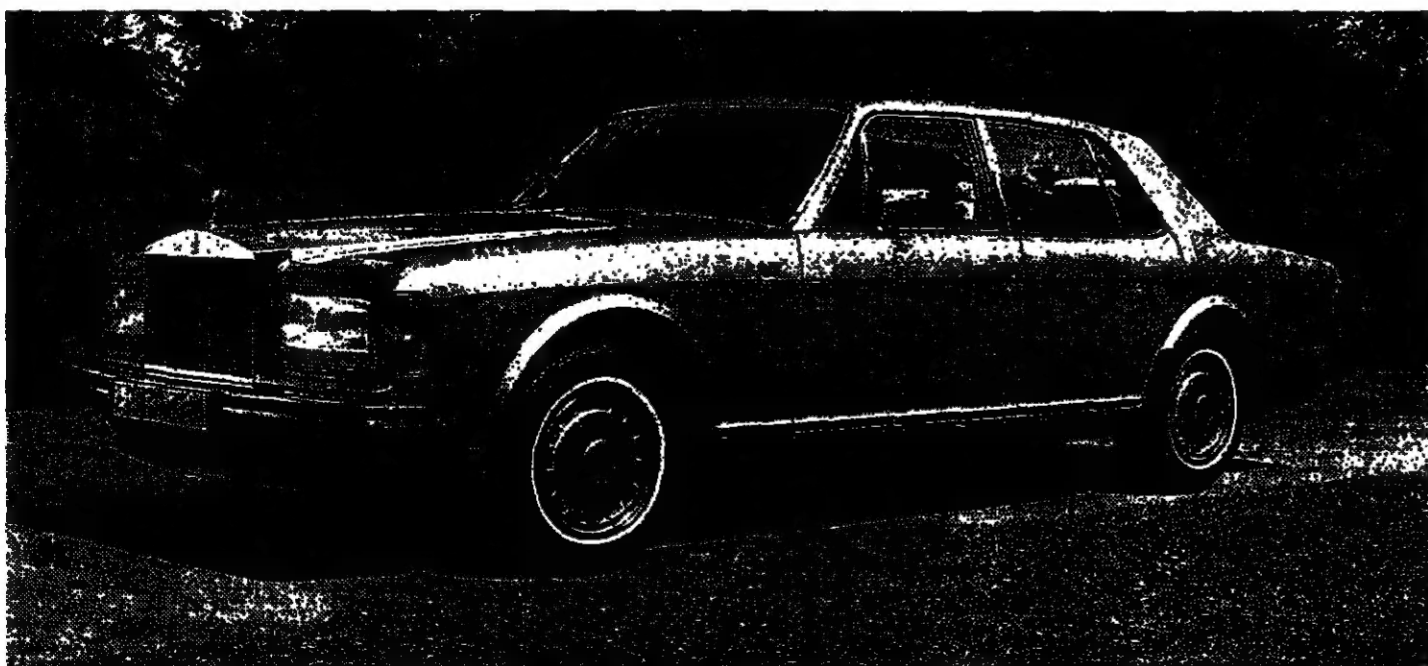
No MPs spoke in opposition to a House of Commons motion seeking to make the private and personal incomes of the Queen and the Prince of Wales subject to tax.

The private member's Bill entitled The Constitutional Reform Bill, introduced by the liberal democrat MP Mr Simon Hughes, has no chance of becoming law because there is not enough time to debate it properly.

Historic tree felled by rain

Torrential rain has destroyed one of the country's most historic trees, the 700-year-old Queen Elizabeth oak which Henry VIII, his wife Anne Boleyn and daughter Princess Elizabeth once danced around. The tree stood in Greenwich park in south-east London.

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كثير من الناس

Onegin

COLISEUM

The return to London of Marcia Hayde and Richard Cragun as guests in English National Ballet's *Onegin* was, of course, reason for audience rejoicing on Tuesday night. In the role that John Cranko made for her 30 years ago, Hayde offers an interpretation which has now been distilled to a potent essence - there is no excess, no decoration to her reading. The girl Tatiana's innocence, her vulnerability, are shown to us with piercing simplicity, and the generosity of her spirit in the party scene when she strives to reunite Olga and Lensky has never seemed more urgent or more beautiful.

Inevitably, it is the portrait of a mature woman in the final scene, given by her love for Onegin - everything told in the kiss she must give him, her hands laid briefly on his hair - that calls on Hayde's truest art, and it remains a creation of deepest feeling.

I would, though, be unjust to Hayde's own earlier glories in this ballet if I did not mention that some physical felicities were now absent.

Effects are carefully husbanded; speed and clarity of footwork are less convincing. But there remains the inestimable advantage of her partnership with Richard Cragun. There is an intuitive sympathy and rapport to their joint art, so that their

interpretations pass beyond mere exchange between performers into an illuminating poetic dialogue. Cragun's Onegin everywhere matches his Tatiana in expressive proflity and conviction: nothing is false or forced, and the outbursts of feeling - after the duel, throughout the last scene, which is magnificently sustained in its feverish passion - are superbly judged.

The evening also brought a very fine Lensky from Thomas Edur. A product of the Boston Ballet, and still young, he is polished, elegant, in dancing and in manners. His Lensky is honourable, sincere, well-bred, and with a touch of pride that fully explains his character. Edur's dancing is marked by classical finesse, excellent schooling, and a lightness of means that can transform the simplest step (the little jumps in the opening scene) into something memorable. He gives every promise of becoming that rarity, a true premier danseur classique.

There was sound support from ENB's artists, but the production is now in need of redecoration. Mrs Larina's drawing room and the Gremia palace are eyesores, and the costumes have known far better days.

Clement Crisp

CINEMA

Turkey time

HUDSON HAWK
Michael LehmannTOO HOT TO
HANDLE
Jerry ReesJOAN OF ARC OF
MONGOLIA
Ulrike OttingerF FOR FAKE
Orson Welles

Helped by alphabetical mnemonics most of you are familiar with the times when you can eat oysters or shoot pheasants. But few may know of the traditions and by-laws regarding the turkey season. These are as follows. If there is a "J" in the month, it means that large clumsy birds are walking about the British movie landscape asking to be shot full of lead. This phenomenon is unique to this side of the Atlantic. In America they do not, firstly, regard the summer as a low season for film-makers. They do not, secondly, have Wimbledon.

British distributors continue to treat June and July as idiot time. The good news is that they have brought over one high-season, big-budget American film. The bad news is that it is *Hudson Hawk*. This Bruce Willis action comedy is to the average turkey what King Kong is to the average chimpanzee. It has plummeted at the box-office, invoking comparisons with *Heaven's Gate* and *1941*, as US pundits do the two things they enjoy more than anything else: talking Hollywood where to get off and telling Hollywood why it should not have got on in the first place.

Hudson Hawk is, in truth, terrible. But worse ideas for a caper thriller have thrived before. We start in Renaissance Italy, with Leonardo da Vinci's agent James Coburn, flashing out in a flying machine between sessions with Mona Lisa. (Mona Lisa's mystery smile is explained by the poor teeth Leonardo insists she keep her mouth closed over.) Then we jump to New York 1991 where grinning cat burglar Bruce Willis, flashing state-of-the-art ivory, meets CIA agent James Coburn, flashing out in a flying machine between sessions with Mona Lisa. (Mona Lisa's mystery smile is explained by the poor teeth Leonardo insists she keep her mouth closed over.) Then we jump to New York 1991 where grinning cat burglar Bruce Willis, flashing state-of-the-art ivory, meets CIA agent James Coburn, flashing out in a flying machine between sessions with Mona Lisa.

All clear so far? Then you can now pack up and go home. For the plot advances in incomprehensibility as it retreats in hilarity. Especially wasted is the Eternal City. Rome welcomes Mr Willis, only to be brushed aside after he has handed it his cape and stick. Mr W then dashes off to the hills to fence with grinning

villains Richard E. Grant and Sandra Bernhard. Finally the coveted Leonardo geowag is cornered, captured and - but let me not spoil the ending for you. You might wake up in time to see it.

The poor jokes gallop on. There are Willis and co-burglar Danny Aiello timing their heists by singing old popular songs: "Would you like to swing on a star?" And there is the moment when the film appears to burn in the projector. No, wait a minute: that was no joke, that was real life. It happened at the New York theatre where I saw *Hudson Hawk*. By the time the film was re-started, I was the last person left in the auditorium.

"How does a movie like this get made?" many of you ask. Simple. Cinema is a gold-making machine which is hard to start up, needing much money and effort, but once it has started is quite impossible to stop. Knowing this, those operating the machine persuade themselves that leaden jokes and action-scenes really are turning to gold. When a measure of panic breaks through even this self-deception, they go for speed. Director Michael (Heathers) Lehmann thinks that by staging bad material at breakneck pace no one might notice its badness. But being bored at 90 m.p.h. is no more enjoyable than being bored at walking pace.

Turkeys as a cultural phenomenon are almost unique to cinema. A bad painting is a bad painting. A bad poem or symphony likewise. But the turkey is predicated on something more than failure, on the usually disproportionate between large investments of time, money or person-power and puny outcome. Ergo, a turkey could be a Lloyd Webber musical, a misproduced grand opera or a blockbuster film which tallies at the box-office. An example, is *The Hot Chick* a turkey? Is this 1980s cult comedy, starring Al Pacino and Kim Basinger as sparring lovers who keep married and divorcing, ambitious enough to be a turkey?

We know it is bad. We recognise that from the usherette's tendency to move through the audience checking the pulses of the inert, especially late on when the jokes and plot run out. But the first half-hour is modest and sprightly. Playboy Baldwin, throwing over the daughter of studio mogul Robert Loggia for the vampy charms of singer and gangster's moll Kim Basinger, is first caught in *flagrant* by Bugsy Siegal (Armand Assante), then given a Krakra-Rome welcomes Mr Willis, only to be brushed aside after he has handed it his cape and stick. Mr W then dashes off to the hills to fence with grinning



Bruce Willis in 'Hudson Hawk'

more or Edward Arnold could never have used, is uproarious. But it is the last uproar we have. The film surges laughably on through marriage and re-marriage, alternating Baldwin's career frustrations with Basinger's. "You're very good at singing," says Baldwin, "I'm very good at inheriting money." And the critic gets very good at scanning the Press notes in the dark to see if the film's screwdriver really was Neil Simon. (It was.) The director was one Jerry Rees.

If Mr Simon ever wants to write a hit comedy about cinema-making, may I suggest this plot? A film reviewer, having sat through *Hudson Hawk* and *Too Hot To Handle* on a nothing-can-go-wrong-after-this building, is then shown Ulrike Ottinger's *Joan of Arc of Mongolia*.

This 24-hour German film transports a train-load of wacky pseudo-historical characters across Northern Asia in search of - well, we are never sure what. Probably an audience. Certainly a plot. Like a jumble sale of post-*Flashdance* kitsch, the film piles up its fussy characters and feeble jokes on trestle-tables and waits for the structure to collapse. Message-wise, something may have been intended about the ethnic dignity of the Mongolian peasantry versus the over-civilized European heritage. But as the sage once said, if you want messages, go to Western Union. They would certainly deliver them faster.

Orson Welles's *F For Fake*, Nigel Andrews

Out Of This World

GUILDHALL SCHOOL, BARBICAN

The charms of the Guildhall's revivals of musicals deserve to be better known. The school makes a regular thing of resuscitating vintage American shows, and is very good at it. It can draw upon its drama students and music students alike, and supply a full band which in the West End would be thriftily reduced to the time of a couple of synthesizers. Best of all, being unconcerned about whether an old Broadway show could make it now in the West End, it can tackle it honestly, pretty much as written; and the cast does that with the gusto of young would-be professionals.

In Cole Porter's *Out Of This World*, a 1930 semi-success (it had to compete with *Gypsy* and *Dolls* and *Call Me Madam*) they enjoy themselves contagiously. No doubt shows built originally around Merman or Mary Martin or Judy Holiday would be risky for student casting, but Porter's version of the Amphitryon story is evenhanded with its several leading roles. Plautus dramatised the ancient tale first, and much later Moliere, and in 1929 Jean Giraudoux, whose internationally successful play prompted the much simpler book of Porter's musical.

Famously, the god Jupiter adopted many forms, generally non-human, when seducing mortal women; but in pursuit of Amphitryon's wife he took the guise of her husband. Bedroom farce is immediately suggested, and Moliere and Giraudoux turned it with serious wit. In *Out Of This World* it becomes an American kind of joke, somewhere between *A Connecticut Yankee*... and *The Rocky Horror Show*. Here, Jupiter's lust is aroused by the new bride of a New York reporter, and by enticing them to Greece in search of a hot story he contrives to get what he wants.

A lusty tale of Olympian divinity is set against the modern innocents - not just the bemused newbies, but a

David Murray

Elvis Costello

HAMMERSMITH ODEON

The newly ample beard and dishevelled dress should fool anyone behind the dark glasses Elvis Costello's view of the world remains as dark and savage as ever. During his steady 15-year rise towards the highest echelons of the rock fraternity - as a writer-singer he surely belongs now in the same unclassifiable class as Dylan, Morrison, and Neil Young - Costello's anger has become ever fiercer, and the curdled indelible voice that once railed against the injustices and cruelties of relationships now assails far bigger targets. Even collaborating with Paul McCartney on a handful of songs seems hardly to have blunted his edge.

The current tour, sanctioned for this week at Hammersmith, follows in the wake of Costello's latest album *Mighty Like a Rose*. With the newly designated Rude 5 (though there are only four them, all old Costello hands) he offers a survey of those new numbers while revisiting and reshaping some older favourites. Costello in concert is a savage, sometimes acidly humorous maelstrom; he can turn any material to expressive account (like the haunting cover of *Mona Lisa* from the last album) or slip into the set here yet savours his own lyrics with menacing relish, while the band surrounds him with layer upon layer of heavy-duty riffs.

Everything is ripe for reconsideration, not just "Tramp the dirt down" his 1989 anti-Thatcher trade, revived for a last outing, and re-armed with extra venom against the "glove-puppet" in her place and his classless society, but even new material: the spoof Beach Boys "Other Side of Summer" emerged here without its treacly vocals and slowed down to a menacing tread.

The new album is crammed with such first-rate songs, but perhaps few (the McCartney collaboration "So like Candy," it must be said, one of them) that are outstanding by Costello's exceptional standards. Revivals of past achievements "God's Own," complete with comic monologues, "I want you" more terrifyingly obsessive than ever, "Accidents will happen" launching the set at full tilt - emphasised, if we needed to be reminded, just how much Costello has achieved, and how far he has travelled since those early post-punk days. Even "Watching the Detectives" returned, its 1977 ebullience apparently undimmed, until it twisted violently into "Let him Dangle," the bitter denunciation of the Craig and Bentley murder trial from the last album. At times the anger and the paranoia may overpower the music, but when they are kept in balance the results are extraordinary.

Andrew Clements



Marcia Hayde and Richard Cragun

Flamenco at the Coliseum

Flamenco will hit the Coliseum this summer when the English National Opera presents a two-week season by Spain's National dance company, Ballet Nacional de España from July 16-27.

The company, featuring 85 dancers and 80 musicians with gypsy guitarists and

Verdi Requiem

ROYAL FESTIVAL HALL

This was one of those evenings when one's heart went out to the soloists. In Verdi the essential ingredient that is demanded of the conductor is the ability to make a pulse which will drive the music forward, as great Verdians from Toscanini onwards have shown us.

Unfortunately, Giuseppe Sinopoli does not see Verdi like that. His performance of the Requiem with The Philharmonia on Tuesday was a stop-go affair - occasionally go, but mostly stop. He robs the climax of the 'Dies Irae' of its impact, and at the same time, as the soloists rise to sing, he drains all the energy from the music so that the poor singers are left gasping for breath or eking out the smallest tone possible so as to reach the end of the phrase. If I had been a soloist on that platform, I would have snatched the baton from him and set the tempo myself.

It was not an occasion for making an important debut and the best that one can say of Aprile Millo's appearance is that one hopes she will return under more auspicious circumstances. From her career at the Met we know that this singer has what it takes to be a Verdi soprano. But here she sounded desperately nervous and sang almost to the wall. Part in a piano that refused to change. The "Libera me" gave a glimpse of the stylist that New Yorkers admire; in the rest she did not begin to command the music.

One's sympathy was with her, though, as the other soloists made little more

headway. Waltraud Meier, a sumptuous mezzo, is not heard to best advantage in the Requiem, as the strength of her voice lies in the wrong place for Verdi's vocal writing. Dennis O'Neill was more robust, but the slow speeds tempted him to be too lachrymose. Ferruccio Furlanetto was the dignified, but not really imposing bass. Each tried from time to time to inject some life into the proceedings, but to little avail. Sinopoli was always there, ready to put the ground from beneath them. Save for the fine contribution of The Philharmonia Chorus it is difficult to find anything about the performance that could be described in positive terms. A

Richard Fairman

INTERNATIONAL ARTS GUIDE
TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Hans Vonk conducts Netherlands Radio Philharmonic Orchestra in Mendelssohn's *Hebrides overture*, Tchaikovsky's *Second Piano Concerto* with soloist Rian de Waal, and Stravinsky's *Firebird suite*. In the Kleine Zaal at 20.30: Philippe Giusiano plays piano music by Mozart, Ravel and Chopin.

Tomorrow: Lev Markiz conducts New Sinfonietta of Amsterdam in music by Boccherini, Puccini and Rossini (6718 345)

BARCELONA

Gran Teatre del Liceu 21.00 Uwe Mund conducts Goran Javrel's production of *Die Zauberflöte*, with Kurt Moll as Sarastro and Francisco Araiza as Tamino. Final performance on Sun. Tomorrow: Alfredo Kraus sings arias by Mozart, Donizetti, Delibes and Massenet, with the Orchestra of the Liceu conducted by Gian Paolo Sanzogno (412 1466)

BERLIN

Staatsoper Apollo-Saal 19.30 Berlin Musikhochschule production of

Udo Zimmermann's *Weisse Rose*. Tomorrow: Egon Bischoff's production of *Swan Lake*. Sat: 1 vesper sicilliani. Sun: John Cranko's ballet *The Taming of the Shrew* (2004 762)

Deutsches Oper 19.00 Christoph Priek conducts *La nozze di Figaro*, with Margaret Marshall as the Countess, Marie McLaughlin as Susanna and Gabriele Sims as Cherubino. Tomorrow: ballets by MacMillan and Oleg Vinogradov, with Sylvie Guillem guest soloist in Bejart's *Boleto*. Sat: Der Freischütz. These are the last performances of the season (3410 249)

Schauspielhaus 20.00 Jorg-Peter Weigle conducts Berlin Staatskapelle in music by Joachim Gruner, Richard Strauss and Dvorak. Tomorrow: John Eliot Gardiner conducts English Baroque Soloists in a Mozart programme, with Malcolm Bilson fortepiano soloist. Sat: recital by Peter Schreier. Sun: Hartmut Haenchen conducts a programme of music for chorus and chamber orchestra by Vivaldi, Telemann and Bach (2272 281)

COLOGNE

Opernhaus 20.00 Broadway production of *West Side Story*, runs till Sat. Sun and next Tues: James Conlon conducts Lady Macbeth of Mtsensk. Mon: Madama Butterfly. These are the final performances of the season (221

8400) GENEVA Hotel de Ville 20.30 Michel Tabachnik conducts Orchestre de la Suisse Romande in Mozart's *Masonic Funeral Music*, Haydn's *Symphony No 48*, Tabachnik Piano Concerto (1990) with soloist Pierre-Laurent Aimard, and Honegger's *Concerto da camera* for flute, cor anglais and strings, with soloists Lu Angeloz and Jean-Pierre Surget. This is the first of a series of summer concerts organised by the city of Geneva.

Sun and Mon in the Church of Saint-Germain: the Amartylis Consort of London play English music from the 17th century (289882) LONDON Coliseum 19.30 English National Ballet presents three one-acters: Ben Stevenson's *Four Last Songs*, Christopher Bruce's *Swansong* and Harald Lander's *Swansong*. Repeated tomorrow, with matinee and evening performances on Sat. These are the final performances of the ENS season at the Coliseum. The season resumes at the Royal Festival Hall on July 29 (071 836 3181)

Barbican 19.45 Colin Davis conducts London Symphony Orchestra and Chorus in Beethoven's *Mass in C*, with soloists Yvonne Kenny, Diana Montague, Keith Lewis and Gwynne Howell. In the first half of the programme, Alicia de Larrocha plays Schumann's *Piano Concerto*. Tomorrow: RPO play Beethoven and Dvorak. Sun: Jeffrey Tate conducts LVO in opening concert of City of London Festival. Mon: The Dubliners (638 8881)

Guildhall School Theatre 19.30

Cole Porter's 1950 musical *Out of This World*. Further performances tomorrow, and on Mon, Tues and Wed next week (639 8881)

Albany Theatre 20.00

Mecklenburgh Opera in Stravinsky's *The Soldier's Tale*, also tomorrow and Sat (071 359 4404) THEATRE The Seagull, Chekhov's powerful tragedy, is Terry Hands' final production as artistic director of the Royal Shakespeare Company. Following its success at Stratford, the production arrives tonight (repeated tomorrow and Sat) at the main stage of the Barbican, with a cast including Susan Fleetwood as Arkadina, Simon Russell Beale as Konstantin and Roger Allam as Trigorin. At the RSC is presenting Nick Dear's highly popular adaptation of *The Taming of the Shrew*. The last days of Don Juan, the classic Spanish tale of lasciviousness and debauchery. At the Open Air Theatre, Regents Park, Roy Hudd is starring as Bottom in the New Shakespeare Company's production of *A Midsummer Night's Dream*. For information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

MILAN

Teatro alla Scala 20.00 Riccardo Muti conducts Jerome Savary's production of *Attila*, with a cast led by Samuel Ramey, Salvatore Fisichella, Giorgio Zancanaro and Cheryl Studer, also Sat and next Mon. These are the final opera

performances of the season. From July 11 to 20 the Ballet of La Scala is presenting a triple-bill, with works by Frederick Ashton, Agnes de Millo and Amedeo Amodeo (7200 3744)

NEW YORK

Off Broadway theatre selection Lips Together, Teeth Apart is a new play by Terrence McNally, directed by John Tillingar, about two married couples who share a fire island beach house over a long Fourth of July weekend (City Center's Stage 1, 131 West Fifty-fifth Street, tel 581 7907) Pageant is a musical beauty contest, a deft parody and the rowdiest but possibly the sweetest farce in New York today. Five judges are selected from the audience to vote for Miss Glamourous. Conceived, directed and choreographed by Robert Longbottom, with music by Albert Evans (Blue Angel Theatre, 323 West Forty-fourth Street, tel 262 3333) Breaking Legs is Tom Dulack's sitcom about Mafia godfathers who want to invest in a Broadway show. The fireworks begin when the two worlds of the mob and the theatre collide. Directed by John Tillingar (Promenade Theater, Broadway at Seventy-sixth Street, tel 580 1313)

The Haunted Host is a double bill: Robert Patrick's Host stars Harvey Fierstein as a writer haunted by the memory of his young protegee (Jason Workman) when the dead man's double suddenly walks into his life; followed by *Sale Sex*, featuring Fierstein and Workman as two lovers who get back together following a lengthy

break-up (Actors Playhouse, 100 Seventh Avenue South, tel 564 8038) Ticketron (248 0102) answers inquiries and sells tickets.

PARIS

Palais Garnier 19.30 American Ballet Theatre in Kenneth MacMillan's production of *Romeo and Juliet*, also tomorrow and Sat, with matinee performances on Sat and Sun. APT's season runs till July 14 (4017 3535) Chatelet 20.30 Leonard Slatkin conducts Orchestre de Paris in Haydn's *Symphony No 85*, Mahler's *Fourth Symphony* and Mozart arias, with Barbara Hendricks (4028 2840) A 24-hour recorded telephone guide to Paris entertainments is available in English by dialling 4720 8898

ROME

Accademia Telesca, Villa Massimo 21.30 Friedrich Murnau's film *Tabu*, with music by Violeta Diencu played live by the Ensemble Modern.

ZURICH

Hallenstadion 20.00 Two new ballets by Heinz Spoerli and Maurice Béjart to celebrate Switzerland's 700th anniversary, featuring the Basle Ballet and Béjart Ballet Lausanne (311 3030) Opernhaus 17.30 Ralf Weikert conducts Claus Helmuth Dreser's production of *Götterdämmerung*, with Gwyneth Jones as Brunnhilde, George Gray as Siegfried and Matti Salminen as Hagen, repeated Sat. These are the final performances of the season (251 0508)

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No union by force

NOT ALL secessions are bound to succeed. But in central Europe in 1991 a secession could only be defeated if the forces of the union could hope to rally behind them the whole of the rest of the country, plus at least a significant minority in the seceding area. The government would have to enjoy broad popular support, which in present conditions would have to be demonstrated by democratic means; and in Yugoslavia's case it would also have to be sure of foreign creditors' comprehension.

Only on the last point does the Yugoslav army have some excuse for its appalling error. In reacting to events in Yugoslavia, up to and including last week, the outside world laid too much emphasis on the integrity of the country and was far too prodigal in its expressions of support for the federal government.

The world failed to notice that that government was the product of a stage in Yugoslavia's political development which since last year had been left far behind. It represented the last effort at compromise by the old communist elite - since replaced, through free elections, by new anti-communist governments in four of the six republics, while in Serbia and Montenegro it survives only by draping itself in nationalist colours.

Explosive mix

Whether or not a new Yugoslavia could have been negotiated between the new governments, we may never know. It would certainly have been very difficult, mainly because of the explosive ethnic mix in Croatia, Bosnia-Herzegovina and the outlying provinces of Serbia, and the historically strained relations between the Serbs and their neighbours. Ironically enough, the republics least likely to cause serious problems, its desire for secession arose precisely from the wish to escape a set of problems which had little to do with it. Croatia, indeed, have long suspected that Serb nationalists would be happy to let Slovenia secede, tip the ethnic balance in their own favour.

Labour's charter

WITH THE prime minister struggling to flesh out his Citizenship Charter, Labour yesterday published its plans to improve the quality of public services. These include some excellent proposals to strengthen the consumer's voice, such as ombudsmen for all public services, and a welcome emphasis upon management in services such as health, the railways and garbage collection. But there is a worm in Labour's apple: a deep-seated antipathy to competition and market forces.

Administrative burdens

Thus the party wants to abolish compulsory competitive tendering in the health service and local government. Citing the administrative burdens of tendering and its impact on wages and conditions, Labour proposes to reserve compulsion at least for cases like Lambeth and Liverpool.

As many Labour council leaders privately acknowledge, the threat of contracting out has worked wonders for the

cost of local services and the standard of work. The service charters pioneered in Labour boroughs such as York and Lillingdon could not have worked without the threat of contracting out to secure the compliance of the workforce.

And it is hard to see how Labour's plans for the utilities would increase competition: the party is committed to renationalising BT, for example. Labour's proposal to unify the utility regulators in a single all-powerful Consumer Protection Commission would risk another extension of government interference.

More welcome is Labour's acceptance that it cannot simply abolish the City's legal establishment. Freshfields has admitted Sir John Nott to its inner sanctum.

At least the former politician and chief executive of Lazard has been called to the bar - and of course he'll be non-executive, says Freshfields' discreet announcement of his joining its partnership council. Nevertheless, senior partner John Gieves thinks it a daring move that could even start a trend. After all Lazard is one of the City's most successful corporate finance houses, and Freshfields is top legal adviser in the lucrative merger and acquisition trade.

As the firm is Lazard's solicitor, however, the move might just cause uneasy feelings in less well-connected merchant banks and legal practices. Harvard Business School old-boy Gieves seems intent on making Freshfields' 114-strong partnership more businesslike. Its partnership council was set up following a review by management consultants McKinsey in 1989.

Originally it had no provision for non-partner members, but at Gieves's behest its constitution was changed to admit two outsiders. Meeting quarterly, it is supposed to develop the firm's strategy and policy. Nott was chosen to challenge the firm's assumptions and counter insularity, explains Gieves - or, as others might say, to puncture groupthink.

Slow track

Amid the flurry over executive pay, spare a thought for poor Sir Bob Reid, chairman of British Rail. Still firmly entrenched in the state sector - and, after the latest results, likely to stay so for some time - he is not just having to scrape by on a mere £200,000, but last

year drew only half his pay as he didn't do the job full-time until half way through. Yesterday found him refreshingly laid back about his personal financial ambitions. Was he expecting a bumper pay rise this year? Well, he'd an idea he was due for a review at some stage, "but I've been too busy trying to run a railway to think about it."

Which offers BR passengers - whose interests, Reid apparently thinks, privatisation would not best serve - a crumb of comfort. Maybe the trains still don't run on time, but at least the chairman seems more worried about that than he is about his pay check.

Over the hill

In the departing tracks of over 500 of his company's staff, the French ski industry's grand old man Georges Salomon is hanging up his boots 44 years after founding the world's leading maker of ski-bindings. Now 65, he is passing on the Salomon group's chairmanship to his son-in-law, Jean-François Gantier, 37, whose restructuring of the low-hit group has pared its workforce by 20 per cent to 2,250.

The cut was felt keenly by the founder, a Savoyard who in the 1940s started a workshop with his parents in the Alpine town of Annecy perched on the shores of one of Europe's

Yugoslavs awoke yesterday to see the awful truth that the army may soon be running their country. They heard the People's Army roll westwards from the republic of Serbia into the rebel republic of Slovenia. They saw convoys of tanks and armoured personnel carriers pour out of the barracks from Zagreb, the capital of Croatia.

After the failure of the country's politicians to implement three cease-fires, and regain any measure of control over the army, they now look on in horror at what appears to be the inevitable unfolding of a war waged by an army against its own people. "The army is like a dog drawing its last breath," said Mr John Zametica, a military analyst at London's International Institute for Strategic Studies. "No one can heal the wounds of a dog which is seeking revenge, and with a vengeance which threatens to bring the country into a bloody civil war of the same magnitude which engulfed it in the early 1940s."

In the second world war, the Nazi-backed Ustasha Croat government murdered tens of thousands of Serbs, and the Serb-dominated Partisan/Communist forces imposed Communist rule over Yugoslavia. The hatred engendered by those events still smolders.

In the villages and towns, Croats and Serbs are armed to the teeth. "I do not think you can imagine what kind of bloodbath will take place. Serbs and Croats will kill each other. They are seeking revenge for the past," said a western diplomat.

In Ljubljana, the capital of Slovenia, people were nervous but calm yesterday. The republic, once part of the Austro-Hungarian empire, stands out from the south of the country. The people are Catholic, and write in the Latin script. They see themselves as a part of the west, capable of matching the living standards of neighbouring Austria in a matter of years.

"It is crazy what is happening," said Mrs Sonja Bajic, a shop assistant. "But what can we do? The west has ignored our pleas for so long. They really believed Yugoslavia could be held together because it was convenient for them not to think about the alternative."

In Belgrade, the capital of Serbia, the mood was tense. Sobbing mothers besieged the republic's parliament, demanding that their sons be returned home. "If they do not come home, I want Slovene boys to be taken hostage," wailed one woman. In contrast to western-looking Slovenia, Serbia was dominated by the Orthodox and writes in the Cyrillic script. They despise the Slovenes' high living standards and western aspirations.

It was Slovenia's desire to be free from what it sees as an economically

and politically backward system that cast the die for an army takeover. On Tuesday June 25, the republic declared independence. The federal army, under the command of General Blazic, chief of staff, and Mr Marko Negovanovic, head of military intelligence, believed a limited operation, aimed at placing Slovenia's external borders back into the hands of the federal police, would be swift and clean. They miscalculated totally. Slovenia's 30,000-strong Territorial Defence Units fought back to defend the republic's independence. They secured initial victory after surrounding many federal units. Slovenia, until then a largely unknown alpine republic of 2m people, was catapulted onto the world stage. Its people quietly revelled in their hour of victory.

"We simply made a point. We wanted the world and western governments, to wake up and understand

that we were serious about our independence," said Mr Zoran Thaler, the republic's deputy foreign minister. But Mr Jancz Jansa, the republic's mercurial defence minister, wanted more than a moment of triumph; he was out to humiliate the federal army because he had old scores to settle. In 1988, he was court-martialled and imprisoned for allegedly making public a top-secret military document showing how the federal army was planning to invade Slovenia. Mr Jansa has never forgiven the military for putting him on trial.

By refusing last Monday to allow defeated federal army units - 2,000 men, many of them teenagers - to withdraw honourably to their barracks with their guns and equipment, he invoked the wrath of the military's high command.

Gen Adzic declared war on Slovenia, and by yesterday evening, the

Judy Dempsey says Yugoslavia's army is waging a war against its own people

The settling of old scores



Federal units on the defensive: it is still unclear if Yugoslavia's army can successfully carry out its threat of war

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Tragic hardliner

Anthony Robinson on the army chief

caused so many past atrocities. But he shares much of the mutual distrust developed over centuries by Croats and Serbs. He harbours a violent personal antipathy, fully reciprocated, towards Mr Stipe Mesic, the Croat president who finally took his place as president of Yugoslavia's collective state presidency last weekend. Ironically, although Mr Mesic is a Croat, he comes from a partisan family whose family was also slaughtered by the Ustasha - on ideological grounds. At one session of the presidency the two men reportedly argued fiercely as to who had suffered most at the hands of the Ustasha.

Given the general's background it is not surprising that his appearance on Belgrade television on Tuesday night to declare "war" on the

"enemy" Slovenia, and threaten to unleash the full might of the army to secure Yugoslavia's territorial integrity, sent shivers up many spines.

His stiff, white-haired appearance on TV also set alarm bells ringing abroad - confirming that the military was in control, and set on escalating the violence in order to bring the "war" to a rapid end.

Whatever his military virtues, the fact that a man like Gen Adzic could become commander in chief of a multi-ethnic army in itself helps to explain the foreboding now coursing through Yugoslavia, especially in the ethnically mixed areas of Croatia, Serbia and Bosnia-Herzegovina.

The army likes to present itself as the all-Yugoslav institution. But with Serbs forming nearly 70 per cent of

One of the focal points of any full-scale war unleashed by the army will be Croatia, which also declared its independence on June 25. This is the heart of the Balkan powder keg. Croatia, unlike Slovenia, has a large Serb minority which makes up 11 per cent of the republic's 4.5m population. The Serb minority, led by Mr Milan Babic, and Mr Milan Martić, earlier this year declared their independence from Croatia and their eventual goal of joining Serbia. Mr Babic and Mr Martić now control Krajina, south-western Croatia, like a Serbian fiefdom.

But the Krajina, inhabited by half the Croatian Serb population, contains Croat enclaves. The only force which acts as a buffer against these two warring ethnic groups is the federal army. "If Croatia is attacked, there will be mayhem," commented Mr Srdjan Popovic, a member of Serbia's opposition Democratic party.

Croatia's defence forces total 78,000. However, they are "badly led and badly trained," said a western military attaché. "They are no match for the federal army," he added. An Austrian diplomat said: "An army intervention in Croatia will be the catalyst which will pit Serbs against Croats. I cannot see how this will be prevented."

It still remains uncertain whether the army can successfully carry out its threat of war. It may fragment under internal pressure pitting generations of officers and conscripts against each other. Its Communist leaders wish to retain their livelihood at any cost. However, among the lower ranks of the army, it is not certain that young Serbs would fight.

"The boys were brought up on Michael Jackson, not Marshall Tito," said Mr Drago Jancar, a young Slovene conscript. "The army is not fighting for independence, unlike the Slovenes. The top leadership is fighting for its own survival."

Many Serbs have already gone into hiding to avoid the call-up announced this week. Already, Slovenes and Croats have left the federal army. The Macedonians would not be prepared to join a Serb-dominated army and the ethnic Albanians could not be relied upon to support any war, or imposition of military rule.

Moreover, it is not clear whether the army could control, for any length of time, any republic it subjugated. The Slovenes have already shown they are determined to fight. The Croats might be encouraged to do the same. More significant, the ethnic Albanians in Kosovo would use military rule imposed in the north of the country as an opportunity to rebel against their Serbian administration.

If a military coup were carried out, it would lead to the inevitable ending of the federation - ironically, the one thing that the army has set out to avoid at all costs.

the officer class, many doubt it is ethnically even-handed. Fears that under pressure it will act as a Serb army in federal camouflage has been heightened by the replacement of non-Serb officers. General Zivota Avramovic, a specialist in armoured warfare from the third military district around Belgrade, for example, has replaced the Slovene General Kordalek as commander of the fifth military division which includes Slovenia and parts of Croatia. The head of the air force has also been replaced by a Serb, Gen Milos Bajic.

Ironically, however, while many non-Serbs fear the federal army, Serb nationalists such as Vuk Draskovic of the Serbian Renewal party see the army as a group of dogmatic bolsheviks blinded by their communist ideology. Generals who are seen as willing tools of Serbian chauvinism by non-Serbs are criticised in their ethnic backyard for having left the Serbs without a reliable army of their own, while all the other nationalities have been busy building up their own national forces.

New pastures for Nott

Don't get too excited, but there seem to be strange stirrings at the top of one of the pillars of the City's legal establishment. Freshfields has admitted Sir John Nott to its inner sanctum.

At least the former politician and chief executive of Lazard has been called to the bar - and of course he'll be non-executive, says Freshfields' discreet announcement of his joining its partnership council. Nevertheless, senior partner John Gieves thinks it a daring move that could even start a trend. After all Lazard is one of the City's most successful corporate finance houses, and Freshfields is top legal adviser in the lucrative merger and acquisition trade.

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OBSERVER



"He's an Iraqi nuclear scientist seeking asylum from UN troops."

Spot on

Many predicted Peter Brooke's Northern Ireland talks initiative would fall apart in time. Few knew just when. An exception is Barbara Wood, wife of Andy Wood who heads the Northern Ireland Office's information service. They go on holiday next Monday. She booked it in January.

Over the hill

In the departing tracks of over 500 of his company's staff, the French ski industry's grand old man Georges Salomon is hanging up his boots 44 years after founding the world's leading maker of ski-bindings. Now 65, he is passing on the Salomon group's chairmanship to his son-in-law, Jean-François Gantier, 37, whose restructuring of the low-hit group has pared its workforce by 20 per cent to 2,250.

The cut was felt keenly by the founder, a Savoyard who in the 1940s started a workshop with his parents in the Alpine town of Annecy perched on the shores of one of Europe's

Trump cards

While it's hard to imagine Margaret Thatcher and Ivana Trump having much in common, they'll be sharing a platform come November in Banff,

Bin liners

Who's Norman Lamont's favourite analyst? Aside from Alastair Ross Goobey, the ex-James Capel stock market guru, who is now one of his special advisers, and Goldman Sachs's omni-authoritative Gavyn Davies, the list seems a bit thin.

Number 11, it seems, is bombarded with more brokers' circulars than most fund managers, and most go straight in the bin.

The analysts most likely to stay out of it, apparently, are those whose scribbles are infrequent and sparing. Which, alas, would seem to rule out almost all of them.

Out of court

The ups and downs of the remorselessly continuing Blue Arrow trial have now been compounded by ins and outs. Yesterday, when a witness was asked by one of the defending counsel to identify his client among the seven accused at the back of the court, all present fell about. Only two of them were there. "Not the best test," said the judge.



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ECONOMIC VIEWPOINT

The recession in world context

By Samuel Brittan

During every recession there are vociferous pessimists who project the downturn indefinitely, despite the evidence that what goes down usually comes up, and that the vast majority of recessions do not turn into great depressions. This normal chorus is, of course, swollen by the run-up to an election and also by the red-black coalition of those intent on whipping up anti-ERM sentiment.

The doomsayers could well misuse the lack of growth shown for the UK in the second half of 1990 in the new Economic Outlook, published by the Organisation for Economic Co-operation, to stir the pot further. More remarkable is how small the differences are between the OECD and the original UK Treasury Budget forecasts. The Treasury expected the recovery to start in a very small way in the second half of 1991, while the OECD expects output to bump along the bottom until next year.

This gap is well within the normal margin of error. Anyone who claims to provide a more precise estimate of the timing and path of recovery is likely to be a charlatan.

Anyone who claims to provide a precise estimate of the timing of recovery is probably a charlatan.

and if this makes the election date difficult to predict, tough luck. Nit-picking over the details of the recovery for particular countries is quite the wrong way to use the OECD Economic Outlook, the strength of which lies in its depiction of global economic forces.

Its words on the current recession are in the overview: "Turning points in output typically are not clearly discernible for some time after they have occurred." In the meanwhile we are just watching the wind.

The world situation at the recession is illustrated in the chart I have called "Anatomy of boom and slump". It is worth pondering the bars show variations in output growth among the G7 countries. More precisely, they show whether output is above or below potential. The meaning of "potential" here is not the maximum of which the economy is capable in some engineering sense. It is the maximum of which it is capable without an accelerating inflation. Obviously, this is a highly fallible estimate by OECD economists based on the history of the past two decades.

The importance of the chart lies in the principles it illustrates. The clue to the chart is that when output is above capacity, inflation rises and therefore the boom has to be brought to an end. When output is below capacity inflation falls and recovery will occur, whether automatically or through deliberate policy.

Anyone who grasps these essential points has a far better grasp of what makes economies tick than he could have gained from thousands of short-term forecasts.

The chart is compatible with monetarism, broadly understood, as well as with reconstructed Keynesianism. It has its origin in the pioneering work of Milton Friedman, and is essential to explaining the transmission mechanism from excessive or deficient growth of the money supply to inflation or slump.

We start with the early 1970s, which saw an inflationary explosion which was aggravated by the operation of the Opec oil cartel after the Yom Kippur War. But the main driving force was excess demand, visible in pressure on both industrial capacity and labour supply.

Then, partly due to the backwash of the oil price increases, and partly as a result of restrictive economic policies in some countries, the world economy started to work below capacity, and a new underlying inflation fell away. But the boom of 1980 (which was aggravated by the notorious payment at the Bonn summit to increase demand and the second oil price explosion) led to another acceleration of inflation. This time there was a much more widespread agreement among governments not to accommodate inflation.

Commentators who did not like the policy of the 1980s, which was to let it in the rise of radical right wing governments, but it was at least as much due to the lessons learned from the dangers of unsustainable growth achieved merely through whipping up demand. There indeed followed a severe recession with two or three years of output below capacity. But average inflation fell significantly and the eight-year long upturn began.

As the 1980s drew to an end the upturn became a boom and output rose above capacity. At a G7 level the acceleration of inflation was fairly rapid, but by about 1990 it was expected to fall by about one percentage point in the year ahead.

Moreover, the credibility of monetary policies was enhanced by the resistance put up by most countries to inflationary pressures when they started to put their feet on the brakes. Thus the 1990s have started with a slowdown and output is expected to remain a little below capacity even in the 1991 recovery.

Against this world background, the anatomy of the UK recession can be seen more clearly. Only the English-speaking members of the ERM - the US, the UK and Canada - experienced an actual drop in output. But the group as a whole has had a sharp setback, and in the OECD's words, "growth virtually ceased in the first half of this year". The international growth recession - and not any imaginary overvaluation of sterling in the exchange rate mechanism (ERM) - explains why UK exports have not soared to offset the slack in the domestic market. As the governor of the Bank of England said on Tuesday, without the ERM, interest rates would not have been cut as much as they have been - a chart on this page last week showed the interest rate premium on sterling relative to the D-Mark at almost a record low.

The British recession has been more than that of other countries because, in addition to the international slowdown, there has been an exceptionally rapid fall in real demand, which has been estimated to have shrunk by 3% or 4% in the 12 months to the end of June. The plunge in UK demand was a delayed reaction to the international slump, itself caused by inflation falling to a hard core European level.

Although British ministers talk of a recovery in consumption (despite all their earlier exhortations about saving), fundamental optimism about UK recovery depends on international prospects. All the conditions exist for a resumption of world growth. In the words of the OECD, "the opening up of employment and output is relieving upward pressure on wages and price inflation." which is expected to fall by about one percentage point in the year ahead.

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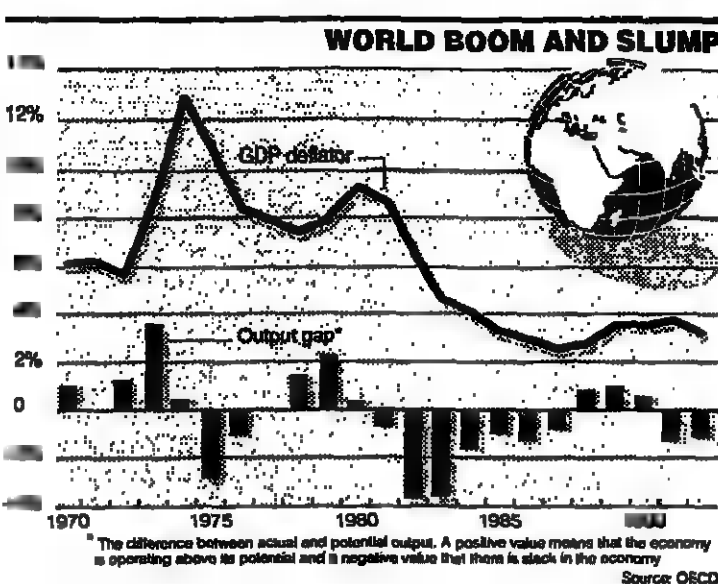
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The difference between actual and potential output. A positive value means that the economy is operating above its potential and a negative value that there is slack in the economy.

the policy of the 1980s, which was to let it in the rise of radical right wing governments, but it was at least as much due to the lessons learned from the dangers of unsustainable growth achieved merely through whipping up demand. There indeed followed a severe recession with two or three years of output below capacity. But average inflation fell significantly and the eight-year long upturn began.

As the 1980s drew to an end the upturn became a boom and output rose above capacity. At a G7 level the acceleration of inflation was fairly rapid, but by about 1990 it was expected to fall by about one percentage point in the year ahead.

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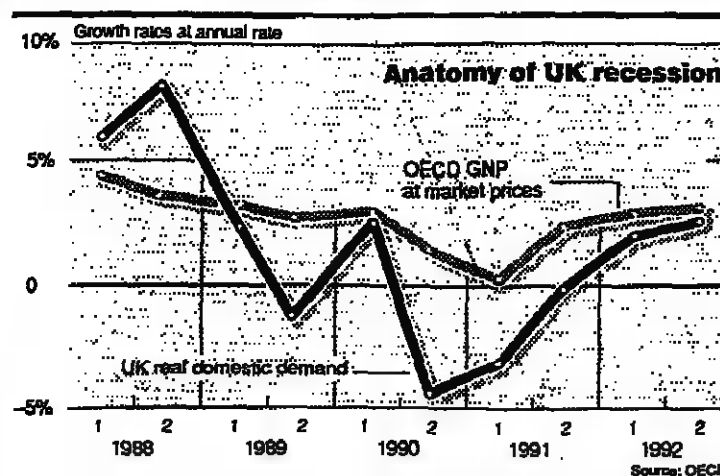
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There is renewed emphasis on medium-term fiscal control. (A trend improvement even just discernible in the US budget.) Moreover, the current account imbalances of the US, Germany and Japan have virtually disappeared, which should encourage those who worried about them.

But will the expansion take place? The OECD lists a number of bullish features. There has been a rebound of confidence following the end of the Gulf war. The credit crunch, which in the US has been much less than many feared, due for example to the growth of borrowing outside the banking system by companies on their own securities. Interest rates have fallen in many countries. Temporary budget deficits have been allowed to build up "automatic stabilisers" to cushion recession. In addition to previous downturns, there has been no large build-up of unwanted stocks. So a recovery of demand should soon lead to more output.

Despite signs of another speculative surge in the dollar, world exchange rates have so far not been seriously misaligned. The much-feared monetary tensions within the ERM, as Germany tightened its monetary policy, did not occur, and partner countries have

been able to meet their interest differentials against Germany. So confident is the ruling voice in the OECD that it expects that the margin for monetary relaxation is much less than people think. The amount of excess capacity is, the "world boom" chart shows, no wider than at the time of the stock market crash in 1987. The OECD

concludes that the recovery is under way. Governments should be on guard to tighten policies. The moral of the OECD report is that macro-economic policies are right in most countries, and should remain so if policy-makers can limit their impact.

The industrial sector, however, is left with many specific micro problems. There has been, especially in the US, the growth of financial guarantees and off-budget liabilities emanating, for instance, from the problems of the savings and loans institutions. Internationally, the Uruguay Round still has to get off the ground. Total transfers from taxpayers and consumers to agricultural support - much of it dissipated in higher food prices and reaching the poorer farmers - has reached a level corresponding to about a third of the UK GDP.

The projected recovery should stabilise the OECD (although not the British) unemployment rate, but there is little scope for bringing it down without fundamental reforms in the labour market, which most politicians think they are elected to oppose. The OECD authors do not dare attack openly the Social Charter minimum wage legislation, but they talk obliquely about bad policies that "support wage bargaining processes in which real wages are pushed up to the point where they limit the growth of jobs".

A word of caution. During the first few years of the new economic cycle from 1989 onwards, British growth is almost certain to lag again because of the severity of its recession and the moderate nature of the expected recovery. This will reflect an increase in the margin of unused capacity necessary to squeeze inflation to very low single digits. A worthwhile verdict on the success or otherwise of "Thatcherism" in improving underlying performance will thus not be available until the end of new cycle, probably near the turn of the century.

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SECTION III

Thursday July 4 1991

Europe is becoming increasingly complex, explains Michael Cassell, Business Correspondent.

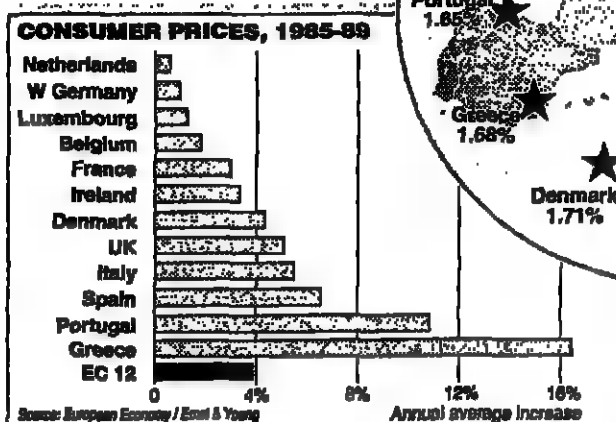
A rethink in corporate strategy

At the same time, non-European companies remain anxious to secure or step up their presence within the Community before 1992. In spite of community rejections of such a vision, fear of a "fortress Europe" lies behind much of the recent wave of investment in capital cities of Belgium and the Netherlands are half those of Spain, according to recent surveys - but labour costs in Belgium can be twice those in Spain and Ireland. Denmark emerges as the cheapest location in Europe for telecommunications.

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Country	Distributed (%)	Non distributed (%)
Germany	40	40
France	35	35
Italy	35	35
Greece	35	35
Portugal	35	35
Ireland	0.72	0.72
Denmark	35	35
Luxembourg	35	35
Belgium	35	35
Netherlands	35	35
Spain	35	35
UK	35	35

Source: Price Waterhouse



other, until they decide they have found the ideal partner. In practice, it is often a dialogue of the deaf."

Companies frequently set out with unformed ideas about what they are looking for, he adds; they know only where they do not wish to go.

OFFICE RENTS

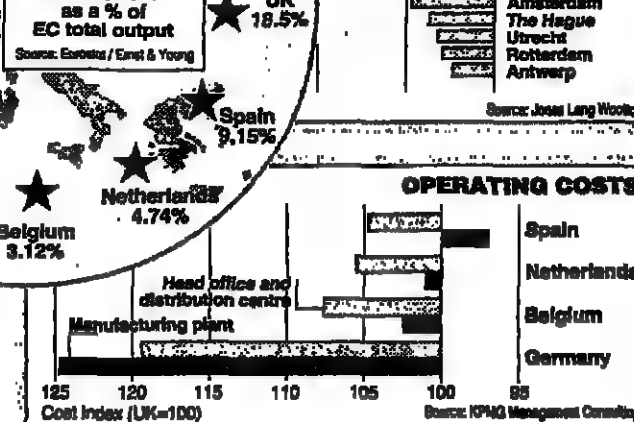
Ecu per sq metre per annum

1000 800 600 400 200 0

London
West End
City
Suburbs
Paris
Golden Triangle
La Defense
Bercy/Gare du Lyon
Golden Crescent
Madrid
Frankfurt
Milan
Barcelona
Munich
Berlin
Edinburgh
Glasgow
Hamburg
Düsseldorf

Germany 21.09% ★
France 18.91% ★
Italy 18.65% ★

NATIONAL



expense of the poor. But while it is clear that the areas at the centre of the Community have been at the fore

Research in Munich examined the thinking behind invest-

- Details of forthcoming related FT surveys.
- A review of financial incentives across Europe.

.....Pages 4, 5 and 6

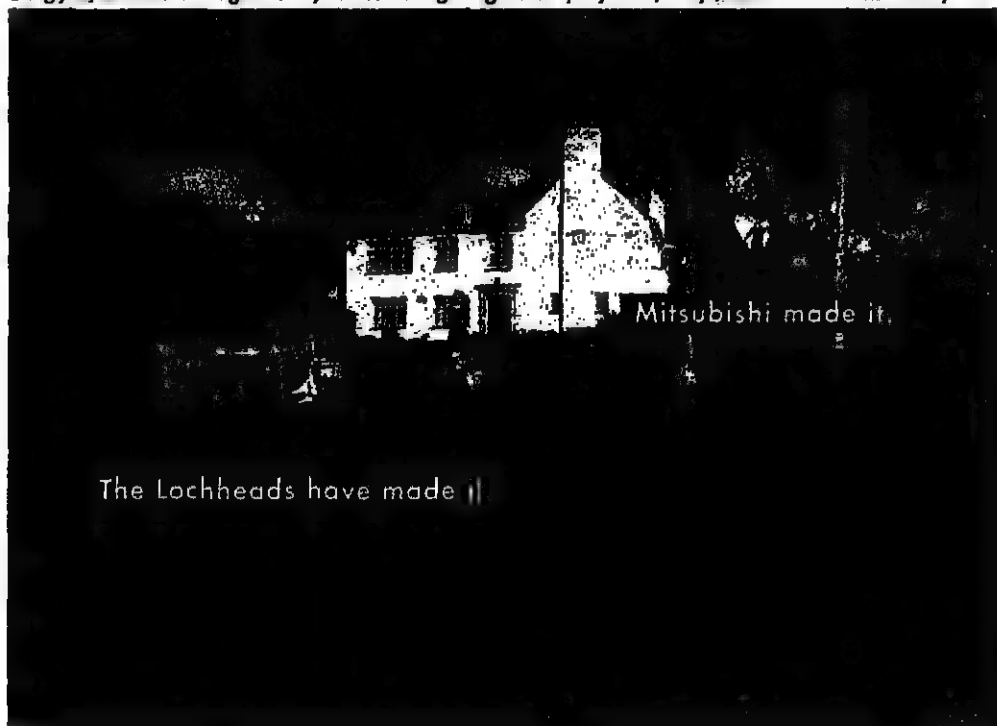
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EUROPEAN INVESTMENT LOCATIONS 2

The EC pays greater heed to regional wealth variations, says Michael Cassell

Responsibility shifts to the centre

THE COMPLETION of the European single market is expected to provide the community with a 1 per cent boost in non-inflationary growth and up to 5m extra jobs. The less optimistic view is that a free market without frontiers will only widen the gap between those areas which flourish within the EC, and those which have relatively little to show for membership.

Through the evidence suggests that companies making investment decisions are not unduly influenced by the availability of targeted incentives, they are extremely concerned about the scope and quality of supporting infrastructure.

It is in this respect that European Commission funds have an important role to play, and should prove decisive in helping to reduce the gap in living standards around the community and in ensuring the balanced development of EC regions.

In order to do this effectively, the Commission needs to maintain a dialogue not only with governments but also with the business community itself. There has been criticism that Brussels has not paid enough attention to the views of the corporate sector, which sees itself as the "end-user", in formulating community-wide

economic strategies. Having rejected the charge, the Commission has nevertheless been stepping up efforts to stimulate an exchange of opinions and to keep in touch with the requirements of a corporate investment community which help make or break local economies.

The chances of success for companies - and hence the capacity of a region to attract investment - depend on a number of factors. Potential investors will want to know if there is a nearby airport link.

European Commission funds for development have an important role to play

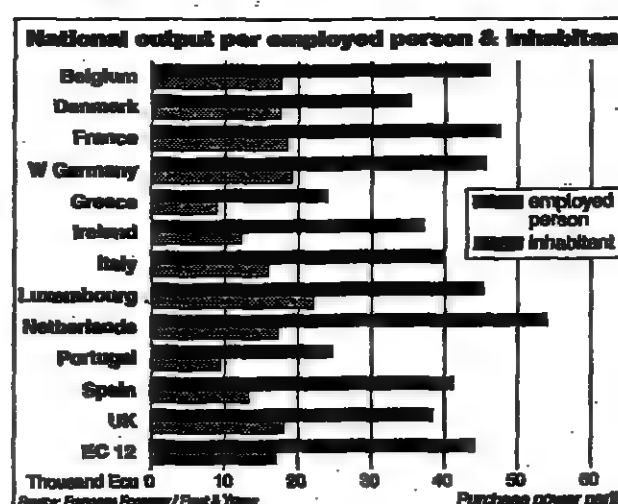
how quickly and cheaply they can reach ports and railways, the quality of the labour force, and what living conditions are like for executives and their families. Locations deficient in some respects are likely to lose capital and labour to more successful regions.

Companies left in the peripheral regions are likely to incur a range of disadvantages, ranging from greater transport costs to influence on more centrally located decision-makers, less choice in terms of suppliers, smaller markets and higher recruitment problems.

There may, however, be some advantages in locating in the so-called intermediate areas, situated between the prime and peripheral locations. Labour may be more available and cheaper, there is likely to be less congestion, lower rental and land costs, and greater availability of government and EC grants and aid.

A recent EC Commission study examined the issue of access to the big markets of the community. The "golden triangle" regions, covering 5 per cent of the EC's land mass but 25 per cent of its purchasing power, were understandably found to be the most attractive.

In contrast, Portugal, Spain, southern Italy, Greece, Ireland and Scotland - between them accounting for 15 per cent of



land area and only 15 per cent of the EC's purchasing power - were considered the most peripheral.

Despite some narrowing of such disparities, prosperity levels in countries such as Greece and Portugal are less than a third of those in more areas

such as Stuttgart, Lombardy or greater London. The challenge to the Commission is to equalise conditions, restore confidence in Europe's many economic "blackspots" and so ensure every community has the opportunity to benefit from economic growth. UML

recently, individual governments have been left to tackle the problem while the EC has provided both funds to support initiatives and regulatory measures to ensure these initiatives do not distort competition.

Now the frontiers are coming down, the problem of disparities becomes one for the EC as a whole, which can only benefit from the spread of prosperity and the creation of growing markets.

The Single European Act brought about a complete reform of those instruments designed to enhance social and economic cohesion, laying heavy emphasis on the need for effective participation of authorities at all levels. At the same time, the EC's structural funds have been significantly increased to the extent that by 1993 they will have been doubled in real terms from the Ecu7bn budget of 1987, to account for one quarter of the total EC budget.

Most of the additional assistance is going to the poorest regions but significant support

is being given throughout the community to the regeneration of declining industrial areas and rural development.

The Commission readily recognises that the task is a long-term one, requiring an integrated effort based on a blend of public and private initiatives.

According to Mr Bruce Millan, the EC commissioner for regional policies: "The Commission is only too well aware that the success of regional policies will ultimately depend

The Commission aims to restore confidence in Europe's many economic 'blackspots'

on the influence which it can have on business location and investment decisions.

"For this reason, we are concerned to ensure that our policies are attuned to business needs and that the business community for its part knows about the community's

regional policies, priorities and programmes. Within the structural funds, resources are primarily allocated to reduce regional imbalances, to support vocational training, retraining and recruitment of the young and to help improve conditions for agricultural production and marketing.

Additional funds made available from the EC budget for environmental protection, transport modernisation and the development of energy resources. The EC also gives additional loans for regional and industrial projects via the European Investment Bank and the European Coal and Steel Community.

The Commission is pledged to carry out a mid-term review of the structural policies at the end of this year, and it is likely the outcome will result in renewed impetus to strengthen both the strategy of assisting weaker regions and the funds available to do so.

But the Commission readily recognises that, however much community funds are increased, their impact on training out the rich and the poor regions can only ever provide the necessary catalyst for action by a business community whose efforts will prove decisive in efforts to create a universally prosperous Europe.

CORPORATE TAX REGIMES

Variations remain wide

IN 1975, the European Commission, as part of its proposals to harmonise corporate taxation, suggested that member states should set their corporate tax rates within a band of 45-55 per cent.

Not only has the proposal been abandoned, but 16 years later the average principal corporation tax rate within the community is about 38 per cent, with the UK rate currently being the lowest at 33 per cent.

The highest rate of 50 per cent is imposed by Germany on undistributed profits.

The pressure for a reduction and convergence of rates in Europe has largely been brought about as a result of competition led by the UK in lowering corporate tax rates.

Not all member-states have approved of this competition and indeed Belgium has taken the matter up with the GATT in order to combat what it regards as unfair competition.

Although tax rates have fallen across Europe, the variations between member states remains wide enough to be a significant factor in choosing the best business location. It is

obvious that with a 17 per cent spread between the corporate tax rate in Germany and the lowest in the UK that the amounts required pre-tax in order to earn the same post-tax return in both countries is markedly different. However, the headline rates are often only an indication of the effective rate.

Other issues such as rules relating to depreciation, cost of debt, equity and retained earnings must be taken into account.

In addition, where a cross-border investment is concerned, the issues become more complex. The results are likely to be different where a company invests in its own home country and where it invests in another.

A comparison is, therefore, necessary of the tax treatment both of foreign source income

in the investor country as well as the country in which the host country taxes foreigners. The answers to these questions will not be the same in every case, since each member state has entered into a network of tax treaties which provide differing treatment to investors from different countries.

Further incentives to shop around for investment locations are provided through a wide range of tax incentives offered by member states.

For example, the Irish manufacturing incentives and the Dublin Customs House Financial Service area offer investors a tax rate of 10 per cent which has clearly contributed to significant investment in those areas by multinational businesses.

Investment incentives in the form of tax holidays and exemptions for reinvestment

of profits are to be found in countries such as Portugal and Spain. Greece has long operated a special regime exempting profits from the operation of ships under the Greek flag.

Other incentives such as the Belgian Co-ordination Centres attract headquarters operations. Italy gives exemptions from taxes for industrial investment in the impoverished Mezzogiorno region. Portugal offers a tax free zone in Madeira. And there are many others.

The two corporate tax harmonisation Directives adopted by the European Community in 1990 will have some limited impact on investment decisions. In particular, the parent and subsidiary company Directive is aimed at eliminating withholding taxes on dividend payments from subsidiaries in

one member state to parent companies in another.

It also seeks to avoid double taxation of profits in the subsidiary and again in the parent company on distribution. A follow up Directive dealing with interest payments and royalties has been proposed. This will exempt royalties and interest payments flowing across borders within the Community.

The Commission has appointed a committee of experts under the chairmanship of former Dutch finance minister Onno Ruding to consider the future of harmonisation of direct corporate taxes in the Community. It is required to present its findings by the end of the year.

The main issues are: • Whether current disparities in levels of tax distort investment patterns in the EC and, if so, is Community action necessary to correct such distortions or should market forces be left to influence member states? • If Community action is

appropriate, what areas of tax law should be addressed - the tax base, nominal rates or tax regimes according to the legal entities conducting business?

• What effects will it have on under-developed areas of the Community, small and medium sized enterprises and the environment?

Given the fact that the introduction of tax harmonisation measures at the Community level requires the unanimous approval of member states, it seems that a unified tax system is a long way off.

The Directives adopted last year have been in draft form for many years, in some cases since 1969. Consequently, companies will have to make detailed comparative analyses in order to determine the most attractive location from a tax perspective.

It will continue to pay to shop around for the best tax deals for some time.

Jonathan Schwarz

The author is editor of the FT World Tax Report and a partner of Stephenson, Harwood, City solicitors.

Rents rise at Europe's hub

Still waiting for a single market in property

EVEN before the Bundestag grasped that it could make history by restoring Berlin as Germany's seat of power, everyone wanted to locate in the city which had been the symbol of Europe's unhappy fragmentation and is now the burning hope for its renewal.

Since the Wall came tumbling down, rents have doubled in around 100 or 70 per square metre in the west and as high as DM120 per square metre in the east where the space is effectively non-existent.

So acute is the shortage of supply that few businesses of any size will be able to find space to rent at any price for several years while the planners catch up with a backlog of 15 years' building stagnation during which only 800,000 sq

metres of new space were completed. Even those who want to own their own buildings and are prepared to construct them from scratch will be held back at least until the planners have completed a masterplan for the reunited city.

It may therefore be no bad thing that it will take at least four years to transfer the Bundestag to Berlin and many as 10 years to relocate the ministries. That may give the city time to catch up before a new flood of politicians joins the commercial demand already threatening to swamp it.

Other traditional centres of attraction in Europe will also be grateful if Berlin is unable to satisfy all its demand for a period. Many of them, having experienced strong growth Continued on next page

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EUROPEAN INVESTMENT LOCATIONS 3

Barry Riley looks at prospects for London, Paris and Frankfurt as financial centres

Big three join battle for supremacy

IN THEORY there no longer needs to be financial centres at all. Modern information technology looked up by satellite and optical cables can mean that a trader far away in the countryside can have all the screens and voice links required to be right in the middle of the electronic market place.

It can even be argued that the struggle for supremacy among European financial capitals is irrelevant, and that the idea that the location of a future European Community central bank will have tremendous geographical implications for the financial services industry is simply old-fashioned.

That is one theory. But, in the end, financial centres are about people, and people tend to be gregarious. You need a critical mass of salesmen and traders, a similar quantum of back-office staff who are capable of sorting out the snags when deals go wrong, and all the programmers and technicians who make the equipment work. What is more, such people must be available for hire, and not locked up in lifetime employment with local universal banks.

This focus on people explains why financial centres still have a strong geographical concentration. In such compact areas an efficient labour market can develop, so that people can pursue a career from firm to firm without necessarily uprooting families or even altering their route to work.

However, the premium rentals which at one time were paid for positions near the centres of the financial districts have tended to fall. Firms no longer need to be quite so close to the stock market, and the market and the commodities exchanges there are smaller and smaller.

papers to be physically distributed. Such trends have encouraged the development of satellite centres. Paris has a big new commercial centre out at La Défense, New York has expanded into the mid-town area, and now Canary Wharf has been optimistically developed a few miles to the east of the City of London to accommodate the expected growth of the UK capital as a European financial services centre.

London remains Europe's dominant centre in many aspects of international finance, but it is up against stiff competition. Paris has gone through its own Big Bang and whereas until 10 years

ago it was a very inward-looking centre, today it has serious ambitions. Then there is Frankfurt, benefiting from its position at the financial centre of Europe's most powerful economy. Frankfurt, too, is getting its international together, for example by modernising the fragmented and regionalised financial market.

These are the big three. Elsewhere, financial centres either suffer from insularity, like Milan, or from the lack of a large enough economic hinterland, which is Amsterdam's problem.

London is Europe's leading financial centre, and it has a long history as an outward-looking centre to support it. Alone in Europe it has made successful efforts to internationalise its stock market, and traded £150bn of foreign stocks last year, against the mere £2.5bn of non-German equities traded in

Frankfurt. London transacts more than a quarter of the volume of French equity business that is done in Paris.

High costs have been London's main problem, but the property glut is helping to cure that. London is strong in international fund management, especially foreign exchange, and has the world's biggest foreign exchange market.

Poor infrastructure is probably the biggest drawback and house prices are still high by most Continental standards. There are fears that London might become marginalised if the UK stayed out of full membership of the European Monetary System but

In the end, financial centres are about people, and people tend to be gregarious

that difficulty was not last October. Londoners are still in a bullish attitude of mind towards European integration and count against it in the location of future central banking institutions. However, London was the new European Bank for Reconstruction and Development.

Frankfurt is busy curing some of its weaknesses, but it is by asserting its dominance over the fragmented German stock exchange. The unification of Germany has boosted its potential power, and indeed the shifting of the centre of gravity of the EC eastwards, taking in Berlin and Munich as well as East Germany, and the region further development in Europe, give it strong political play.

Against this, Germany has a history of heavy-handed regulation and limited

upward financial mobility is a major problem. The city's political and cultural image will all count, but no doubt political string-pulling in Bonn and Strasbourg will also be important.

Telecommunications services analysed

Reliability is crucial consideration

WHEN a US businessman from Virginia made a \$50 million withdrawal at Grindlays Bank in Bangladesh on June 2 this year, little did he know that his was the first Visa card authorisation to be routed via Basingstoke, a medium-sized town 50 miles south-west of London.

The transaction marked the opening of Visa's new computer network in Basingstoke, which will have the capacity to authorise 14bn transactions a year worldwide by 2000.

Visa is installing the data network in Basingstoke in 1988, and the network will link up countries such as Bangladesh, one of the factors that influenced the bank's decision to locate in the UK. Visa employed consultants in the UK and in Europe to assess the pros and cons of different countries. They took into account price, availability, flexibility and quality of telecommunications services, before settling on the UK.

Basingstoke was chosen because of its proximity to London, where Visa has another control centre, and its international airports. The city's and the network is also a good location because unlike many other large cities, it was served by a digital BT

exchange. BT has now digitalised the trunk network, but in 1988 many of them were still using inferior analogue technology.

Other European networks, however, are still largely analogue. Capital cities. This means that digital services such as the Integrated Services Digital Network (ISDN) which voice,

market. Nowhere has innovation been given a better chance to flourish than in the UK. Following the completion of the government's review of telecommunications services, with the exception of international traffic which will remain a BT/ Mercury duopoly, will be open to competition.

And the British government certainly believes that the competitive environment will act as a magnet for countries outside Europe seeking out a European headquarters.

John Redwood, minister for corporate affairs and telecommunications, claims that "London has become a kind of Mecca for international pilgrims who want to see the true faith". He expects to see international companies "locating their worldwide telecom headquarters here in the UK, because it is at the centre of crucial relationships between Japan and America, and is the centre of technological developments in telecommunications."

The minister's vision of a highly competitive market, pulling down prices and improving up quality, may be premature. But the UK is undeniably Continued on page 4

Continued from previous page

the second half of the 1980s, now appear to be hanging fire.

Some, such as London and (to a lesser extent) Madrid, are suffering a setback.

It may not be irrelevant that those most visibly caught in the doldrums are among the most expensive.

Ian White, a director of estate agents Richard Ellis, makes the pertinent point that occupiers are interested in minimising costs. "As rents rise they look for alternatives such as buying outright."

Certainly one of the most healthy rental markets is Brussels which happens also to be comparatively cheap.

According to Richard Ellis's own figures for total occupation costs, an office next door to the Eurostars would cost the equivalent of only \$37.35 per sq ft, a fifth of the overall costs of \$188.22 in London's West End.

For many companies, those cost comparisons reinforce Brussels' inherent attraction as the geographic and (possibly) political centre of Europe.

It is not just the Japanese who believe that the natural place for a European headquarters is where the Euro movers and shakers hang out.

Such considerations aside, agents report a noticeable bias towards northern Europe among those wanting to make their presence felt in Europe. The southern markets (cr-

elly dubbed the "Club Med" by northerners) come a poor second.

All location decisions result from the pull between four factors: short supply lines, suitable on-site resources, access to markets and cost.

Today's would-be pan-Europeans are satisfied that the markets, the skilled staff and the infrastructures point north. That does not mean that all southern cities are cheap

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Today's would-be pan-Europeans are satisfied that the markets, the skilled staff and the infrastructures point north. That does not mean that all southern cities are cheap

Deciding correctly is increasingly hazardous

Professional help is readily available

CHOOSING a location is a complex task. Sophisticated skills are needed, and they are not normal. Professional help is available from an increasingly wide range of sources.

Until the approach of the European single market boosted the volume of cross-border relocation decisions, the consultancy market had been left to the international property agents (most of them British in origin) who had branches in all the main commercial centres round the world for upwards of 20 years.

Initially, company executives would make their own decisions about where they wanted to locate, then commission agents to find them a suitable building or site. As this went by the agents became able to offer additional services, both before and after the property search stage.

For many years, the leading firms have published global property market statistics which allow corporates to compare accommodation costs in different regions - thus influencing the location choice at an early stage.

Their natural affinity with architects and builders encouraged a tendency to develop their own project management skills to the point where they can skillfully monitor building progress and/or provide many construction services.

Increasing familiarity with particular markets also gave them an ability to guide clients through the maze of local regulations.

The most recent addition to their arsenal has been personalised overall advice on property asset management. Ian White, a director of Richard Ellis International which has a specialist corporate real estate

subsidiary in New York devoted to cross-border relocation assistance, talks in almost holistic terms about how a client "invests its property dollar". Richard Ellis is, for instance, advising Herts on its overall European expansion plans. "The actual property search is often right at the end of what we do, sometimes a year after our main report to

Such energetic sparring can only be good for the customer

the client," says Mr White.

In broadening the range of location advice beyond pure property matters, however, the estate agents have opened this market up to outside competition, mainly from the international accounting firms. While the property specialists have been widening their skills from a basis in rent negotiation and valuation, the accountants have developed important management consultancy operations on the back of their book keeping and number crunching reputations.

A number of them have begun to extend into the area of relocation. One such is Touche Ross which, among other clients, advised both Nissan and Toyota on their decision to base their European headquarters in Britain. John Everett, who heads TR's Major Projects Group, says that his 45-strong group is evenly divided between accountants, engineers and property specialists, as half of the work of the division is generated by relocation demands.

There is no doubt that the management consultants

intend to compete head on with the estate agents. "We hold our client's hands right through the entire process," says Mr Everett, "including the property search. But we don't try to second guess the professional chartered surveyors whom we rely on to put forward individual buildings or sites to our client."

The chartered surveyors, for their part, refuse to accept such a narrow speciality. They regard the whole process as a natural development of the property industry and believe that management consultants have a limited role to play.

The accountants' strong suit is cost analysis. Both agents and accountants agree that minimising accommodation costs is a major corporate priority. In terms of a location decision that factor begins with rental levels or building costs but does not end there. It encompasses grants, taxes, local wage levels, transport costs and a myriad of other factors which accountants rightly regard as their preserve.

Not that the accountants, wearing their management consultants' hats intend to restrict themselves to their traditional patch. Mr Everett is satisfied to hold his Japanese clients' hands all the way through to helping them fit out factories, find staff or even provide housing for the staff they have signed up.

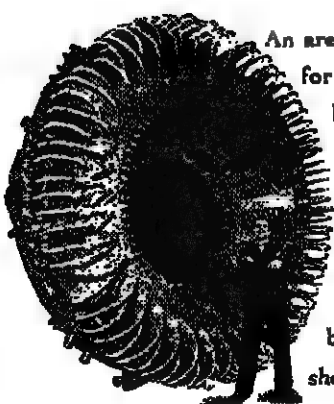
Such energetic sparring can only be good for the customer. The location decision will always be a difficult one. At first it can only be taken by the corporate. But the competition to provide advice and support has improved the data on which the decision must be based and made the process much less lonely.

Christine Moir



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EUROPEAN INVESTMENT LOCATIONS 4

IN THE EC'S HEARTLAND

Steady farewell to handouts

ALTHOUGH Belgium's investment incentive schemes, these tend to be replaced by more significant ones why companies want to invest in Belgium. It is the heart of the European Community's industrial area as well as its political headquarters. When its high industrial labour force is cited, so are the high-ranking productivity and skills of its workforce.

Public incentives to new investors without special qualifications, however, are on the wane. From August this year, the Flanders Investment Office (FIO) and its counterparts in the regions of Brussels and Wallonia will have fewer handouts to award potential investors.

As in most EC states, prospects of the single European public investment law, upheld by the EC's most recent decision of the kind in EC state. The 1991 Economic Expansion Act will be abolished from August.

For some regions, and especially parts of Brussels, the abolition of general subsidies will hurt. The law has allowed companies to wriggle round the stricter rules of Belgium's other investment schemes, which help small companies or economically depressed areas. Under the general scheme, almost any company can receive a grant of up to 10 per cent of its investment from a

regional government. The regions are now trying to replace their handouts for the 1989 law. The Wallonia region has gone to the EC for a proposed new set of cash grant and interest rebate incentives favouring high-technology, research and development, and environmental projects. Jean-Marie Agnol, deputy general manager of the Walloon government's foreign investment committee, says he is confident the EC will approve the plans.

Large parts of Wallonia, mainly in the south, have already been earmarked by the EC for special aid. Companies locating there can enjoy subsidies of 22 per cent of their investment, or 30 per cent in former steelmaking areas in Liège and Charleroi.

The loss of subsidies in terms of public grants, will be most of the Flemish provinces, all but three of which have depended for assistance on the general subsidy rule.

Both regions are bidding to ease the new restrictions by raising the ceilings under which smaller companies are eligible for assistance. Outside the development zones, the threshold for Belgium's small companies could rise from 50 to 250 employees, which would still be well below the equivalent level in Germany.

As well as the cash grants and interest rate subsidies given out by the regions, Belgium has a host of centrally-organised tax incentives. Most were part of a sweeping new programme introduced in the early 1980s, which is now being tightened up in the build-up to the single European market.



BELGIUM

The breaks for companies classified as reconversion and innovation projects were all scrapped last summer, along with a generally unsuccessful 10-year holiday to pioneering high-technology enterprises.

However, the most successful fiscal package in Belgium, the so-called Co-ordination Centre Scheme, is likely to stay. This offers 10-year tax concessions to multi-national companies setting up their administrative headquarters in the country, so long as they add value-adding business activities within Belgium. The scheme has reaped rewards from the scheme, attracting more than 250 multi-national groups since it was launched in 1982.

Plant location advisers do good business explaining Belgium's mix of regional and national schemes to clients. Mr Wilfried Vossen, managing director of Brussels-based Price Waterhouse Plant Location, an international, which is currently consulting Toyota's construction by a European headquarters in Brussels and a parts supply plant at Diest in Flanders, says Belgium has specialised in the tailor-made package to suit a particular project.

Adrian Strain

THE dramatic political shifts across Europe in the last two years have restored Germany in its old function as the economic hub of the continent. For companies seeking the best possible market opportunities to profit from political and economic integration between east and west, Germany as a stage point cannot be ignored.

As the economically strongest country in Europe with a higher population (now nearly 80m) than all others apart from the Soviet Union, Germany looks likely over time to increase its relative dominance in European manufacturing as well as in a range of other industries.

For the next year or so, however, it is the problems caused by reunification - and particularly the ensuing financial turbulence - which are likely to catch the headlines.

The skewing apart of the economies in east and west Germany since the reunification process got under way in spring 1990 has made the German investment scene unusually complex. With the forging together of two disparate parts of the nation, the comfortable certainties previously attached to west Germany have been watered down or have disappeared.

The traditional picture of the Federal Republic as an export-oriented, predictably run country with highly stable labour and management conditions has undergone an intriguing transformation. Inflation - 10 per cent in west Germany - is low, but rising.

Wage rises in 1991 have been

Europe's changes generate rising inflation

A cloud in the sky

arguably higher than the country can afford - particularly in the struggling east. It is still not clear whether a united, but polarised Germany can offset the economic record of consensus between government, employers and unions which was one of the hallmarks of the old Federal Republic. In short, Germany today offers opportunities and pitfalls in equal measure.

For companies wanting to set foot in the centre of Europe, east Germany presents a particular conundrum. On the one hand, the presence of large and growing markets as well as a trained and skilled labour force provides investors with strong potential benefits.

With a fair degree of caution, the eastern part of Germany can be predicted to be in a few years' time Europe's fastest growing region. On the other, the entry of the D-Mark, and the rapid rise of east German wages since unity last year have rapidly removed the country's otherwise considerable advantages as a low-cost production area.

Unity has given an impressive economic boost to west Germany, which saw gross national product last year grow by 4.5 per cent, the fastest since the end of the 1970s. But the introduction of the



GERMANY

hard D-Mark into east Germany in July 1990 (three months before political unity on October 3), and the opening of the east German economy there to full international competition have had a shattering effect east of the Elbe.

Earlier Bonn government hopes that spring 1991 would see an economic upturn in the east have been dashed. The economic depression in east Germany will probably not bottom out until the second half of this year - by which time industrial output is likely to be no less than 75 per cent lower than in the first half of 1990.

While unemployment in Germany has dropped

back to well below the 2m level, in the early summer in Germany 3.4m people were without work, with another 1.5m on short-time working (more than half of them doing less than half their normal work).

One factor behind the sharp rise in the jobless rate has undoubtedly been the explosion in east German wages, which in 1991 are calculated to be around 60 per cent above the level of a year earlier. The general level of German wages is still only around 50 to 60 per cent of those in west Germany - but in a number of public sector and metal-working, wage parity between east and west is expected by 1994.

Since wage rises are running well ahead of productivity increases, companies have had little choice but to make even more savage staff cuts than would otherwise have been envisaged. The depression in the east has been accompanied by greatly increased public sector transfers from west Germany to top up social security payments, ease companies' balance sheet problems, boost corporate and infrastructure investment, and clean up the environment.

At the same time, the Bonn government has modified its policies on the Treuhands, the

Berlin-based public sector agency which owns the industrial, land and property of the holdings of the former communist state. The Treuhands has been making a moderate attempt at privatising - above all to west German companies - and is trying to internationalise its activities. But it has now been clearly given a mandate by the government to intervene with financial help to prevent struggling industrial combines from going down.

Mr Röhre, chairman of the former Hoesch steel chairman who took over as the Treuhands' boss last year, was murdered by terrorists in a chilling attack at his Düsseldorf home in April. Mr Röhre, a Social Democrat free marketeer, was moving towards more interventionist policies when he was killed. As foreseen by Mr Röhre, the end of the year will have sold the most marketable groups in its portfolio. It will then be left with a ragged selection of industrial interests which will in effect introduce considerable permanence into its role as a giant state holding company.

As Germany faces up to integration in both east and west Europe, it stands to profit more than any other country if events run smoothly. But if there are setbacks, the country at the heart of Europe will experience a sharper and deeper chill than nations at the periphery.

David Marsh

Where geography is the main asset

The market's gateway

FINANCIAL incentives for foreign companies locating in the Netherlands have always been modest by the standards of southern Europe or Ireland, but the availability of subsidies has dried up even further in recent years as the Dutch government seeks to curb spending.

Even without large financial incentives, however, the country is generally successful in attracting foreign investors. Rather than relying on financial factors, the Netherlands seeks to compete effectively by emphasising the efficiency of its infrastructure, its reputation for good labour relations and the skills of its workforce.

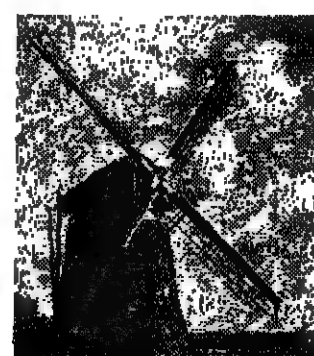
In 1988, the country scrapped one of its main financial incentives - the WIR tax credits on fixed-asset investments - which were traditionally available to domestic and foreign investors alike and which cost the Dutch state several billions of guilders a year.

With the demise of these credits, the Netherlands' only direct financial incentive scheme at the national level is a modest programme of investment premiums for companies investing in designated regions with weaker economic conditions.

The programme, known by the Dutch as the WIR, offers premiums of between 15 and 35 per cent on investments in disadvantaged regions. The premiums are paid over a period of five years. The Dutch government is also offering a 10 per cent incentive to set up a company in the Netherlands.

In the race to attract foreign investors in the run-up to the European single market, the Netherlands has booked success in getting US and Japanese companies in particular to set up their European headquarters in the country.

Amsterdam, for example, plays host to the European



NETHERLANDS

headquarters of Canon, the Japanese photography and office equipment group, and Nissan, the car maker.

Generally, the Netherlands has little problem persuading foreign transport and distribution companies to set up local operations. Rotterdam, the world's largest port, and Schiphol Airport in Amsterdam are regarded as convenient jumping-off points for goods arriving and leaving the continent.

According to a recent survey by the Holland International Distribution Council, the country has captured 40 per cent of all the centralised European distribution operations set up by large US and Japanese companies in Europe.

By contrast, the Netherlands has only 7 per cent of all foreign industrial operations in Europe. The country makes no real attempt to compete with low-wage countries along the Mediterranean for basic, capital-intensive manufacturing. Instead, its promotional efforts are concentrated on attracting high-technology enterprises, particularly in the field of biotechnology, to the country.

In 1990, the Netherlands Foreign Investment Agency helped bring 66 new foreign companies to the Netherlands. Of these, nearly 25 per cent set up manufacturing plants, while more than 33 per cent established distribution activities. The rest involved setting up either an international services company or a regional European head office.

Ronald van de Krol

Madrid, Centre of Spain



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IMADE is a Development Agency of the Regional Government of Madrid.

Telecoms crucial

Continued from page 3
the dynamic for tariff reform and innovation in Europe. Competition to BT's Mercury Communications has brought down the price of the normal telephone system, and of the domestic and international leased lines which serve telecommunications requirements of companies.

The European Telecommunications 1991 survey published by Logica, the London-based consultancy, earlier this year, showed that international leased lines in the US were cheaper from the UK than from any other country, with the exception of France Telecom, which is cheaper than BT, but more expensive than Mercury. The cost of leased lines in circuits, meanwhile, are much cheaper in the UK than France, and only the Netherlands, Ireland

and Scandinavian countries have tariffs that compare relatively as favourable as the UK.

But the UK is not the cheapest country in Logica's comparison of public network tariffs. In a comparison of typical monthly telecommunications spend by multinational companies, Denmark comes out as the cheapest location in Europe, followed by the UK (Mercury Communications). Sweden and then the UK (BT). The baskets are constructed with 30 per cent local calls, 10 per cent of calls to adjacent countries and 30 per cent of calls to North America.

Prices are by no means the only consideration for companies such as Visa. Reliability is crucial because the Visa network could not function without stable telephone links. Surveys on the quality of public data services carried out each year by the European Association of Information Services (Eusidic) give North European countries such as West Germany, the Netherlands and Sweden top marks, with failure rates varying from 8 per cent to 11 per cent.

In southern Europe, the failure rate is above 30 per cent. Little information is available on the quality of leased lines, and a planned survey by the International Telecommunications Users Group, was abandoned last year.

Flexibility is another key issue. There are strict controls on what you can and cannot do with leased lines in many European countries, and, generally speaking, there is more freedom in northern Europe than in southern countries such as Spain, Italy and Portugal.

Among the forbidden practices are connecting leased lines with public networks, carrying third-party traffic, and reselling or sharing leased line capacity.

Telecommunications services are rarely in a company's location

But in an age where information is becoming crucial to companies looking for a competitive edge, the price, availability and reliability of telecommunications cannot be ignored.

Mike Newman

TO WIN 1992

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EUROPEAN INVESTMENT LOCATIONS 5

Protectionist image has curbed

investment inflows says

Barbara Casassus

A battery of incentives now on offer

FRANCE has taken a number of measures to make life easier for inward investors in the past few years, but has not shaken off its protectionist image.

Before January 1990, for example, companies from outside the European Community had to ask permission to acquire a French business and wait - sometimes for many months - for the finance ministry to pronounce.

Since then, companies have had merely to inform the ministry and, if they hear nothing within a month, may go ahead with their deals.

Even so, the Organisation for Economic Co-operation and Development commented in its latest survey on France that the country's continuing protectionist image has probably curbed investment inflows. The outspoken anti-Japanese remarks of the new prime minister, Edith Cresson, are unlikely to improve the situation.

Nonetheless, France has been offering a battery of incentives for foreign companies to set up businesses since 1982, with a 25 per cent ceiling on grants for investments in land, buildings and equipment during the first three years of operation.

Some of the funds come from

France is receiving less regional development cash from the EC than a few years ago

the government agency, Datar (Délegation à l'Aménagement du Territoire) in the form of "Primes d'Aménagement du Territoire".

These PATs, provided with a number of conditions attached, have averaged between FF100m and FF150m a year since they began.

Since 1984, some investment grants have come from local authorities as part of France's decentralisation efforts. These include 25 per cent subsidies on new buildings from municipalities to attract new companies to business parks and industrial zones.

There is also an assortment of tax concessions, low-interest and long-term loans from government agencies or banks, training grants technology research and development grants from the governmental Anvar (Agence Nationale de Valorisation de la Recherche).

France is receiving less regional development cash from the European Community than a few years ago because of the shift in focus to the poorer countries of central and eastern Europe.

The reform of the EC so-called structural funds reduced the area of France covered from about 40 per cent of the population to 30 per cent. This has brought the French share of the European Regional Development Fund (ERDF) down from FF1.5bn in 1989 to an average of FF1.4bn a year for the current 1989-1993 programme.

A few months ago, the EC Commission in Brussels told France to remove 11 departments from those qualifying for PATs either by July or the end of the year, but Datar has not gone along with the edict.

Although it accepts that the territory covered by the grants must be cut from about 42 per cent of the population to under 40 per cent, it rejects the menu of 11 issued by the Commis-



FRANCE

sion. Furthermore, large scale layoffs by tyre manufacturer Michelin and computer maker Bull mean other parts of the country could become deserving cases.

Meanwhile, there are plans to reduce central government funds in redevelopment programmes for depressed areas from 50 per cent of the total to a maximum of one-third, with the other two-thirds provided equally by the local authorities and the companies creating the unemployment.

About 12 programmes are already in action on a 50-50 government/company split, but a new one is being prepared with a three-year bill to absorb layoffs from Bull's plant in Belfort.

Another issue now is Brussels' rejection of the French government's request to create a fourth free enterprise zone around Valenciennes in the Pas-de-Calais region.

The area was an important centre of the steel, textile, mining and mechanical industries and has an unemployment rate of 17 per cent, about 7 per cent more than the national average, despite 15 years of effort to stimulate the local economy.

The three other enterprise zones around Dunkirk in the

Assorted tax concessions, low-interest loans and training grants are available

north and La Ciotat and La Seyne in the south, which offer companies a corporate tax holiday for the first 10 years, were all created in exchange for agreement by the French government to scrap shipbuilding subsidies.

The move drove the Normand shipyards in the three areas to bankruptcy and threw 3,000 people out of work. So far, the four-year-old enterprise zones have created 1,000 jobs and Datar expects the total to reach 5,000 out of the promised 6,915 by next year's closing date in February and July.

UK firms admit that Paris has nothing to offer Brussels in exchange for granting enterprise zone status to Valenciennes, but they are still unimpressed by the lesser fiscal attractions linked to capital depreciation that are offered instead.

Consequently, the government might face the choice of accepting terms considered inadequate or going ahead anyway and risking the wrath of the EC Competition Commissioner, Sir Leon Brittan.

THE FIRST reason the UK is an important European investment location is that it is a substantial market in itself. It has attracted more companies from outside the EC than any other western European country in the past decade.

With 56m people in Britain, there is considerable scope for sales of sophisticated consumer goods, such as computers and cars. Accordingly, Nissan, Honda and Toyota have all set up car plants in the UK. In the next few years they will be joining Ford and General Motors of the US and Peugeot Talbot of France in making, or at least assembling, cars in the country, rather than importing them.

In computers, when Compaq launched a drive in western Europe, it wanted to start out in the largest market for its personal computers. This was the UK, and Compaq settled in "Silicon Glen" in Scotland. An added incentive was that there were more than 300 electronics companies in Scotland, so they

could go in for local sourcing of raw materials and cost-effective just-in-time delivery practices of components.

The domestic market apart, however, foreign companies have one eye on the perceived need for non-EC companies to be based within an EC member-state by the start of 1993. There is a belief that once the deregulation through implementation of the directives of the internal market regime start taking effect, countries from eastern Asia and the US could be shut out and discriminated against by a "fortress" western Europe.

Britain seems - for now - to be the preferred location in the EC. Exact figures for the amount of inward investment

are difficult to obtain. One large single investment can appear to inflate the total for any given year. For example, Toyota was said to be prepared to invest £700m in its car

£250m of foreign capital was committed to investment in Scotland. It is a fair estimate that in the buoyant years of the mid-80s, more than £1bn a year was committed to the UK.

In the past decade, the UK has attracted more companies from outside the EC than any other western European country

plant in Derbyshire. But not all this would come into the project in one year.

One report said that between 1984 and 1987, US companies invested \$11bn a year in the EC: a third of this came to Britain. Located in Scotland, the agency arm of Scottish Enterprise, that in 1987

The Department of Trade and Industry estimates that in 1989 notional nearly 60,000 jobs were created by foreign companies in more than 300 investments.

An earlier wave of US investment was drawn to the UK because of similarities of culture and language. Japanese companies latterly have also cited the English language as an important consideration. The Japanese have a low level of foreign language literacy. While some Japanese businessmen can make their way in English, most of other European languages are rare. Other reasons given by eastern and European business people are the conditions of employment, and the on-costs. By this they mean that since the reform of trade union law in the mid-80s, it is easier to manage.

Companies can now achieve, at least, three shifts in 24 hours of working, and single union agreements. In other western European countries there are more stringent conditions about the number of hours in a working week, and other conditions of employment. The cost of an employee - per

changes in the pattern of manufacturing world wide, thousands of jobs have been lost in the province over the past 10 years. Harland and Wolff, the world famous Belfast shipbuilders, had a workforce of more than 20,000 in the 1980s.

Now employs 10,000. Mr Hopkins says the whole approach to foreign investment has changed in recent years. While the IDB hopes to announce significant investments in the coming months, big job creating projects are ever harder to find. Now the emphasis is on small to medium sized projects, able to integrate with existing enterprises in the province.

While the IDB still has a budget of £100m per year, grants and other financial incentives to companies are no longer as important.

"We have to have incentive packages basically because our competitors - Scotland, Wales or the Republic of Ireland - have them," says Mr Hopkins. "But we don't see this as the main part of our strategy."

Increasingly the emphasis is put on Northern Ireland's young, educated population (the province has the highest birth rate of any part of the EC).

"In recent years we have been trying to vastly improve Northern Ireland's research, marketing and training so that companies can improve competitiveness and create long term employment opportunities throughout the economy," says Mr Hopkins.

Creating jobs have been increasingly important in the province's economy. Companies such as British Telecom and a number of government departments have recognised the cost advantages of locating many of their "back office" activities in the province. More than 1,000 such jobs have been created over the last ten years.

Mr Hopkins says that Northern Ireland's special problems, the province has several advantages, and the quality of life. "Northern Ireland is uncrowded and has some of the best infrastructure in the UK," says Mr Hopkins. "People come here and are constantly surprised by what they find. It's interesting that so many of our investors - the good word - they are always very willing to be ambassadors for Northern Ireland."

Kieran Cooke

Britain is a substantial market in itself, says Stewart Dalby

UK still the most favoured nation



BRITAIN

Even so, subsidised areas do not always win investments. Toyota went to Derbyshire and Honda to Swindon, neither of which, strictly speaking, are assisted areas.

It is these decisions that are so multifaceted that the specialist agencies are asked to achieve one-stop packages for potential investors. These packages include information on what help is available, as well as guidance on labour, land and other comparative costs.

The most dynamic specialist agencies are in Scotland, which has partly subsumed the old Scottish Development Agency and the Welsh Development Agency, realise competition is sharpening. The outlook for investment in Britain over the next five years is good, but thereafter the going could get considerably more tough.

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FINANCIAL INCENTIVES

All European community countries provide incentives to companies to locate in particular areas, principally those parts of a country which are least developed or suffer from high unemployment.

The spatial coverage of these incentives varies considerably from country to country, says an Investors report called "The Regions of Europe," by Ernst and Young, the chartered accountants and consultants.

The population coverage (per cent of main regional incentives) are as follows:

UK	38.8
Ireland	100
Belgium	33.1
Denmark	19.7
France	39
Greece	100
Italy	53.7
Luxembourg	100
Netherlands	15.8
Portugal	100
West Germany	29
Spain	47.7

*Grants are available throughout Greece for certain principally high-tech projects. For other projects, grants are available in 50 per cent of the country. Source: EPRC, Ernst & Young.

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EUROPEAN INVESTMENT LOCATIONS 6

IN APRIL, the chairman of the large retail bank Banesto said that the sale of Spanish companies to foreigners was "not desirable".

Mr Mario Conde, who also heads Corporación Banesto, his bank's industrial holding, was speaking at Bilbao's Deusto University, a leading domestic centre for business studies.

Spanish banks, he said, should reinforce their traditional stakes in industry in order to "maintain the (domestic) control of Spanish corporations". This, he stressed, was vital because research and development was almost never undertaken by subsidiary companies and because "re-investment decisions are taken by the parent company".

Foreign investors would have been entirely wrong to take the words of Spain's best known business leader at face value. Within two months, Mr Conde had made three large asset disposals to foreigners.

He sold Corporación Banesto's 24 per cent stake in Petrosol, Spain's third largest oil refiner, to British Petroleum, paving the way for the UK corporation's bid for outright control of the company; he sold 24 per cent of his



SPAIN

group's insurance affiliate Union y Fenix to France's AGF;

and he sold a Banesto bank subsidiary in Catalonia which the parent bank had nursed back to financial health to Italy's Istituto Bancario San Paolo di Torino.

If Mr Conde is not matching words with deeds, who is in Spain? Certainly not the heirs of the profitable Spanish steel-maker Aristrain. Last October they rejected a joint venture with the state-owned Enxidea group that would have buoyed

Tom Burns on a growing economy with no room for xenophobia

Self-interested hospitality

the domestic sector and sold 45 per cent of their company to British Steel for a reported \$114m.

Nor do the wealthy members of Seville's landowning oligarchy, who hold shares in Cruzcampo, the top domestic brew-

ery. A month after the British Steel deal, they sold their money-earning company, with its 22 per cent share of the Spanish beer market, to Guinness for \$585m.

Prime Minister Felipe Gonzalez does not appear especially concerned about the foreign buy up of Spain. When Volkswagen acquired Seat, the state-owned car company, Mr Gonzalez summed up a widely held

view: "I would rather have Spanish workers employed by a German company in Spain than having them emigrate to find jobs in Germany as they used to 30 years ago."

Indeed, the foreign investment climate in Spain is remarkable for its utter lack of xenophobia. Instead there is a feeling that foreigners will manage businesses more efficiently than local bosses.

Mr Conde, whatever he might say about the dangers of foreign acquisitions, is simply following the path of his peers in the banking world. Banco Central, a bank similar to Banesto in its spread of industrial assets, has brought France's Elf Aquitaine into its Cepes refinancing company and into the shareholding of the bank itself.

French corporate stock in Banco Central now totals around 10 per cent and it is represented, aside from Elf, by the Bouygues and the UAF

groups who have their eyes on Central's construction and insurance businesses respectively.

Banco Santander, the most aggressive of the Spanish banks and one of the more profitable in the domestic sec-

Banks are selling their own subsidiary chains as well as their industrial holdings

tor, has let France's Crédit Lyonnais into its backyard by selling it two subsidiary branch networks within the last 12 months. Spanish banks are not only selling their traditional industrial interests to foreigners; they are selling them their subsidiaries as well.

All told, direct foreign investment in Spanish companies totalled Ecu 3.5bn in 1990, up from Ecu 2.6bn in the previ-

ous year. Some purchases, such as those by Elf, British Steel and Elf, form part of a wider European pattern.

And the thrust is far from over, judging by the recent acquisition by Guinness of a second Spanish beer producer, Union Cervencera, (which pushes its hold on the domestic market up to nearly 30 per cent) and the ambitions of France's RSN group, one of the main players in the largely foreign-controlled Spanish food sector, to increase its existing stakes in Danone, the leading dairy producer and in Mahou, a major beer company.

Mr Conde, strayed even further from his words at Deusto University when he told the shareholders' meeting of the Cepsa Banesto that "it should not be lost sight of that it did not control

The floodgates can be expected to open in the world



In Barcelona's Plaza Relai: open to the world

REGIONAL ALTERNATIVES

Only a minority goes south

per cent on amounts exceeding L30bn. Grants are increased by 20 per cent where investment is being made in particularly depressed areas or in priority sectors.

Costs eligible for cash grants also attract low interest rate loans, with 30 per cent of investment eligible where the amount is less than L7bn, and 40 per cent above this. The interest rate is 36 per cent

exemption from 100 per cent on profits that are reinvested in the south.

Clearly, boosting employment is the paramount aim of the drive. Direct assistance on the payroll is also available, with labour cost reductions through rebates and exemptions on social security charges.

Several regions, however, are against Italy's Mezzogiorno. In



ITALY

ing the 80s by almost 20 per cent compared with Italy's centre/north, leading to a net loss of competitiveness in terms of cost of labour per unit output. Fixed investment in southern Italy is proportionately higher than in the rest of Italy, but results are disappointing.

Yet national labour contracts fail to reflect a combination of poorer productivity and a lower cost of living in the south.

The factor that probably tells most against foreign investment in Italy overall, not just in the south, is the poor infrastructure. Pitting this against a user-unfriendly bureaucracy or struggling with an expensive and inefficient telecommunications monopoly are tasks on which no business willingly spends its energies.

David Lane

Poor infrastructure and a user-unfriendly bureaucracy are the biggest handicaps throughout the country

of the official bank rate for loans less than L30bn and 60 per cent of the official bank rate for loans exceeding this limit. Loans for new plants are repayable over 15 years, while expansion and modernisation investment loans must be repaid in 10 years.

Tax breaks for companies set up in the south include a 10-year exemption from the IRPEG corporation tax and IOR local income tax. Another drawback is poor productivity. Added value per employee in the south fell dur-

ing the 80s by almost 20 per cent compared with Italy's centre/north, leading to a net loss of competitiveness in terms of cost of labour per unit output. Fixed investment in southern Italy is proportionately higher than in the rest of Italy, but results are disappointing.

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David Lane

Big projects find big money, writes Patrick Blum

Atlantic backdoor entry

MOST recent or forthcoming large scale projects in Portugal involve an appreciable volume of foreign investment. The figures speak for themselves:

- nearly \$900m to build and run a natural gas network;
- \$2.1bn to finish and manage a major coal power plant;
- \$100m-\$250m to operate the country's first mobile telephone network;
- \$100m for a new bridge over the Tagus river.

For these and for a multitude of manufacturing ventures of all sizes, ranging from car audio equipment and electronic components to the \$2.5bn car plant being established jointly by Ford and Volkswagen, foreign investment is playing an important role alone or with Portuguese partners.

The government's privatisation programme also has attracted considerable interest from banks, insurance compa-

nies and major international groups to take up positions in one of Europe's small but fastest growing economies.

While big investments are attracting attention, they represent only a small number of the 3,500 foreign projects given the go-ahead last year. Nearly all overseas investments have been in small and medium size enterprises. In addition to manufacturing, they have been in tourism, agriculture and real estate - not the authorities' most desired destination for capital inflows.

According to the central bank, between 1985 and 1990, direct foreign investment accounted for 14 per cent of Portugal's portfolio and real estate accounted for 10 per cent.

Investors are attracted to Portugal by several factors, including an expanding market, political stability and good labour relations.

Portugal remains a generous and internationally competitive incentives, especially for a country with high unemployment.

Key to Portugal's success has been the European Community membership. Since it joined in 1986, Portugal has received a total of Ecu 1.5bn in technical assistance from the EC.

Portugal's GDP grew by 4.5 per cent in 1990 and investment by 10.7 per cent. The country is expected to continue to grow quickly and attract foreign investment.

Many non-EC investors have perceived the additional incentives offered to the Community's markets as barriers to the approaching single market.

This has been an important factor in the attraction of American, Japanese and Latin American -

cially Brazilian - investments in Portugal.

The traditional attraction of Portugal as a low wage economy - labour costs are still considerably lower than in any other European country - is still relevant, but it is almost trouble free; foreign managers say the workforce is adaptable and, with adequate training, is as productive and efficient as any in Europe.

For big projects, the Portuguese government has provided 30-50 per cent of the value of the investment in industrial and training grants, plus tax concessions. The level of incentives has been a decisive factor for companies, but it is matched by the long term competitive advantage of locating in Portugal despite some initial drawbacks.

These include patchy, but improving, communications. There are still too few local manufacturers able to supply parts and equipment to satisfactory standards. The government has promised to help with the challenge.

Bureaucracy can be a headache, and the accommodation for firms and housing is scarce and increasingly expensive. Time and money are for a growing number they are outweighed by the pleasant environment.



PORTUGAL

improving, communications. There are still too few local manufacturers able to supply parts and equipment to satisfactory standards. The government has promised to help with the challenge.

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INSIDE Metallgesellschaft on a spending spree



Metallgesellschaft's *spree* for acquisitions has grown rapidly this year. The German engineering group is paying DM4.45bn (\$2.6bn) for the not-paper mill of Feldmühle Nobel being sold by Stora of Sweden. Paying for the new *business* will be no problem. Metallgesellschaft has liquidity of around DM2bn and is raising DM430m from a rights issue. Mr Heinz Schimmling (above) chief executive, says the company is buying "a well-managed, profitable group of assets". Page 14

Karachi shares weather storms
Pakistan's worsening internal problems failed to dampen the country's leading stock exchange at Karachi. The exchange closed at an all-time peak yesterday, its highest since the recent crash in equities. It has been linked to policies of privatisation and lessening of regulatory controls. Page 21



Ground snatched away from Australian mining campaign
PILBARRA Mining yesterday announced the sale of the Jabiruka uranium and gold deposit in Australia's Northern Territory to NORTH MINERAL HILL PARS (North) for A\$125m (\$90m). The sale ends an eight-year campaign to persuade the federal Labor government to allow uranium mining in the area. The deposit has estimated reserves of more than 200,000 tonnes of uranium oxide with the potential to become one of the world's largest producers of low-cost uranium. Page 21

Plugging in to profits
Profits at British electricity companies continue to be the best prospects for growth when they were privatised last autumn. Electricity, serving the country, had pre-tax profits in the first half of the year of £21.4m, up from £19.7m in the same period last year. Electricity, serving the country, had pre-tax profits in the first half of the year of £21.4m, up from £19.7m in the same period last year. Page 18

Japanese market faces closure
The market for Japanese equity warrants closed again under a cloud of closure, with a 100 point fall in Japanese stock prices on Monday. Rumours in Tokyo suggest the Ministry of Finance is considering imposing a moratorium on new equity warrant issues, as the already fragile equity-linked sector may not be able to absorb the \$3.5bn of new equity warrants scheduled for the month. Tracy Corrigan reports. Page 17

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Chief price changes yesterday											
FRANKFURT (DEM)			PARIS (FFr)			TOKYO (Yen)					
AG Ind & Ver	835	+	10	Adidas	457.2	-	30	Yokohama	1150	+	10
Bayer	750	+	10	Bayer AG	480	-	25	Yokohama	1150	+	10
Bayer AG	750	+	10	Bayer AG	480	-	25	Yokohama	1150	+	10
Bayer AG	750	+	10	Bayer AG	480	-	25	Yokohama	1150	+	10
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London (Pence)

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Crédit Lyonnais replaces Dutch banker

By George Graham in Paris

CREDIT LYONNAIS, the French state-owned bank, is to replace the man who approved the \$1.9bn loans to Mr Giancarlo Parretti, the Italian financier. Mr Jean-Jacques Brutschi will leave his post as chairman of Crédit Lyonnais Bank Nederland (CLBN), the 50 per cent owned subsidiary which has the bulk of the French bank's business in the Netherlands. Mr Parretti has been a consistent supporter of the bank's presence in this exposure.

CLBN, which has a listing on the Amsterdam stock exchange, was upstaged by the Dutch authorities for giving incorrect information on its assets to Mr Parretti. CLBN announced yesterday that it had 100 per cent of the 100 million shares of the company. The company's assets include the group's communications Co, through which Mr Parretti organised the \$1.3bn takeover of MGM last year. CLBN is MGM-Pathe's film subsidiary, and its

to Media Int, a holding company which owns 89 per cent of Pathe Communications. It also includes \$4m lent to Cominforce, another holding company which owns 51 per cent of Media. The Dutch bank said, however, it had not included \$28m of factoring agreements with distributors of MGM films, nor its loans to Sasea, a holding company associated with Mr Parretti in Media. It said that, to the best of its knowledge, Mr Parretti was not a shareholder in Sasea. In addition, the figures exclude

financing provided by Crédit Lyonnais for the purchase of the Dutch and British banks by Pathe in 1988 and 1989. A Crédit Lyonnais spokesman said CLBN retained the group's entire exposure to Mr Parretti. "We are at last getting closer to the truth," said Mr Francois d'Amberg, a French member of parliament who has been leading the inquiry into the bank's involvement with Mr Parretti for the past two and a half years. "Without other elements, however, the total

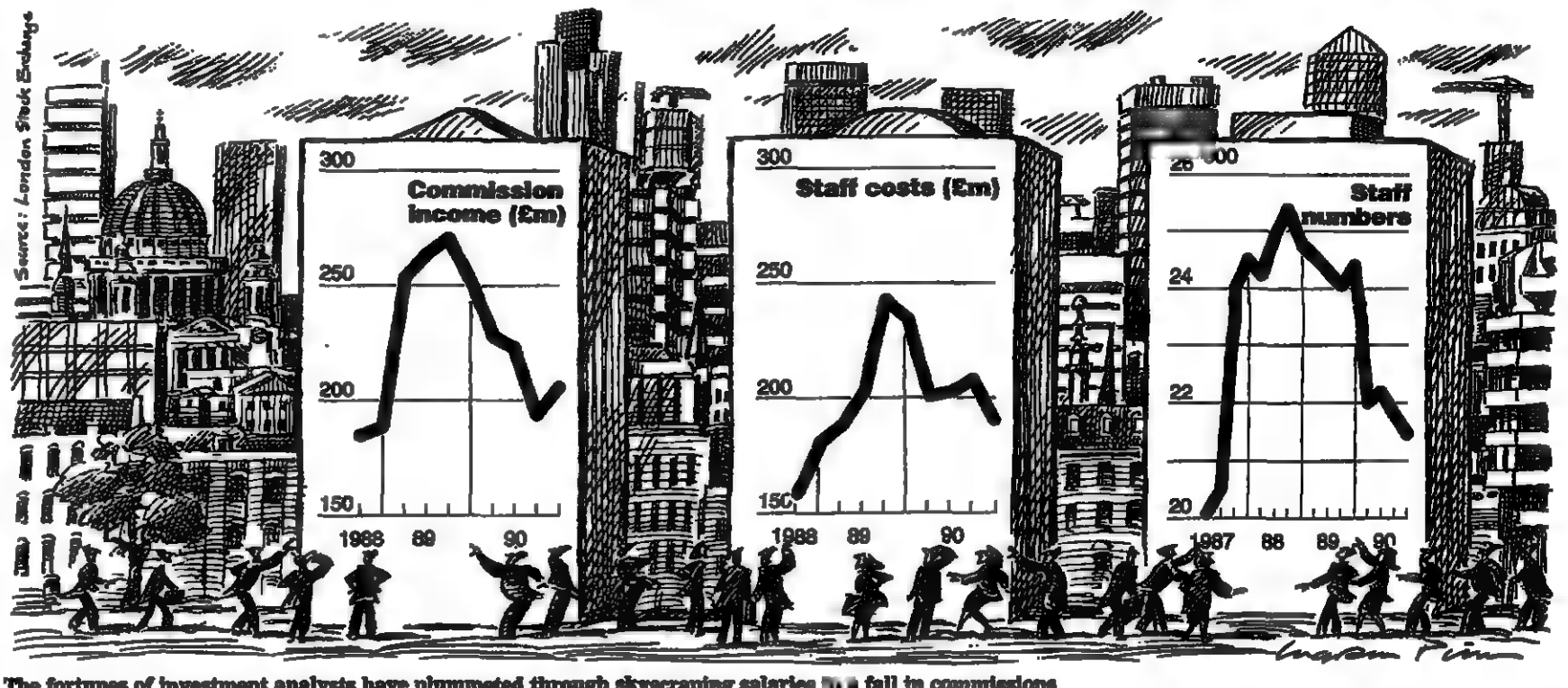
involvement of \$88m in loans and factoring amounts to only a fraction of the figure of \$1.3bn announced by the group and described by Mr Jean-Yves Haberer, chairman of the Crédit Lyonnais group, as "fantasy". Mr Haberer, who has consistently refused to answer questions about the subsidiary's entanglement, has been summoned to a hearing by the French national assembly, probably next week.

CLBN said its loans to MGM-Pathe were secured by the studio's film libraries, although many of the rights have been sold. The loans to Pathe Communications were largely secured by the shares of MGM-Pathe, which had a net asset value of \$55m at the end of 1990, according to an audit by KPMG. Loans to other companies were principally secured by a pledge of 73 per cent of Pathe Communications shares, which had been valued by KPMG at \$515m at the end of 1990, CLBN said.

The ins and outs of the investment world

Glitter at the Eitel Financial poll of investment managers barely conceals near crisis, writes Richard Waters

THE highly-paid prima ballerina of the UK investment world stepped into the limelight yesterday as she unveiled her petted and their own primed. The occasion was a lunch at the Guildhall in London for the results of the annual Eitel Financial poll of investment managers, the City of London's version of the Oscars. On display was official confirmation of City gossip about who's in and who's out, and the breaking firms. The glitter, all in all, was well in the world of the investment analysts. Commissioned by London securities companies, the poll is the industry's most prestigious. Last year, from January to the year before, it was a strong sign of a recovery. Top of the list of those who are "in" this year is Warburg Securities, which has climbed steadily in the esteem of the investment managers, according to the Eitel survey. Compared with the 5.5 per cent share of the vote it received five years ago, Warburg now has 13.2 per cent.



The fortunes of investment analysts have plummeted through skyrocketing salaries in a fall in commissions

Also doing well were two securities firms whose future in the business has been the subject of much speculation in recent years: Kleinwort Benson, which confirmed a strong showing last year to move up to third place, and Country NatWest. JPM Phillips & Drew also confirmed its growing reputation. "Out" this year are two of the top names in investment research: James Capel and Barclays de Zoete Wedd. Capel still managed second place in the league table, but after 11 years at the top and a series of senior defections, the survey brought bitter confirmation that it is well behind the new market leaders. BZW fell from third position to sixth. Do the results matter? To individual analysts, certainly. Appearing in one of the top

positions, such as those produced by Eitel and Institutional Investor, is a guarantee of employment and a strong help in pay negotiations. For individual investment houses, the findings are a confirmation of their standing in their clients' eyes, and the best indication available of where clients will direct their business in future. Meanwhile, the whole breaking industry remains in a state of crisis. For most firms, however, it is still low and costs too high - as proven by the 2353m combined loss of London securities firms in 1988 - and the salary spiral that saw analysts paid ever-larger amounts of

money - appears at least to have come under control. During 1989, the number of investment analysts in the City of London fell marginally to 1,900. Last year it fell to 1,600, Eitel estimates. That has put downward pressure on analysts' salaries. Most firms report that salaries have been stable for at least the last six months, although rumours still abound of individual houses prepared to pay over the odds to hire top-rated analysts. A second development has been a move by brokers to restrict the availability of their research. Many used to distribute their analysis widely, assuming it would bring them new commis-

sion income. Now, though, there is a growing feeling that research reports should be restricted to paying clients. James Capel, which traditionally made its research available through various electronic media, says it has cut back its distribution. Warburg Securities, which has only made its research available electronically through First Call, a service run by a consortium of firms, says it has decided not to expand its availability through other channels. The analysts deny vehemently that they have agreed among themselves to restrict access to their research. "How the hell do you organise a cartel in a buyers' market," says Mr Terry

Smith, head of research at UBS Phillips & Drew. A third development has been the attempt by some brokers to produce "in-house" products - the type of research they produce, and the way they present it. Some reports, such as UBS's study this year of doubtful accounting practices, which was voted the top piece of research by fund managers, prove that there is room for original ideas. But these moves seem too little, too late. The investment managers still complain about the quality of research they receive, and about the bombardment of "maintenance research" from brokers. Too few analysts are critical of companies they follow. Mr Nor-

man Lamont, chancellor, presented yesterday's awards saying: "It certainly takes courage to contradict the people on whom you rely for information." He pointed out that the forecasts of sector analysts were generally more optimistic than those produced by the economists employed by brokers. However, according to Eitel, 86 per cent of investment managers read less than a quarter of the research they receive, compared with 40 per cent last year. More importantly, 37 per cent of investment managers use the research of five firms or fewer, up from 4 per cent last year. That concentration could spell doom for some brokers. Observer, Page 10; Lex, Page 12

Krupp Stahl DM5 payout marks move into the black

By Quentin Peel in Essen

KRUPP STAHL, the steelmaking subsidiary at the heart of Germany's Krupp group, yesterday declared a dividend for the first time in 16 years, to mark a return to profitability. The DM5 dividend per share was announced by Dr Gerhard Cromme, chairman of the parent company, in confirming the return of the DM517m (\$128m), compared with a loss of DM41m in 1989. Comparable figures for Fried Krupp GmbH, the principal operating subsidiary, were DM10m profits in 1990, compared with a loss of DM10m in 1989. The steel division, the group's historic base, contributed 15 per cent of group profits. However, it is involved in engineering and construction projects worldwide. Dr Cromme, who was brought in as chairman of Krupp Stahl in

1988, and became group chairman a year later, said the 1990 results "visibly decreased the magnitude of the vigorous restructuring and re-orientation of the group." The restructuring programme largely completed. The Krupp ship has sailed the stormy sea and once again has wind in its sails," he said at a presentation of the annual report. He said the results reflected profits in every sector except plant construction, but warned although the positive trend was evident in the first six months of the current year, the company was still in the midst of restructuring. Krupp was not involved in riding the boom in all areas held over from its restructuring. Thus Fried Krupp's net income of DM10m

allows for a loss brought forward of DM244m, but an accumulated loss of a further DM135m has been carried forward to 1991. The group reduced borrowings by DM653m in 1990, bringing the improvement since 1987 to DM1.4bn, or a third of its outstanding debt, according to Dr Gerhard Joes, of the Krupp restructuring team. Dr Cromme admitted the rationalisation had been "hard for many of the group's employees to bear," and warned further cost cutting would have to be carried out in the Krupp Stahl subsidiary, involved in lost engineering, because of falling demand in Germany and abroad. He said the group had benefited little from the boom in sales to the former East German provinces, because that was concentrated on consumer goods.

Union Texas selling N.Sea assets

By Deborah Hargreaves in London

THE NORTH SEA oil assets of Union Texas, the independent oil company, are expected to come to market later this year in a sale that could net more than \$1.5bn. This year's selective attempt to sell the company's assets would not offer a high enough price for the package of diverse assets. Union Texas may have been encouraged by the sale of Occidental's North Sea assets to the UK's Enterprise Oil for \$1.35bn earlier this week. Union Texas assets are similar to those of Occidental. The package includes a 20 per cent share in the Piper development and a 20 per cent interest in large fields such as the Scaev and Claymore areas. The company is believed to

favour a bid for all its assets, including a 37 per cent stake in a big Indonesian oil project and a 50 per cent stake in a US oil project. Enterprise Oil in conjunction with Austria's INTP were said to be acquiring the assets last year, but in the end failed to reach the \$2bn marked by Union Texas' two leading shareholders, Allied-Signal and Kohlberg Kravis Roberts. Enterprise would be a likely bidder when the assets come to market again as would be another UK independent company, British Gas and France's Elf Aquitaine are also interested in further exploration acreage. Analysts speculate that the UK independents could be a contender for raising the bid by the low valuations on the

shares in the stock market. Lasso's shares slipped 5p yesterday to 332p on rumours it might buy the package. "If Lasso were to bid for the assets, it would probably involve a two-for-one rights issue which would be extremely difficult in today's market," one analyst said. Given the cash constraints on the independent companies, bids could be made in a consortium such as the OMV-Enterprise link-up last year. OMV said recently it continued to be interested in buying quality assets in the North Sea. Enterprise also remains interested in portfolio management which could see it breaking up the package, retaining the prime Indonesian assets, and selling much of the North Sea interests, if it wins the deal.

This announcement appears as a matter of record only
May 1991

NelsonHurst

Nelson Hurst Group Limited

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Citibank Investments Limited
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Equity Underwritten and Subscribed by
Advent International PLC

Loan Facilities Jointly Arranged and Underwritten by
Bank of Scotland
National Westminster Bank PLC
Acquisition Finance

National Westminster Bank PLC

Reporting Accountants
Coopers & Lybrand Deloitte

Legal Advisers
Dickson Minto W.S.

The undersigned as agents for Lyncus Holdings Limited
and arranged the debt and equity placings

BOTTS COMPANY LIMITED
Lincus House, 15-19 New Fetter Lane, London EC4A 3BA

INTERNATIONAL COMPANIES AND FINANCE

Surprise move to defuse crisis over Federconsorzi

By Haig Simonian in Milan

THE ITALIAN government yesterday side-stepped critics of its rescue plan for Federconsorzi, the troubled farm co-ops group, by initiating an unexpected legal procedure to defuse the crisis.

After failing this morning to receive the unanimous consent from creditors necessary to pursue a voluntary liquidation, as originally sought by Mr Giovanni Goria, the Farm Minister, the authorities have turned to the courts. They will invoke a judicial composition among creditors with partial settlement, a procedure bearing some similarities to Chapter 11 in the US which provides protection against creditors.

However, rather than triggering the forced liquidation, which was widely seen as the only alternative, the three commissioners appointed to run Federconsorzi will seek court approval for a different procedure, opening the way to a gradual liquidation. The step only requires approval from creditors holding two-thirds of Federconsorzi's debt, the fact that the executive committee of the Italian Bankers' Association, which comprises Federconsorzi's major creditors, has already

voiced approval for the original Goria plan and is hardly likely to block the latest scheme, the move will effectively isolate both foreign banks and other domestic creditors opposed to the original voluntary liquidation plan.

Under the procedure, the courts will have to value Federconsorzi's assets. If they are satisfied that assets exist to repay at least 40 per cent of its borrowings, they will authorise a repayment. Should the value of assets be above the 40 per cent floor, repayment will be made at the corresponding higher levels.

Foreign bankers reacted cautiously to the news. According to Mr Gian Marco Petrilli of Barclays in Milan: "We seek a full repayment of principal and interest. We want our money back."

Although some foreign bankers may be hoping that the latest step will defuse the crisis, and perhaps open the door to a separate settlement, in which their loans to Federconsorzi may be bought by a group of domestic banks, such a solution is unlikely.

Rather, the authorities appear to be succeeding in triggering a procedure which

will at least guarantee equal treatment for all creditors. Given the fact that the process of valuation and court work is likely to take some months, they may be hoping that the worst of the crisis will blow over in the meantime.

Stamprogetti, the engineering contractor and technology concern owned by Italy's giant ENI energy and chemicals group, has won a major contract to build a second production line for MTBE at the Al Jubail petrochemical complex in Saudi Arabia.

The overall investment in the new project, which is being made by the Saudi European Petrochemical Company (SEPCO), will be worth \$250m, according to ENI.

The deal will raise annual MTBE capacity at the Al Jubail plant to 1.2m tonnes from 500,000 tonnes at present. MTBE is a key element in producing unleaded petrol.

The latest Saudi Arabian order comes hard on the heels of a \$95m order earlier this week for the construction of a power station and desalination plant in Dubai to a consortium headed by Siemens of Germany and Bechtel, the Italian plant-building group.

Computer chip-makers to pool development

By William Dawkins in Paris and Michael Skapinker in London

SGS-Thomson (ST), the Franco-Italian semiconductor group, and GEC Plessey Semiconductors (GPS), its UK competitor, have agreed to pool development in one of the fastest growing areas of the integrated circuit industry.

They are to co-operate in the development of advanced semi-custom chips, which are used by the telecommunications and computer industries to design circuits for their own products.

The pair, European market leaders in semi-custom chips, will also build up a cell library - a collection of standardised building blocks used to create circuits - for use by electronics designers.

Mr Doug Dunn, managing director of GPS, expected the deal to halve the amount of time the two partners would have spent to bring new semi-custom chips to the market separately. Their first joint products are due to emerge in six months.

World demand for the products covered by the agreement is growing at 20 per cent annually, he said. The world market for cell-based products alone is estimated to grow from \$2.4m this year to \$5bn by 1995, he said.

The two companies will carry out development on their own sites, but share costs and work to the same standards and designs of advanced semi-custom chips.

They will keep their manufacturing and marketing operations strictly separate and will continue to compete against each other.

This is not the prelude to more far-reaching collaboration, said Lord Weinstock, managing director of GEC, which has owned GPS since the joint acquisition of Plessey by Siemens and GEC in 1988. Both companies already work together on computer-aided design in Esprit, a European Community-funded information technology project, but wanted to narrow their collaboration to a more specific field, said GPS officials.

Metallgesellschaft takes a bite big enough to satisfy its appetite

Andrew Fisher reports on the latest purchase by the German group.

THE appetite of Metallgesellschaft for acquisitions has grown rapidly this year. Not long after shelling out nearly DM230m (\$129.2m) for the German activities of Britain's ailing Davy engineering group, it is now paying nearly seven times as much for the non-paper activities of Feldmühle Nobel being sold by Stora of Sweden.

The DM145m purchase - Stora had hoped for more, but was eager to sell - is by far the largest ever by the Frankfurt-based company, whose activities span metals, mining, chemical, engineering and recycling. Paying for the new businesses will be no problem. Metallgesellschaft has liquidity of around DM20m and is raising DM430m from a rights issue.

The question is whether Metallgesellschaft's management can stand the strain of an addition of some DM450m of turnover to a group which last year had sales of DM290m. The businesses being purchased are: Buderus, a maker of building materials, heating and kitchen equipment and stainless steel goods; Dyanonit Nobel, which makes explosives and plastics; and Stora's industrial ceramics and engineering plastics division.

Metallgesellschaft is confident that the problems of absorption should not be too great. Mr Heinz Schimmelbusch, its 47-year old chief executive, says the company is buying "a well-managed, profitable group of assets". Also, Metallgesellschaft was the buyer preferred by the management and shareholders of the Feldmühle companies as providing the best industrial fit.

Mr Schimmelbusch reckons that Feldmühle was an opportunity which had to be grasped vigorously. He wanted the deal to finance its original DM4m purchase of the whole of Feldmühle Nobel, including its forestry business, which were what the Swedish company really wanted.

"This purchase will increase our industrial depth considerably," he adds. "There are very profound synergies." For example, Buderus's expertise in incineration and water technology complements the activities of such Metallgesellschaft subsidiaries as Lurgi, its industrial plant builder, and Lentjes, its energy and environmental technology unit.



Heinz Schimmelbusch: buying well-managed, profitable group of assets

Buderus also has small industrial boilers, extending the range of Lentjes at the large end. Dyanonit Nobel's explosives business is of obvious interest for a company involved in mining, while its chemical activities will strengthen Metallgesellschaft's own chemicals side. The ceramics and engineering plastics division will fit in well with Kolbenschmidt, the motor components subsidiary.

Also, by increasing Metallgesellschaft's

domestically-based industrial earnings, analysts reckon the deal could lift earnings per share next year by up to DM2. The deal will lessen its exposure to fluctuations in metal prices and the dollar. Net profits rose by 28 per cent to DM282m in the financial year to September 30 1990, but the first half of 1990-91 brought a drop of 28 per cent through problems on the mining side and recession abroad.

Thus Mr Werner Friedmann, an analyst with BHF Trust in Frankfurt, expects earnings to drop from DM282 a share in 1989-90 to DM21 this year and then rise to DM26 in 1991-92 as a result of greater world economic buoyancy and the Feldmühle deal.

He and others believe Metallgesellschaft has made a wise purchase. "There are enough areas where it makes tremendous sense and gives the group increasing critical mass," comments Ms Katrin Kandel, a London analyst with Sal. Oppenheim, the German bank. "This will be very important with the more open European market after 1992."

Metallgesellschaft also sees benefits in east Germany. Buderus's water treatment unit should make a big contribution to the industrial rehabilitation and clean-up project in the polluted Mansfeld metal industry region. Metallgesellschaft is the prime mover in the ambitious scheme, in which it is drawing in other German and foreign partners to work with local and national authorities.

After Feldmühle, however, Mr Schimmelbusch says the group really does intend to go easy on acquisitions. This year, as well as the purchase of the Davy chemical fibre plant and water treatment companies in Germany, it has also acquired the mini-steel mill technology activities of the late Mr Willy Kort, the German entrepreneur.

Metallgesellschaft now wants to take the time to make its purchases work. "Now, there will definitely be a heavy emphasis on internal profit improvement rather than external moves," comments Mr Schimmelbusch. But analysts do not rule out further deals if the right companies come up, noting that Lurgi, for instance, has not given up its aim of expanding in the US.

Granada cuts debt to £340m

By Jane Puffer in London

GRANADA, the UK television, leisure and business services group, cut its debt to £340m (\$557.6m) from £684m after a rights issue and the sale of bingo clubs to the brewer.

The reduction of gearing to just under 50 per cent was announced yesterday with interim results showing a pre-tax profit fall from £83.5m to £36.5m for the 38 weeks to April 13. The interim dividend was cut by 43 per cent, as predicted at the May launch of the one-for-three issue.

After the results meeting, Mr David Flowright, chairman of Granada Television, stepped up the attack on North West Television, the rival regional franchise bidder that includes Mersey Television and Yorkshire Television.

The tenor of Mr Flowright's

comments was that even if North West had put in a higher bid - media analysts believe that it has - it would fail to satisfy quality criteria.

He described North West as "do-it-yourself television" and "heavily biased towards access television, the sort of socialist broadcasting approach that was fashionable in the 1960s".

Mr Phil Redmond, chairman of Mersey Television, said North West's do-it-yourself television slot would only be half an hour a day at lunchtime. To produce quality programmes, it would be in the same boat as Granada, with £180m of advertising turnover to pay for it.

Granada's figures included an interim dividend of 2.5p, against 4.4p, in line with its forecast of a yearly total of 7p, down from 12.5p. Earnings per

share, diluted for preference shares and options but not for the rights issue which falls in the second half, fell to 7.4p from 11.5p.

Details were presented by Mr Graham Wallace, finance director, and Mr Alex Bernstein, chairman. The departure on Monday of Mr Derek Lewis as chief executive was associated with the rights issue, which at 14p was at a large discount to the preceding 210.5p market price.

The group's turnover was flat at £736.5m against £737.5m. Operating profit fell from £84.4m to £73m and interest payments shot up to £34.6m from £21.1m.

Profit from television and video rental was flat at £44.1m, as was leisure at £15.2m, with £9.2m from bingo clubs. Lex, Page 12

INTERNATIONAL COMPANY NEWS IN BRIEF

La Générale unit in Czech cement deal

THE cement-making subsidiary of Société Générale de Belgique, the holding company, has agreed in principle with the Czech authorities to buy a majority stake in Cementary a Vapenky Mokra, a Czech cement group based in Southern Moravia, agencies report.

SA Cimenteries, the subsidiary, said it has agreed to acquire an initial 33 per cent stake which will rise to 51 per cent by 1994. The company will also have the option to buy a further 17 per cent by 1997. Terms of the deal were not disclosed.

The stake will be acquired from the Czech Fund of National Property and will be used to fund expansion and plant improvements.

Du Valois sells Carlostat

COMPAGNIE Financière du Valois, the French industrial holding company, has sold Carlostat industries, a sub-contractor to the aerospace, nuclear

German retailer lifts first-half sales 20%

Douglas Holding, the specialist German retailer, announced that sales during the first half of this year rose 20 per cent to DM1.3bn (\$794m) compared with the same period last year, Reuters reports.

Shareholders at the annual meeting were told that group sales last year were expected to top DM1.3bn, up from DM1.1bn in 1990. Its profit figures for

Novo Nordisk buys Solvay business

Novo Nordisk, the pharmaceutical and biotechnology group, has bought the bioplastic business of Belgium's Solvay, writes Hilary Martin in Copenhagen.

Solvay's bioplastic business had an estimated turnover last year of just over Dkr300m (\$43.4m). Novo Nordisk

SCA sells Austrian tissue operations

SVENSKA Cellulosa Aktiebolaget (SCA), Sweden's second largest paper and pulp company, announced that final agreements had been reached through its Austrian subsidiary Laskirchen for the sale of its tissue operations to the German company Papierwerke Waldhof-Aschaffenburg (PWA), writes Hilary Martin in Stockholm.

This follows approval for the sale from the German Federal Cartel Office. SCA said that as a result of the divestment SKr1.6bn (\$226m) will be freed over a two-year period. This includes proceeds from the sale and investment in a new tissue machine line to be now transferred to PWA as part of the deal.

The SCA sale of Laskirchen's paper tissue activities is the latest move in the Swedish company's divestment strategy in 1991 when SCA sold assets valued at SKr1.3bn while this year the figure is more than double.

This announcement appears as a matter of record only

July, 1991



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London

INTERNATIONAL COMPANIES AND FINANCE

Chips are down in technology race

The Apple/IBM link is a threat to Microsoft, writes Louise Kehoe

INTERNATIONAL Business Machines' technology alliance with Apple Computer brings together two of the most powerful companies in the computer industry, in a pact that has the potential to change radically the competitive positions of a wide range of computer, software and semiconductor companies.

The alliance represents a major coup for Apple, which has been struggling to maintain its leadership in personal computers software. The competitive advantage of Apple's Macintosh graphical user interface - which makes the computers easier to use - has been seriously challenged by Microsoft's "Windows" program, which has dominated the personal computer software market for the past decade.

IBM and Apple's plans to develop jointly a new computer operating system represent a serious challenge to Microsoft, which has dominated the personal computer software market for the past decade.

Apple has been working on a next-generation operating system, code-named "Pink", but according to industry reports the development project has proven more complex and expensive than Apple had expected.

The new software joint venture company to be formed by IBM and Apple is expected to use Apple's "Pink" as a base for the new operating system that it plans to develop.

For IBM, the alliance represents an opportunity to access Apple's innovative software skills, while reducing its dependence upon Microsoft, the leading personal computer software developer.

Although IBM and Microsoft have a long-standing agreement to collaborate in the development of future personal computer operating systems, relations between the two companies have cooled recently.

IBM has emphasized OS/2 as the personal computer operating system of the future and is currently developing a new version, Microsoft's priority, however, is "Windows", combined with its widely-used MS-DOS operating system.

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NCR merger agreement revised by AT&T

By Karen Zager in New York

AMERICAN Telephone & Telegraph (AT&T) yesterday said it had amended its merger agreement with NCR in a move designed to expedite approval of its plan to acquire the computer company.

Both companies have agreed to amend the agreement to expedite approval of its plan to acquire the computer company.

AT&T, which had offered \$110 a share or about \$7.48bn for the Ohio-based computer company, said it had agreed to increase its offer by 74 cents a share while NCR has agreed to omit paying any further dividends before the merger, subject to the approval of its board.

The exact number of AT&T shares will be based on the average closing price during the 20 trading days ending on the fifth day before the special NCR shareholder meeting to vote on the merger.

The average stock price used will be no more than \$40.55 and no less than \$34.125. The additional 74 cents will not be subject to this limitation. At mid-session yesterday, the issue was off 4% at \$39.4.

AT&T is still waiting for a decision by the Securities and Exchange Commission, the US watchdog, on its proposal to use the pooling-of-interests accounting method.

If SEC approval is withheld, AT&T has said it would have to change the structure of its offer to a 40 per cent cash and 60 per cent stock purchase. The cash component would be taxable.

The accounting method is intended to offset the impact of goodwill from the merger, which analysts estimate could deplete annual earnings by about 5 per cent.

The date for the NCR shareholder meeting, which is expected to be held in the autumn, will be set after the SEC decision.

Petro-Canada shares slip to below flotation price

By Bernard Simon in Toronto

THE share price of Petro-Canada, the Calgary-based oil company, continued to slip in heavy trading volumes yesterday, adding to the gloom suffered by investors and underwriters in Canada's biggest privatisation.

The underwriting group supported the trading price at \$25.00, but the share price slipped to \$24.50 by midday yesterday, the price had sunk to \$23.50.

At 13m Petro-Canada shares, equal to a third of the total issue, have been traded in the past two weeks.

An official at RBC Dominion Securities, lead underwriter for the issue, declined to say how many shares the underwriting group has bought to stabilise the market.

He said the drop in the price "is not something we like to see, but it's not an emergency concern".

At 22 per cent of the Petro-Canada issue, the international underwriting syndicate led by S.G. Warburg and Dominion Securities, and the US syndicate by Morgan Stanley.

Petro-Canada's business outlook has deteriorated markedly in recent weeks as the severity of the recession in the Canadian oil refining and marketing industry has become apparent.

The share price of Imperial Oil, the country's biggest integrated oil company, has dropped from C\$54 to C\$51.50 in the past month.

Mr Jim Donk, oil analyst at First Marathon Securities, predicts that Petro-Canada will suffer a loss for 1991 as a whole, compared with earnings of C\$113m (US\$99m) last year.

Petro-Canada's woes are not expected to influence the partial-privatisation issue as Cameco, the Saskatchewan uranium producer, shares start trading today.

One trader said he expected Cameco's shares to open at a premium to their issue price of C\$25.00. The company is one of the world's biggest and lowest-cost uranium producers.

It has raised C\$130m from the sale of 10.4m shares, lowering the combined stake of the federal and Saskatchewan governments from 100 per cent to 80 per cent.

BHP completes Hamilton link

By Kevin Brown in Sydney

THE HILL Proprietary, Australia's largest company, yesterday said it had completed a merger with Hamilton, a US steel company, to form a new entity.

The merger follows a cash tender offer of US\$40 per share in March which lifted BHP's share price to \$40.

The merger with Denver-based Hamilton follows approval of the merger from a committee of independent directors and a shareholder vote.

The merger was recommended by Mr Frederick Hamilton, the company's chairman and chief executive.

BHP acquired Hamilton in 1987 from Volvo, the Swedish car-maker, as part of its strategy of diversifying into oil and steel.

Hamilton has extensive oil and gas interests in the North Sea and Irish Sea, off the UK coast, and its exploration abilities are highly regarded in the industry. Hamilton was part of the consortium which discovered the first North Sea oilfield in 1975.

The merger gives control of Hamilton's exploration expertise to BHP and is expected to provide a significant boost to the group's search for oil reserves.

Dai-ichi Real Estate plans to reduce debt

DAIICHI Real Estate, one of Japan's largest property companies, which has liabilities of about ¥400bn (\$3bn), has revealed a reconstruction plan for reducing its debt to around ¥150bn to ¥160bn through the sale of part of its assets over the next three years, Kyodo reports.

The large liabilities stem from the company's real estate investments abroad in recent years. In 1986, it purchased Tiffany & Co's building in New York for \$64.25m.

At end-March, Dai-ichi's debt stood at ¥471bn. Mr Yukio Imai, chairman, said the company now held ¥160bn worth of about 20 stocks. The company is planning to sell around two-thirds of that amount and part of its overseas real estate to cut its debts, Mr Imai said.

L.A. Gear reports \$74m net income

L.A. GEAR, the US footwear and clothing maker, has satisfied its bank credit arrangement by posting second-quarter net income of \$288,000, or 51 cents a share, on sales of \$182.2m. The figure beats with the terms of its stock purchase agreement with Treford Capital Investors which is taking a 50 per cent stake in L.A. Gear earlier, L.A. Gear had net income of \$10.3m, or 51 cents a share, on sales of \$225.4m.

Offers for 11 Campeau stores

FEDERATED Department Stores and Allied Stores, the two retail arms of Canada's Campeau Corporation, said they had received offers for 11 stores in the nine Jordan Marsh and Ives Burdick department stores, writes Nikki Tait.

The companies, which are currently in bankruptcy proceedings, have filed applications to sell the stores.

The offers have come from J.C. Penney, Dayton Hudson and Montgomery Ward. Federated and Allied confirmed that they were seeking to sell a further nine "duplicate or underperforming" Mass Brothers/Jordan Marsh outlets in Florida.

Commissioner takes control of insurer

MR John Garamendi, the California state insurance commissioner, seized control of Great Republic Insurance Company, a California-based unit of Great Republic Life Insurance Company, writes Nikki Tait.

The latter operates from Seattle, in Washington state.

Mr Garamendi, who had already seized a couple of larger insurance companies since he took up his post in January, said that he believed that any further transaction of the company would be "hazardous" to policyholders, creditors and the general public.

The insurance department argued that Great Republic would not be able to continue operating in the general market.

Castle & Cooke up

CASTLE & COOKE, the US food giant, said it had sold and property group, reported sales of \$1.62bn in the first six months of 1991, compared with \$1.45bn a year ago. Net income was \$78.8m against \$57m.

NOTICE TO HOLDERS OF NIPTON DENKO CO. LTD (the "Company")

BANKERS WARRANTS to subscribe for shares of common stock of the Company (the "Warrants") issued in conjunction with the issue of U.S. \$70,000,000 Guaranteed Bonds 1992.

Warrants to purchase 3 and 4 of the instrument dated 9th September, 1987, issued to the "Warrant Holder" (the "Instrument").

Notice is hereby given as follows:

The Company is hereby giving notice to the Warrant Holders that the Warrants are to be exercised on or before 25th June, 1991. Since such initial subscription price is less than the current market price per share on 25th June, 1991 of Yen 753.40, as defined in the Instrument, the subscription price of the Warrants is adjusted, effective as of 4th July, 1991.

1) Subscription price before adjustment: Yen 727.60 per share

2) Subscription price after adjustment: Yen 709.20 per share

NIPTON DENKO CO. LTD.

By: The Tokyo Branch, Limited, London Branch as the Principal Paying Agent.

Dated 4th July, 1991.

The IRO Club of the United Kingdom

Notification of Result of Voting for Election of Committee of Management

Electors: David Barclay-Munroe, Peter Davis, John Givelland, Robin Hawkins, David Hunt, Chris Ruffo, Kerry Rix, Douglas Telford, Anthony Waters, and Anne Thomson (Co-opted).

Electoral Reform Society Returning Officers

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

MUI share rise fuels speculation

By Lim Siong Hoon in Kuala Lumpur

SHARES of Malaysian United Industries (MUI), the banking, manufacturing, property and hotel group, were yesterday the focus of the Kuala Lumpur stock market, raising the possibility that it may be stealing itself against a raid.

MUI prices moved against the trend, rising from M\$2.35 on Tuesday to M\$2.37 yesterday, on turnover of 3.6m shares, a volume equivalent to 10 per cent in overall trade.

One analyst said the movement at MUI "is suggestive of a raid" and that Mr Khoo Kay Peng, chairman and chief executive, has been in the market "to collect shares".

MUI is currently valued at M\$1.5bn. Unlike most other Malaysian publicly listed companies, its shares are widely distributed.

Security Pacific warns of lower net income due to bad debts

By Martin Dickson in New York

SECURITY Pacific, the Los Angeles-based banking group, yesterday added to a string of gloomy announcements from the Californian banking industry when it warned that its second-quarter net income would be substantially below analysts' expectations because of bad loans.

The bank said it expected to report second-quarter net income of about \$50m, or 33 cents a share, against \$65m, or 71 cents, in the first quarter and \$15.2m, or \$1.52, in the same period last year.

Analysts had been forecasting earnings per share of 70 to 80 cents, and the company's stock fell \$1 in early trading on the New York Stock Exchange, to stand at around \$21 1/2 at lunchtime.

Security Pacific said its second-quarter provision for credit losses was likely to be more than \$100m above the \$271.1m reported in the first quarter. Net credit losses were expected to total about \$30m, up from \$25m in the first quarter, with the increase concentrated in the British real estate market.

Non-performing assets were expected to increase about \$100m more than the \$558m reported in the first quarter, with about half of the increase accounted for by Californian commercial real estate.

The increase includes about \$100m of loans to highly leveraged transactions (HLTs) as well as British and Australian credits.

In a move which may increase concern about other banks' exposure to the California property market, Security Pacific said it was trying to anticipate continuing losses in the California market by placing \$200m of performing California real estate credits on a non-performing basis.

Last week, Wells Fargo, based in San Francisco, had unexpectedly large loan loss provisions which hurt its second-quarter figures, while another California bank, First Interstate, unveiled a similar move and a dividend cut.

Wells Fargo is being hit most by its highly leveraged transactions, and First Interstate's difficulties centre on the Oregon and Arizona markets. Security Pacific said its total non-performing loans at the end of the second quarter were expected to be around \$2.5bn, or 43 per cent of related outstandings, up from \$2.3bn, or 35 per cent, at the end of the first quarter.

PIRELLI TYRE HOLDING N.V.

Established in Amsterdam

Shareholders are herewith invited to attend an extraordinary General Meeting of Shareholders to be held on Monday July 22, 1991 at 11.00 hours in the Walter Cronkite Press Center of the World Trade Center, 1 Stravinskylaan, Amsterdam.

The summary agenda is as follows:

1. Opening.
2. Proposal for amendment of the articles of association (Art. 13, par. 3 and Art. 16, par. 1) and for authorization to cause the execution of the deed of amendment accordingly.
3. Proposal to appoint Messrs Piero Sierra and Ludovico Grandi as members of the Supervisory Board.
4. Any other business.
5. Closing.

Holders of bearer shares who (in person or by proxy) wish to attend the meeting must have lodged their shares not later than Tuesday July 16, 1991 at one of the following banks who will subsequently send them a receipt which will serve as entrance ticket:

- in the Netherlands at Pierson, Holding en Pierson NV, Amsterdam
- in Belgium at Generale Bank NV, Brussels
- in Germany at Dresdner Bank AG, Frankfurt a.M.
- in Italy at Credito Italiano, Milan
- in Switzerland at Union Bank of Switzerland, Zurich
- in the United Kingdom at Midland Bank PLC, London

The detailed agenda together with the draft deed of amendment of the articles of association as well as the details with respect to the members of the Supervisory Board to be appointed are available and may be obtained upon request free of charge from the Company's office and the principal offices of the above mentioned banks.

The Board of Management
The Supervisory Board

July 4, 1991, Stravinskylaan 627, 1077 XX Amsterdam

PUBLIC WORKS LOAN BOARD RATES

Effective July 3

1. 11 11 11

Over 1 up to 2 11 11 11

Over 2 up to 3 10 10 11

Over 3 up to 4 10 10 11

Over 4 up to 5 10 11 11

Over 5 up to 6 11 11 11

Over 6 up to 7 11 11 11

Over 7 up to 8 11 11 11

Over 8 up to 9 11 11 11

Over 9 up to 10 11 11 11

Over 10 up to 15 11 11 11

Over 15 up to 25 11 11 11

Over 25 11 11 11

Non-quoted loans A are 1 per cent higher and non-quoted loans B 2 per cent higher in each case than quoted loans. Typical treatments of principal, 1/2 repayment by half-yearly payments of interest only.

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(Incorporated in Hong Kong)

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ieengesellschaft

Linde YET ANOTHER SUCCESSFUL YEAR

In 1990 the Linde Group was able to continue the positive developments of recent years. With the seventh consecutive increase, the dividend now amounts to DM 15 for each share fully entitled to dividend.

Sales	Orders received increased by 15.9 percent to DM 7.4 billion.
Orders received	Orders in hand reached a new record level at DM 5.2 billion.
Orders in hand	
Capital expenditure	DM 503 million invested in fixed assets and intangible assets, 40 percent more than in the previous year.
	Allowances for depreciations amounted to DM 329 million.
Employees	At the end of 1990, the Linde Group workforce numbered 27,676, of whom 19,362 were in Germany.
Earnings position	Despite an increase in the number of shares, net earnings per share improved to DM 42.50.

	1990	1989		1990	1989
	DM million	DM million		DM million	DM million
Sales	6,069	5,453	Fixed assets	1,534	1,278
Profit on ordinary activities	479	437	Equity capital	2,632	1,807
Taxes	257	251	Balance sheet total	5,786	4,504
Net Profit	212	156	Equity percentage on the balance sheet total	46%	40%

Linde

LINDE AG · Abraham-Lincoln-Strasse 21 · D-6200 Wiesbaden · Telephone (0611) 770-0

EUROPEAN SPECIAL SITUATIONS INVESTMENTS S.A.
EUROPE 1992 SPECIAL SITUATIONS PARTNERSHIP L.P.
ABINGWORTH VENTURES L.P.
MELVILLE GROUP PLC

has acquired

Sodem S.A.

Galic S.A.R.L.

Profligne S.A.R.L.

The undersigned advises and represents the majority investors

Loire Finance S.A.

15, rue du Coudrier
1201 Geneva
Switzerland

March 1991

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March 1991

BankAmerica Corporation
(Incorporated in the State of Delaware)

U.S. \$400,000,000
Floating Rate Subordinated
Capital Notes Due 1997

Holders of Notes of the above issue are hereby notified that for the next interest sub-period from 8th July, 1991 to 8th August, 1991 the following will apply:

1. Interest Payment Date: 9th September, 1991.
2. Rate of Interest for Sub-period: 6 1/4% per annum.
3. Interest Amount payable for Sub-period: US\$289.10 per US\$500,000 nominal.
4. Accumulated Interest Amount payable: US\$540.88 per US\$500,000 nominal.
5. Next Interest Sub-period will be from 8th August, 1991 to 8th September, 1991.

Agent Bank:
Bank of America
International Limited

C. FIORE & CO. LTD
Depository Receipts to Bearer
(issued by Hambro Bank Limited)

Depository Receipts to Bearer (issued by Hambro Bank Limited) are hereby notified that for the next interest sub-period from 8th July, 1991 to 8th August, 1991 the following will apply:

1. Interest Payment Date: 9th September, 1991.
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Agent Bank:
Bank of America
International Limited

BP
Notice of Early Redemption
To the Holders of
BP Overseas B.V.
(the "Issuer")

(Incorporated in The Netherlands with limited liability)
(formerly "Petroleum (Overseas) B.V.")

Japanese Yen 7,500,000,000
7% Guaranteed Bull Notes due July 1993

Japanese Yen 7,500,000,000
7% Guaranteed Bear Notes due July 1993

Unconditionally and irrevocably guaranteed by
The British Petroleum Company p.l.c.
(Incorporated in England under the Companies (Consolidation) Act 1908)

NOTICE IS HEREBY GIVEN, that in accordance with Condition 5(c) of the Terms and Conditions of the Notes, the Issuer has elected to redeem all of the outstanding Notes on the next Interest Payment Date, 20th July, 1991, payable on the next business day 22nd July, 1991 at their respective redemption amounts as determined by the Agent Bank in accordance with Condition 5(b):

Yen 844,500 per Yen 1,000,000 Nominal Bull Note
Yen 84,450,000 per Yen 10,000,000 Nominal Bull Note
Yen 977,100 per Yen 1,000,000 Nominal Bear Note
Yen 97,710,000 per Yen 10,000,000 Nominal Bear Note

Payment of the Redemption Price will be made upon presentation and surrender of the Notes and all unmatured coupons pertaining thereto at the specified office of any of the following paying agents:-

Royal Bank of Canada Europe Limited
71 Queen Victoria Street
London EC4V 4DE, England

NBS Bank (Belgium) S.A./N.V.
Rue de la Loi 1
B-1000 Brussels
Belgium

Royal Bank of Canada
14th Floor
Hibuya Kojima Building
2-2-3 Uchisaiwai 2-chome
Chiyoda-ku
Tokyo 100 Japan

Banque Paribas Luxembourg
10a Boulevard Royal
2449 Luxembourg

Where any Note is presented for payment without all unmatured coupons relating to it, payment shall be made only against the provision of such indemnity as the Issuer may require.

Notes and coupons shall be void unless presented for payment within 10 years and 5 years respectively from the relevant date (as defined in Condition 7) in relation thereto.

Dated at London this 4th day of July, 1991.

ROYAL BANK OF CANADA EUROPE LIMITED
PRINCIPAL PAYING AGENT

Gold & Silver to rally?
Phone or write to David Kelly
(Senior Analyst) 071-734 7174
Chart Analysis Ltd., 7 Safflow Street, London W1R 7HD

FUTURES AND FOREIGN EXCHANGE
HOUR COVERAGE
Cal Futures Ltd
Winchester House
London SW1H 0BW
Tel: 01-779 2233
Fax: 01-779 1321

State role for Polish SE urged at opening

By Christopher Bobinski in Warsaw

MR PIERRE Berezgoy, the French finance minister, this week argued for a strong regulatory role for the state in stock markets. He was speaking at the formal opening of Poland's new stock exchange.

He said the French government would offer to finance software costs for the exchange when it was computerised this autumn.

The exchange, which is modelled on the Lyons bourse and has been holding weekly sessions since mid-April, trades the shares of six recently privatised Polish companies.

On Tuesday, at its 11th session, the exchange noted a turnover of 2.5bn zloty (\$538,000), with the prices of five out of six stocks rising and 18,815 shares changing hands.

To the surprise of Poland's prime minister, Mr Jan Krzysztof Bielecki, who has been holding weekly sessions since mid-April, trades the shares of six recently privatised Polish companies.

He was dismissive of the "mysterious workings of the invisible hand", and insisted that a prosperous and well-ordered economy depended on "the state acting as the guardian of the common interest".

A stock exchange left to itself led to "excess and undue enrichment" at the expense of the common good, he said. He also said that the state should not be a passive investor.

Mr Wieslaw Bodzinski, chairman of the exchange, which is state-owned and subsidised, said there were hopes that by the end of the year the shares of some 30 companies would be listed.

Treasuries rally modestly on weak home sales data

By Patrick Harverson in New York and Sara Webb in London

US BOND prices recovered from two days of decline yesterday morning, rising across the board in response to unexpectedly weak home sales data.

At midday, the benchmark 30-year Treasury issue was up 1/4 at 98 1/2, to yield 8.420 per cent. The two-year note was firmer, up 1/4 at 100 1/4, to carry a yield of 6.945 per cent.

Dealers reported that trading activity was light, with many participants staying away from the market ahead of today's Independence Day holiday.

The market rallied after the Commerce Department reported that sales of new single-family homes fell 3.3 per cent in May, and that sales in April had not risen 1.3 per cent as originally estimated, but fallen 0.3 per cent.

The figures confounded analysts' estimates of rising home sales, and investors bought bonds in the hope that the Federal Reserve may lower interest rates again to stimulate economic activity.

Once the home sales data had been digested, the market switched its attention to the late-June car sales figures, due to be released later in the afternoon. The most important statistics, however, will be the June employment report, due for release today.

WORRIES about inflation, taxation and the political situation in Yugoslavia continued to weigh on the German government bond market. Bund prices slipped early in the day, then rallied as the US Treasury bond market rose on opening.

THE NEW Zealand Stock Exchange has expressed disappointment at a Privy Council decision endorsing Inland Revenue Department powers to continue searching bank and broker records for capital gains on shares.

Mr Robert Owen, chairman of the Securities and Futures Commission (SFC), also warned that if the Hong Kong government's tax on stock transactions sharply its tax on stock transactions would shift business to the London exchange once its own levy was eliminated next year.

Speaking at a press conference where he presented the SFC's annual report, Mr Owen said the colony lacked an authority with power to look into shareholder offences, which fall short of criminal offences.

While the UK securities rules on which Hong Kong regulations are based gave such responsibility to the Trade Department, local statutes did not provide such a way to an equivalent local body.

He said the SFC already had a staff of investigators capable of such work, but who lacked the legal standing to do it.

"In cases of abusive powers by company management, we can't undertake investigations or apply sanctions," he said.

Mr Owen said if the government did not reduce its 0.5 per cent levy on each side of share transactions, institutions would increasingly deal in Hong Kong shares on the London stock market once the UK abolished its levy in May 1992.

Such a move, he said, would "influence profoundly" the level of trading on the exchange. The government cut the levy by 0.1 per cent earlier this year.

THE Hong Kong Futures Exchange (HKFE) will introduce four new contracts on July 16. The contracts, approved by the government yesterday, are for the properties, utilities, financial and commercial sub-indices of the local Hang Seng index.

BENCHMARK GOVERNMENT BONDS

Coupon	Red Date	Price	Change	Yield	Age	Month
AUSTRALIA	12/00	100.00	+0.05	11.04	11.13	10.70
BELGIUM	08/00	103.5000	-0.250	9.43	9.36	9.11
CANADA	11/00	97.5000	-	10.10	10.07	9.88
DENMARK	02/98	98.2516	-0.036	8.20	8.21	8.00
FRANCE	02/98	98.2516	-0.036	8.20	8.21	8.00
GERMANY	05/01	98.0000	+0.050	13.43	13.33	12.88
ITALY	08/01	97.1000	-0.101	7.23	7.28	7.00
NETHERLANDS	08/01	97.1000	-0.053	6.76	6.82	6.04
SPAIN	11/00	98.25	+0.150	10.52	10.52	10.46
UK	11/00	98.25	+0.150	10.52	10.52	10.46
US TREASURY	05/01	98.25	+0.050	8.26	8.32	8.10
	05/01	98.25	+0.050	8.26	8.32	8.10

Prices closing, "denotes New York morning session. Prices US, UK in 32nds. Yield: Local market standard. Technical Data/US Price Source.

The Libor bond futures contract opened at 84.67, falling to a low of 84.63 before picking up to reach 84.68 in the late afternoon.

Traders said some buying of bonds by domestic investors, although much lighter than expected given that yields were longer.

The Bundesbank accepted bids for a total of DM49.0bn in a two-tranche tender for securities repurchase funds at slightly higher rates than previously, which was taken as a sign of a tightening of monetary policy.

UK government bonds rallied again as institutional investors continued to switch out of German government bonds and into gilts.

The gilt-bund yield spread has widened from about 215 basis points at the start of the year to around 218 basis points at the end of last week. However, the yield spread fell back to about 184 basis points yesterday following strong interest in the gilt market by foreign investors.

The market has been lifted by hopes that inflation will continue to fall, and helped by sterling's strength in the foreign exchange markets.

THE JAPANESE government bond market shrugged off the fall in equities and the weakening of the yen, closing virtually unchanged on the day.

The yield on the No 128 benchmark opened at 6.78 per cent in Tokyo, and traded between 6.78 per cent and 6.79 per cent before closing unchanged on the day.

Yields are close to where they were trading late last week, before the Bank of Japan cut the Official Discount Rate from 6 per cent to 5.5 per cent on Monday.

Traders said that if the equity market continued to fall, the Bank of Japan might raise overnight call money rates to ease slightly.

and speed of transactions. The case follows a series of legal challenges in New Zealand courts brought by the NZ Stock Exchange and the National Bank of New Zealand, a subsidiary of Lloyds Bank.

The Privy Council has upheld a decision by the Court of Appeal to the Revenue's claim for lists of clients as a way of finding potential tax dodgers.

In 1988, the Revenue moved to seek information about interest payments and share trading gains by taxpayers that it believes might not be declaring the income.

The chairman of the New Zealand Stock Exchange, Mr David Wells, said yesterday the exchange did not believe the 1974 Revenue Act was meant to give the department such wide powers.

He said it now seemed likely that the Revenue would seek the same information from accountants.

FT/ABIS INTERNATIONAL BOND SERVICE

United are the latest international bonds for which there is an adequate secondary market.

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Concern over Japanese equity-linked issues

We are aware that demand from Japanese investors is deteriorating and that the coupon level may have to be increased, perhaps to as much as 6 percent," one Japanese banker said.

Japanese companies will become even more nervous about their ability to refinance their outstanding equity-linked debt. Many had been counting on the proceeds of the warrants, when exercised, to fund the redemption of old

The volume of redemptions, however, has not become heavy until 1992 and there is still some time for the market to mature.

ing technology. The issue was

The market now awaits a US\$50m convertible issue by Tung Ho Steel. The deal calls for a 3.5 to 4 per cent coupon and a conversion premium of 15 to 20 per cent, says John Crossman of Hong Kong-based lead manager Jardine Fleming.

Completed ■ Taiwan's largest private-sector steelmaker, Tung Ho makes reinforcing bars for construction, and is building the island's first plant for making rolled H-beams.

Listed only a year ago on the Taiwan stock market, Tung Ho looks well placed to gain from the government's five-year National Development Plan, a US\$300bn series of infrastruc-

SECOND ISSUES

1998	2 1/4 / 1 1/2	Morgan Int.
1998	1 3/4 / 1 1/2	Paribas Cap.Mkts.
1998	1 3/4 / 1 1/2	Bank

1990	1st/1st	Manassas Park
1995	1st	Boo, Portuguese
1998	-	Credit Suisse
1999	-	SBC
2000	-	Credit Suisse

LONDON TRADED OPTIONS

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(P52.1)	550	14	12	24	24	40	42		450	8	14	22	27	34	42	45	
Stomach	100	14	9	11	2	4	4	1	Blue Circle	240	14	22	26	12	15	19	
(P102)	110	1	5	7	4	13	12	13		260	7	13	18	25	27	28	
Tridinger	220	14	25	34	5	13	20		British Gas	240	10	16	20	9	10	13	
(Y22)	240	54	14	21	15	23	23			260	34	8	11	25	23	24	
Unl. Discs	360	13	25	33	34	12	15		Dixons	300	15	21	26	7	10	13	
(P368)	390	24	10	18	23	29	32		(Y208)	220	8	12	17			23	

Oct. 94 73% 97 128 151 260
 Dec 1 37% 69 110 125 145
 Jan 1 65 90 135 185 245

July 3 Total Contracts 23,189
 Poles 13,594 Poles 9,255
 FT-SE Index 3,677 Pts 4,015
 Euro FT-SE Cals 1,354 Pts 1,031

*Underlying security prices. †Lowest daily equity index.
 Percentages shown are based on reliable prices.

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 For further information contact FINSTAT on 071-925 2323

UK COMPANY NEWS

Clare Pearson on the two latest electricity companies to report

Weather helps Seeboard to £81.4m

COLD WEATHER accounted for most of last year's volume growth in the distribution business of Seeboard, the south-eastern regional electricity company with the highest proportion of domestic customers. Announcing pre-tax profits of £81.4m, 36 per cent ahead of the prospectus forecast made last autumn, Seeboard said in the year to end-March units distributed grew by 3.4 per cent.

The underlying rise, stripping out the weather effect, was about 1.5 per cent.

Mr George Squair, chairman, said units distributed were up in the first quarter and "the outlook for Seeboard is very good" even though the recession was still evident.

The results included £24m worth of provisions for items such as the potential extra cost of equalisation of pensions between the sexes, restructuring and accelerated depreciation.

A dividend of 10.35p, as forecast, is recommended to give a cover of 2.5. Pro forma earnings per share were 15.5p. Turnover was £1.65bn (£82m).

About half of the profit improvement over the prospectus forecast came from lower than forecast electricity purchase costs. Unit growth and lower interest charges made up the difference.

Seeboard recently lost a contract to supply electricity to Heathrow Airport to its neighbouring regional electricity company (Rec), Southern. Mr Squair said the company was disappointed about this but was not prepared to chase supply customers at prices it did not consider economic.

Unlike Midlands, which also reported yesterday, Seeboard has yet to announce any involvement in an independent generation, although it said yesterday it was looking closely at a number of projects. Contracting and retailing were both in profit, contributing most of Seeboard's £2.9m operating profits outside distribution and supply.

Keen to develop the retail



George Squair: recession still in evidence

Mr John Elfed Jones, chairman of Welsh Water, has received an 88 per cent pay rise to £143,000. The increase, which is bound to fuel the controversy over the remuneration of directors of privatised utilities, was revealed when Welsh published its annual report yesterday. It shows that his salary rose from £61,000 to £108,000. Meanwhile performance related bonuses went up from £15,000 to £26,000.

Announcing their results yesterday, directors of Seeboard and Midlands, two of the regional electricity companies, refused to say what their pay rises had been.

Seeboard does not look as if it will be the Rec to set the world on fire. Then again, as the water companies have found out, being the one that does something different from the pack may not be the best way to attract investors. In any case, the profile of the company's customer base argues well for the future. The high proportion of commercial and domestic customers gives it stability.

Channel Tunnel factor. It is already feeling some benefit and enjoys the promise of substantial, though unquantifiable benefits, when it starts operating. The company should make £20-£100m pre-tax this year. Assuming a net dividend of 16.5p, the prospective price, which rose on these results, is about 6.7 per cent.

Mr Sugar said the full-year figures would probably also show a loss, although some ground had been recovered since the first half, which included the football close season. Higher attendances and the FA Cup win had increased football profits.

At the operating level the loss was cut to £490,000 (£1.2m) on turnover of £5.9m (£5.5m). Losses were made at Middlesbrough (UK) which had been closed at the end of the year.

Mr Sugar and Mr Venables have a further £4.5m available after buying the 36 per cent stake. The bulk of this is aimed at a rights issue, which could raise about £7m. Asset sales might include the transfer of Paul Gascoigne, the injured international player.

The rights issue would entail the relisting of Tottenham's shares, suspended at 31p since October. Losses per share were 21.3p (£1.3p). There is no dividend.

Spurs slides £2.14m into the red at half-time

By Jane Fuller

MR ALAN Sugar, who heads the consumer electronics group Amstrad, donated his Tottenham Hotspur shirt yesterday and presented his first set of figures as chairman of the company that runs the north London football club.

Mr Sugar and Mr Terry Venables, team manager and chief executive, have taken effective control of Tottenham by buying 36 per cent of the club. Stock exchange rules have forced them to extend the 75p share offer to other shareholders, valuing the company at £7.5m but they are urging people not to accept.

The figures released yesterday to coincide with publication of the offer document displayed some own goals scored under previous management, such as a £1.1m (£85,000) interest cost, deficit in clothing subsidiaries and over £1m exceptional professional costs to help sort out the problems.

In the six months to November 30, Tottenham incurred a pre-tax loss of £2.14m, compared with a profit of £1.6m. The 1989 figures, however, included £3.7m profits from player sales.

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Richmond may sell methane interests to fund expansion

By David Owen

RICHMOND OIL & Gas, the US natural resources exploration group, is planning to sell at least part of its coal bed methane interests in the San Juan

The move is intended to provide finance for an acquisition and additional development drilling at Richmond Ranch. The group is in negotiations to acquire "substantial" additional acreage at Richmond Ranch with a view to "expanding significantly its production reserve base in the area."

It is also considering a refinancing based on the whole of the Richmond Ranch interests. Richmond revealed intentions yesterday in response to a further 7p decline in its share price to 25p. The shares have tumbled from 175p in the space of a year.

The company also said that it was confident of satisfying its short term cash requirements in advance of the proposed acquisition and refinancing "in the near future." These requirements have been "aggravated" by low oil prices.

In January, the group reported increased pre-tax losses of £1.1m for the six months to September 30. A month later, it acquired Lone Star Royalty of Texas for 600,000 ordinary shares.

According to Mr Gardiner, "Ian Arnott will be our chief operating officer." The changes are "all to do with running a business more effectively as it develops," he said.

Approximately 80 per cent of the group's business is now transacted abroad in France, Germany, Spain and the US. In 1990, it made pre-tax profits of £38.8m on turnover of £458m.

Mr Fisher said the under-subscription of the

Changes in executive duties at Laird Group

By David Owen

A SHIFT in executive responsibilities at Laird Group, the car parts, building products and packaging company, will see Mr John Gardiner, chairman and chief executive, concentrating more exclusively on strategic issues.

Under the changes, Mr Ian Arnott - currently finance director - becomes managing director, while Mr Graham Barton, responsible for implementing Laird's acquisition and disposal policy for the past seven

years, moves to finance director. According to Mr Gardiner, "Ian Arnott will be our chief operating officer." The changes are "all to do with running a business more effectively as it develops," he said.

Approximately 80 per cent of the group's business is now transacted abroad in France, Germany, Spain and the US. In 1990, it made pre-tax profits of £38.8m on turnover of £458m.

Mr Fisher said the under-subscription of the

public offer was "a bit disappointing." He still hoped, however, that the shares would open at a premium to the 225p offer price, although probably only one or two deals start July 10.

Analysts said the issue terms were rather tight, although they considered Eurocamp a sound company. But the image of holiday companies has suffered from the well-publicised collapse earlier this year of International Leisure Group.

At the same price, Eurocamp would have a market value of £58.5m. Pre-tax profits for the year to October 31, this year are forecast at £2m (£5.7m) giving a p/e of 10.8. The under-subscription of the

National Home Loans shares fall by 23p

By David Barchard

SHARES IN National Home Loans, the mortgage specialist and consumer financial services group, fell sharply on the London stock market yesterday, closing the day at 23p.

Mr Kevin Milner, chief executive, said that there had been only light trading in the shares with about 200,000 changing hands.

The news came just 24 hours after the group announced job cuts and a restructuring intended to reduce losses from some of its consumer finance subsidiaries.

"I believe that some analysts have reduced their profit forecasts today, but I believe they have over-reacted," Mr Milner said.

Asked about a possible dividend cut at the end of the financial year, Mr Milner said: "We paid an interim and that should indicate to the market what our view about the dividend policy is. We have not changed our position."

Wintrust declines

Wintrust, the merchant bank, announced pre-tax profits down from £3.42m to £2.02m in the year to March 31. The total dividend is lifted from 8.7p to 9.5p with a final of 8.5p, up from 5.5p.

Over the last year the company had reduced its loan book from some £110m to £71m.

Midlands beats forecast with £110m

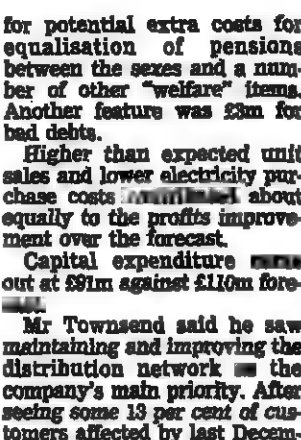
MIDLANDS Electricity, which serves the western part of the region, yesterday announced pre-tax profits of £110m, 19.4 per cent higher than forecast at its flotation last autumn.

The recommended dividend is in line with the prospectus at 10.5p. Pro forma earnings per share were 16.4p.

Mr Bryan Townsend, chairman, said the company had maintained and improved the distribution network as the company's main priority. After seeing some 13 per cent of customers affected by last December's storm, Midlands had carried out a review to improve the network.

However, the company is also investing in independent generation, chiefly via its 19.3 per cent stake in the new ICI-Euron power station on Teeside, now being built. That is expected to cost £40m in two years' time.

Other projects include a



Bryan Townsend: priority to improve network

worked out whether it thinks Midlands is a sheep or a goat among the Recs.

One feature is that Mr Townsend calls it "an energy company" and it is certainly keen on getting involved in the regulated business.

Then again, it is virtually unique among the Recs in having already gained experience, albeit on a small scale, in operating plant through its combined heat and power facilities at Fort Dunlop and Hereford.

A peculiarity of the company is that it has still, this year, to pass on to customers a large proportion of the shortfall on allowable supply revenues which was built into the prospectus forecast.

That does not really matter in business terms, but uncertainly about how much it will get back complicates forecasting profits.

The range is roughly £10m to £140m pre-tax. If it increases the dividend to 11.5p, the prospective yield is about 6.5 per cent.

Mr Sugar said the full-year figures would probably also show a loss, although some ground had been recovered since the first half, which included the football close season. Higher attendances and the FA Cup win had increased football profits.

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The rights issue would entail the relisting of Tottenham's shares, suspended at 31p since October. Losses per share were 21.3p (£1.3p). There is no dividend.

The delivery schedule for the above lots is 180 days.

Interested eligible bidders may obtain further information, inspect and purchase the bidding documents from the office of the Managing Director, Niger State Agricultural Development Project (first address below).

A complete set of bidding documents may be purchased by any interested eligible bidder on submission of a written application to any of the addresses below, and upon payment of a non-refundable fee of US\$ 200 if purchased overseas, or Naira 1,500 if purchased in Nigeria.

All bids must be accompanied by a bid security in the form of a bid bond or bank guarantee as indicated above and must be delivered to the office of the Managing Director, Niger State Agricultural Development Project at the first address below (with all enclosures duly signed and sealed) on or before 1200 hours (local time) on 30 September 1991.

(1) Managing Director, Niger State Agricultural Development Project, Shomolu Road, Shomolu P.M.B. 132, Lagos, Nigeria. Telephone: (01) 456771/4511. Telex: 22360.

(2) ADP Liaison Agency, Agricultural Development Project Liaison Agency, 21 Okeoye Crescent, Off, Salvation Road, Okeoye, P.O. Box 12267, Ikeja, Lagos, Nigeria. Telephone: (01) 456771/4511. Telex: 22360.

(3) Agromex Limited, 34 New Cavendish Street, LONDON W1M 7LE. Telephone: (071) 456771/4511. Telex: 22360.

SECOND MULTI-STATE AGRICULTURAL DEVELOPMENT PROJECT

AGROCHEMICALS

Loan Number 2988-UNI

Invitation to bid number NSADP/PC/2

The Federal Government of Nigeria has received a loan from the World Bank in various currencies towards the cost of the Niger State Agricultural Development Project. It is intended that part of the proceeds of this loan will be applied to eligible payments under the contract (b) for which this invitation to bid is issued.

The Niger State Agricultural Development Project now invites sealed bids from eligible bidders for the supply of Agrochemicals as follows (with quantities and values of bid security indicated):

HERBICIDES

Lot Number 1 (US\$ 2,000.00 or Naira 18,000)

Chloromane pre-emergent 200g/L

Stomach + Humectant (5000L)

Lot Number 2 (US\$ 1,000.00 or Naira 9,000)

Chloromane pre-emergent + Diuron (5000L)

Lot Number 3 (US\$ 500.00 or Naira 4,500)

Round-up Glyphosate (5000L)

Lot Number 4 (US\$ 300.00 or Naira 2,700)

Round-up 25 EC Oxidation (5000L)

Lot Number 5 (US\$ 1,200.00 or Naira 10,800)

Imagum-combi Metolachlor + Turbidity (5000L)

Lot Number 6 (US\$ 1,200.00 or Naira 10,800)

Imagum-combi Metolachlor + Turbidity (5000L)

Lot Number 7 (US\$ 1,200.00 or Naira 10,800)

Imagum-combi Metolachlor + Turbidity (5000L)

Lot Number 8 (US\$ 1,200.00 or Naira 10,800)

Imagum-combi Metolachlor + Turbidity (5000L)

Lot Number 9 (US\$ 200.00 or Naira 1,800)

Fusilam Fluorid-benzyl 124 gms (1000L)

Lot Number 10 (US\$ 300.00 or Naira 2,700)

Kasim Super E.D. Lanthanum (1500L)

Lot Number 11 (US\$ 300.00 or Naira 2,700)

Kasim Super E.D. Lanthanum (1500L)

Lot Number 12 (US\$ 300.00 or Naira 2,700)

Poly tin C 440 EC pre-emergent + Cypromethrin (1500L)

INSECTICIDES

Lot Number 10 (US\$ 300.00 or Naira 2,700)

Kasim Super E.D. Lanthanum (1500L)

Lot Number 20 gms

Diamethrin 40 gms

Lot Number 11 (US\$ 300.00 or Naira 2,700)

Kasim Super E.D. Lanthanum (1500L)

Lot Number 2.5 gms/L

Lot Number 12 (US\$ 300.00 or Naira 2,700)

Poly tin C 440 EC pre-emergent + Cypromethrin (1500L)

Lot Number 13 (US\$ 900.00 or Naira 8,100)

Permethrin GBA (5000L)

Lot Number 14 (US\$ 300.00 or Naira 2,700)

Kasim Super E.D. Lanthanum (1500L)

Lot Number 25 gms

Lot Number 15 (US\$ 300.00 or Naira 2,700)

Imagum-combi Metolachlor + Turbidity (5000L)

Lot Number 16 (US\$ 300.00 or Naira 2,700)

Imagum-combi Metolachlor + Turbidity (5000L)

Lot Number 17 (US\$ 300.00 or Naira 2,700)

Imagum-combi Metolachlor + Turbidity (5000L)

Lot Number 18 (US\$ 300.00 or Naira 2,700)

Imagum-combi Metolachlor + Turbidity (5000L)

Lot Number 19 (US\$ 300.00 or Naira 2,700)

Imagum-combi Metolachlor + Turbidity (5000L)

Lot Number 20 (US\$ 300.00 or Naira 2,700)

Imagum-combi Metolachlor + Turbidity (5000L)

Lot Number 21 (US\$ 300.00 or Naira 2,700)

Imagum-combi Metolachlor + Turbidity (5000L)

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE

CHANCERY DIVISION

ADMINISTRATIVE COURT

NOTICE

NOTICE IS HEREBY GIVEN, pursuant to Section 86 of the Insolvency Act 1986, that a meeting of the creditors of the above named company will be held at the offices of the Insolvency Practitioner, Messrs. PricewaterhouseCoopers, 15, Abchurch Lane, London EC4N 3DF, on Friday, 5th July 1991, at 10.30 o'clock in the forenoon, for the purpose mentioned in Section 86(1) of the Act.

A list of the names and addresses of the creditors of the company may be inspected at the offices of the Insolvency Practitioner, Messrs. PricewaterhouseCoopers, 15, Abchurch Lane, London EC4N 3DF, on any day between 1st July 1991 and 4th July 1991, at 10.30 o'clock in the forenoon.

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MANAGEMENT: Marketing and Advertising

What price the CD revolution?

Michael Skapinker and John Thornhill ask whether manufacturers are racking up too high a margin

Music executives are a garrulous lot. But there is one subject guaranteed to render many of them shy, retiring and unobtainable - the price of compact discs.

Virgin Records, part of the publicly hungry Richard Branson empire, decided this was an issue it would prefer not to discuss. Alain Levy, president of PolyGram and a vigorous supporter in private of the price of compact discs, refused to be interviewed.

There is no single price for compact discs in the UK. Some are sold at a discount. Full-price CDs sold for an average of £11.49 last year. The public thinks that is too expensive.

Mark Kingston, spokesman for the International Federation of the Phonographic Industry (IFPI), which represents music companies worldwide. The Office of Fair Trading is examining the price of CDs and has widened its inquiries to examine vinyl records and cassette tapes too.

But, according to the argument that CDs are over-priced is a "cheap shot". The music business is risky, he says. There are over 100 new releases in the UK each week. Ninety of those are going to make a loss. It's a chance game and you've got to have some insurance. People have got to recognise that the music industry has the right to make a profit.

Compact discs are expensive to produce, Kingston says. The manufacturing cost is about £1, a small part of that expense. There is also the cost of finding good musicians, recording their work, paying them royalties, the composer, designing the CD packaging, distributing the discs, promoting and marketing them.

The Consumers' Association, publishers of Which? magazine, points out, however, that similar costs go into the making of vinyl records, which sell for about £4 less. The record companies are still smarting from the Consumers' Association's examination of CD prices in a Which? article a year ago, entitled "Compact Disc Rip-Off".

The British Phonographic Industry (BPI), the IFPI's UK arm, complained to the Office of Fair Trading that the Council said that the BPI had failed to persuade it that the Which? article contained "significant inaccuracies".

The Office of Fair Trading points out that the price of CDs has increased slightly in nominal terms since they were introduced in 1983 with a retail price of £10. The prices of other new electronic products, by contrast, have fallen sharply. CD players, which cost more than £500 in the mid-1980s, sell for £100 or less today.

their introduction, the cost of manufacturing a compact disc has halved from £2 to £1, the Consumers' Association says. It now costs little more to manufacture a CD than an LP.

While CD manufacturing costs have fallen, the volume of sales has exploded. After a slow start in the mid-1980s, worldwide CD unit sales hit 600m in 1989, compared with 450m vinyl records. The IFPI is still collating last year's sales, but the BPI says that CDs are long-playing records by more than two-to-one in the UK in 1990. The 50.5m CDs sold in the UK last year represented a 22.1 per cent increase on 1989.

Far from believing that they should cut prices as sales increase, the music industry believes the CD boom is a powerful argument in favour of the present pricing policy. "We don't feel they are being cheated, why are they buying ever-increasing numbers of CDs?"

Some of the record companies' critics argue that consumers have no choice. Vinyl is increasingly difficult to find. Having invested in CD players, consumers then have to build up a new compact disc collection to replace old records.

The music companies disagree. Although vinyl has virtually disappeared in the US and Japan, the companies say they will continue to sell LPs in the UK for as long as significant numbers of customers want them.

The record companies say the profit they make on LPs is small. This, they say, is the weak CD. CDs are more expensive. "I don't know anyone who makes money out of LPs," says Stuart German, company secretary of Nimbus Records, one of the few managers in the industry prepared to discuss CD prices. "LPs haven't been making money for a long time. They have been used as a loss leader."

Rupert Perry, UK managing director of EMI Records, another executive prepared to speak, says it is unlikely that companies are entitled to charge more for CDs because they are a higher quality product. CDs are smaller, easier to handle, don't have to be turned over, and produce a higher quality sound. "The CD is a more consumer-friendly product," Perry says.

It is unfair to compare the price of CDs over the past eight years with the price of the CD players, Perry argues. "CD hardware is expensive initially but it is a long-term investment. Once they had got the technology up and running, they could start to lower the prices. All around one piece of hardware," he says. "Each CD, on the other hand, has its own cost. Every new CD title has to be marketed separately. With the

CD, you don't get the economies which enable you continually to reduce your marketing costs," he says.

Retailers and record companies see little prospect of CD prices falling. The price pressure is up rather than down. The margins retailers make on CDs are not high, says Richard Handover, managing director of retailers Our Price.

The music companies say they have little room to cut prices. Kingston says royalties, distribution, design and manufacturing, together with a contribution to overheads, means it cost them an average £2.34 to produce a CD. Our Price says the wholesale price for CDs is between £4.29 and £7.59.

Record company officials say that when record companies have tried to reduce CD prices, consumers have passed the price cuts on to consumers. Artists record for a particular label. The company with which they have a contract is the only one that can sell their music. There is little competition between music companies.

"That's a nonsense," says Jeremy Silver, spokesman for the BPI. "That's looking at the record industry as if it were selling margarine or baked beans." The record business is no different from the food industry, he says. "The rights to particular authors in the same way as record companies control the work of artists."



Tracksuits v pinstripes

Alice Rawsthorn on the ascendancy of sportswear

THE sportswear craze - tracksuits, trainers, and ball caps - may have sprung from the back streets of inner US cities, but is now part and parcel of the British wardrobe.

Sportswear was the only bright spot in the dull UK clothing market last year. A report from the TMS Partnership, a market research company, shows that sportswear sales rose by 47 per cent to £1.1bn in 1990, while overall clothing sales rose by just 7 per cent to £18.5bn.

TMS expects the clothing market to experience another sluggish year in 1991, but 1992 onwards, albeit not to the same high levels of the late 1980s.

In the second half of the 1980s the clothing market grew at 10 per cent a year. But the market slowed down in 1990. This was partly caused by the recession and partly by the instability of the retail sector, where many of the leading players are burdened by debt and financial difficulties after a period of rapid expansion.

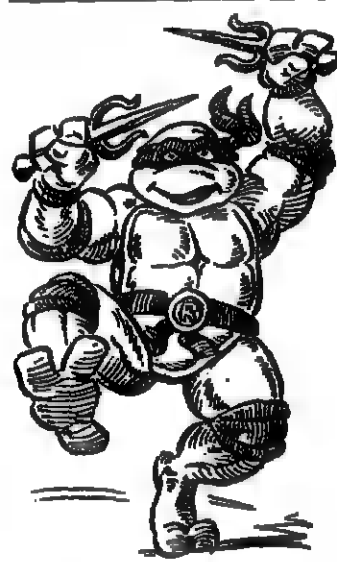
At the time competition from imports intensified. TMS estimates that clothing imports rose by 10 per cent last year, taking sales away from domestic companies.

All these trends have put pressure on prices. The cost of clothing rose by about 4 per cent in 1990, well below retail price inflation. Meanwhile both retailers and manufacturers faced sharp increases in their own operating costs, squeezing margins.

TMS expects another lacklustre year for the clothing market in 1991, with real growth of around 3 per cent to £19.1bn. The market will then confront the changes in its customer base - the fewer numbers in the 15 to 34 age group who currently account for 43 per cent of UK clothing sales.

As for sportswear, it is unlikely to see the same levels of growth this year as in 1990. However, it should increase by about 20 per cent this year, so Britain's high streets will still be a sea of trainers and tracksuits.

British Clothing Market 1991 published by TMS Partnership, Oxford House, 185 Upper Richmond Road, London SW15 1SE. 1990.



Turtles set out to surface in Japan

Raymond Snoddy charts the Heroes' most difficult assignment yet

Pizza-eating Teenage Mutant Ninja (Hero) Turtles have taken the US and the UK by storm. They're the best-selling toy in Spain, heading for the top in France and pre-eminence in Germany may be only six months away.

Now the Turtles are taking on their most difficult assignment - trying to infiltrate their last big market, Japan.

The turtle figures - more than 60 of them - have become the cult toy of recent years. Playmates International of Hong Kong, the company which markets them, claims to be the most profitable toy company in the world, last year made pre-tax profits of \$12.5m.

But until now, the Turtles have not been seen in Japan. They were thought too Western a phenomenon to succeed with Japanese children.

Now that may be about to change. NKKF, the Japanese public service broadcaster, will begin showing the Turtle television shows early next year.

Where the characters appear on television, sales of the Turtle toy are sold far behind.

"We like character merchandising. It's what we do well," says Richard Salis, senior vice-president of Toys, who is responsible for marketing and sales around the world.

The link with television is central to the company's marketing strategy. Children get to know about the characters through the television programmes and advertising of the model figures follows.

"You must advertise. Screening the programmes is not enough. You have to tell the kids what's available," says Salis.

The Turtles will be distributed in Japan by Bandai, the Japanese toy company.

"It will be a serious assault on that market. I would be very surprised if it does not work," Salis adds.

He first spotted the Ninja Turtles in 1985 in a rather dreary black and white strip in a comic book. He

was looking for something new and a little off-beat.

"I was knocked out by the Turtles. They made me laugh and everyone who looked at them had a very strong response," Salis remembers.

The rights were bought for \$100,000, plus royalties, which in the "action figure" toy industry usually run at about 5 per cent.

In 1988 Turtle sales to retailers in the US totalled \$23m. By 1990 the beasts had captured two thirds of the \$18m-a-year US action figure market.

Playmates, a manufacturer and distributor whose products are manufactured by associated companies in Hong Kong and China, believes the release of a second Turtles feature film and the move into new geographical markets will keep the sales graph rising.

But just in case there is a decline in the Turtles' popularity, the company looks at as many as 1,000 ideas a year for the one or two that might have universal appeal and chosen new characters to develop.

Last year Playmates launched the Barney the Dinosaur cartoon series in the US in the wake of a TV cartoon series that achieved top viewing figures in its time slot throughout the US.

Last month came the Toxic Crusaders, "hideously deformed creatures of superhuman size and strength" which will be supported by 15 syndicated television shows and a 60m US television advertising

Vehicle tags hit the road

Bus companies and fleet operators in Australia are turning to electronic tagging of vehicles to reduce costs and prevent theft.

Fuelscan, developed by AWA Transponders of Adelaide, allows fleet managers to record each vehicle's mileage and fuel consumption. Each vehicle identifies itself to the Fuelscan computer before it refuels.

The computer can identify vehicles in a number of ways. It can be manual, with the driver inserting a key or "credit card" into a console at the fuel pump. Alternatively, it can be automatic, recognising them automatically.

A vehicle's identification can tell the computer what fuel the vehicle uses, for example. It can also communicate to the pump the capacity of the fuel tank, preventing the driver from filling more than one vehicle.

By recording the vehicle's mileage, the computer highlights excessive fuel use, which may not necessarily be due to theft. In Adelaide the bus company found that some vehicles gave better mileage when driving in the hills while others were better on flat ground.

AWA Transponder has also developed an automatic identification system, called Trans-Tag, that works through an electronic tagging system.

Each vehicle carries a small radio transmitter which sends signals to an aerial buried under the road. The signal identifies each vehicle and the computer collects information from the tachometer and other instruments.

When a bus, for example, pulls up at a fuel pump, the transmitter identifies the vehicle to the Fuelscan computer and how many miles it has travelled. The pump can then record the mileage information and the fuel intake. With this information, the computer can interrogate each bus as it returns to the depot and, through a roadside display, tell drivers when their vehicles are due for servicing.

Michael Kenward

People who have bought black ash furniture, it seems, are 20 times more likely to respond to a fashion promotion than those who have not.

Bizarre. But that is just the sort of improbable correlation revealed to catalogue and store group Littlewoods by its database technology.

Littlewoods keeps a database of every transaction its customers make. The information lives in a Teradata computer, and Littlewoods applies sophisticated statistical techniques - regression analysis, neural scoring - to predict its customers' buying habits.

This mass of database analysis on customer information is used to predict what customers will do next. Some are experimenting with neural networks (software that emulates the way humans think) which throw up even less foreseeable patterns.

Bryan Mayoh, director of systems and credit for Littlewoods, says the mail-order business is only now beginning to exploit its information fully, in particular target specific products to potential customers.

What is more significant perhaps is that conventional retailers, even financial services companies, are at last starting to appreciate the marketing worth of their own customer data - whether collected at a point-of-sale scanner or indirectly through charge or credit cards. They have discovered which will have widespread implications for suppliers alike.

Imagine, for example, that you bought a garment from Laura Ashley six months ago, and paid by storecard. Anytime now you can expect a personalised piece of direct mail suggesting that you buy another.

The promotion, while under the auspices of Laura Ashley, comes from GE Capital, the UK high street. As well as funding credit, handling actions and managing accounts, these companies now add value to their processing.

GE collects data in three key areas: demographic information from credit application forms; shopping records - transaction values, frequency, even department codes; and purchase data. The data is in a relational database (Computer Corporation

Dave Madden explains how companies are making the most of information they hold on customers

Shoppers' minds are on the cards

Asda's Model M on an IBM mainframe. It drives direct marketing - anything from direct mail to targeted television advertising - on behalf of GE's retailer clients.

This gives Burton Group, for example, which sold its storecard operation to GE last year, a powerful group-wide marketing tool. GE encourages Debenhams cardholders to a Harvey Nichols store, for example.

"We believe the ultimate art form will be the market segment of one. We'll talk to every discrete customer in his or her own life-style. That is the way we are heading - and there are certainly no technological barriers," says Roger Rymas, GE executive director.

Credit card operators are beginning to exploit their data reservoirs. The Barclaycard Visa cardholder's purchasing information is available to new store sites.

But Visa points out that it does not divulge individual purchasing profiles, or compile and sell name-lists, though it intends to feed profiles into the Barclaycard Visa cardholder's information system when it becomes operational next year.

Similarly, all storecard operators will be able to facilitate cross-fertilisation - only Laura Ashley can have access to the data of Laura Ashley.

Elizabeth Stanton, director of GE's Model M Group, a consortium of retail finance companies, argues that credit card operators have commercial realities and the Data Protection Act militate against any general brokering of individual information - though all the groups' systems do share credit reference particulars.

In the US, supermarkets have long sold their sales data to the likes of AC Nielsen and Information Resources, two market research companies. The data have been the primary source of market intelligence and market



information for manufacturers of fast-moving consumer goods.

This in itself represents a data management revolution. Asda's Model M on an IBM mainframe. It drives direct marketing - anything from direct mail to targeted television advertising - on behalf of GE's retailer clients.

Asda scanning information, strips it of its profit data, and offers it to suppliers of fast-moving consumer goods.

Because it is collected and issued every week, manufacturers use the service to test market new products, pricing and displays.

John Taveron, Asda's divisional marketing controller and a director of the Trader Marketing Data, says the service lets Asda get closer to its suppliers. Traditionally relations between retailers, and in particular food manufacturers, have been strained.

The retailer is king, observes Mark Foster, managing director of Andersen Consulting, and some retailers will use their evolving point-of-sale technology to reinforce that status. Information will still be used as a negotiating tool, but

falling price and promotion. Point-of-sale information is, however, only transactional data. It is not predictive. All which point-of-sale and profile data come together with payment cards as the missing link. "Put the card and the point-of-sale information together - and start marketing."

That is where the big gains will come. Foster says.

But while the logic of that is compelling there are obstacles. Applying precision marketing techniques to supermarkets - whether through frequent shopper schemes, incentives, or even the "intelligent" shopping trolley - threatens an established internal balance of power, says Pawson. Purchasing what products to sell, where and at what price.

Marketing, a new cousin, is coming through the door. But customer-oriented selling, where information on individual customers will ultimately drive what is in the store, will reverse that.

Also, says Pawson, UK retailers are angst-ridden over whether to use customer data on individuals at all. "I don't believe that companies value their anonymity and that precision marketing will prove a success."

Marks and Spencer executive Simon Ombi Gann is cautious. "It is perfectly possible to deal directly, to employ precision targeting - but you have to be incredibly careful not to alienate people," he explains.

"This reveals a general principle about applying technology. First you must define what a customer sees as service - and that is not always obvious. Then you must use the technology to support it."

Ultimately, the trick will be to make customer information work for the customer - and for it to be seen to do so. And if that is the case then retailers have hardly scratched the surface.

Database shoots with precision

By Della Bradshaw

Marketing databases to analyse what you want to sell and what your loyal customer will buy next. They can also provide invaluable information in designing new products in order to win customers.

Such is the logic being pursued by Eagle Star Direct, the direct sales arm of the Eagle Star insurance group.

The company sells motor and home contents insurance. As David Hartley, database manager for direct marketing, points out: "At the end of the day, a motor insurance policy is a motor insurance policy."

But by differentiating between a single policy holder and a family of policy holders, the company can develop products which appeal to different sectors.

A strand of a general motor policy can be extracted which appeals specifically to the over-50s, or of a home contents plan which can be tailored for owners of flats.

The same product could be packaged in such a way that the covering photograph on the brochure reflects the sex and job type of the person most likely to buy it.

One of the days when the nuclear family - two adults, two children - learned from the cover of every insurance brochure.

To enable the company to get to know its customers in this way Eagle Star has set up a database in conjunction with the Computing Group, Crawley. The application forms for policies have been designed to ensure that they draw in the information required by Eagle Star so that it can build up a picture of each individual policy holder.

These include age, sex and postcode - Eagle Star analyses all the postcodes using software called Mosaic in order to get some idea of the socio-economic background of its policy holders. Central to the process has been to give each policy holder a reference number which remains constant regardless of the number of policies he or she has.

Also fed into the database is feedback from advertising campaigns in the press and on television. "One interesting thing after advertising in the

tablets is to use the database to analyse what people respond," explains Hartley. "We have a profile of people who respond by phone, by coupon, who respond to national newspapers or to door drops."

With the cost of mailing out information packs at around 50p, selective targeting of information on the latest policy can save thousands of pounds. "It is all aimed at timing targeting more tightly. A lot of my work is to do away with the blunderbuss approach and replace it with the sniper's bullet," says Hartley.

Held on the IBM AS/400 mainframe is about 600,000 records - including prospective clients as well as policy holders. Once a potential client phones up for a quote their information is recorded and saved for use the following year. When their policy comes up for renewal, Eagle Star can offer a quotation.

In a similar way the database helps Eagle Star to hold on to customers. By analysing the client information the insurance company has built up a profile of the type of customer who is likely to leave his or her policy to jump to another insurer.

When the policy proved less than effective, the company fed all the information about their new customers into the database, and analysed who they were. They found that it was young married couples who had found the policy really appealing. By re-launching the product to this new market segment the company was able to chalk up another success.

LME acts to head off nickel problems

London Metal Exchange

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COMMODITIES AND AGRICULTURE

LME acts to head off nickel problems

Kenneth Gooding, Mining Correspondent

THE LONDON Metal Exchange acted last night to head off potential problems in its nickel market.

It asked members to report on their commitments to buy and sell nickel for themselves and clients as far ahead as three months from today.

Mr David King, the exchange's chief executive, said this did not imply that his executive would automatically follow up by imposing limitations on nickel trading.

However, the LME was worried about possible problems in the nickel market in the next two or three months and the information provided by members "will enable us to better understand the situation and spot any potential problems."

The exchange acted after nickel prices last night moved to their highest level for eight weeks and the premium to borrow (buy spot metal and sell forward) metal against August delivery widened to \$130 a tonne compared with \$95 a tonne on Tuesday.

The backwardation, or premium for cash metal compared with three-month nickel, went out to \$120 a tonne at one stage against \$85 on Tuesday.

Mr King said the executive had been keeping a close watch on the market for two months as the exchange's stocks gradually fell to about 4,100 tonnes. Stocks had been much lower in the past - about 2,000 tonnes - but at present there were also uncertainties about nickel shipments from the Soviet Union.

"We don't envisage any significant problems in the nickel market in the next few days but there might be in the next few weeks. We want to keep on top of the situation," said Mr King.

The Soviet Union is an important supplier of nickel to the west, providing more than 50,000 tonnes in each of the past two years. This represents about 12 per cent of the western market's requirements but because most of the Soviet nickel goes to LME traders and warehouses, it is much more important to the exchange.

Mr King made it clear that the exchange wanted to be able to react quickly should political or economic problems cut Soviet supplies.

The LME nickel price has been rising strongly in the past few days despite the deep recession in some industrialised countries and a widespread view that the market will show a supply surplus in the near future.

Nickel for immediate delivery rose by \$250 a tonne to \$8,875.50 on the LME last night and three-month metal was up \$185 a tonne to \$8,772.50.

Pancontinental abandons hope for uranium project

By Kevin Brown in Sydney

PANCONTINENTAL Mining yesterday announced the sale of its Jabluksa uranium and gold deposit in Australia's Northern Territory to North Broken Hill Peko (North) for A\$125m.

The sale ends an eight-year campaign by Pancontinental to persuade the federal Labor government to relax uranium mining restrictions and allow development of the deposit.

Jabluksa has estimated reserves of more than 200,000 tonnes of uranium oxide and 14 tonnes of gold, and has the potential to become one of the world's largest producers of low-cost uranium.

The orebody was discovered by Pancontinental in 1971, but its sale has appeared inevitable recently to reduce debts of about A\$20m built up as the company diversified into magmatic and base metal mining.

The company's hopes that Jabluksa might be developed in the short-term disappeared last week, when Labor's biannual party conference failed to debate moves to relax government policy, which limits uranium production to three named mines.

The named mines are Westwold, Olympic Dam in South Australia, the exhausted Nabarlek

deposit in the Northern Territory, and Ranger, 15 km (nine miles) from Jabluksa. Ranger is controlled by North Broken Hill Energy Resources in Australia, a 65 per cent subsidiary.

North intends to develop Jabluksa jointly with Ranger, probably by trucking or piping ore to the existing treatment plant. Such a development would triple the reserves available for milling at Ranger, and allow the company to sign longer term contracts with buyers.

However, officials said development was unlikely for up to seven years, because of the low price of uranium on world markets, caused by the release of stockpiles from eastern Europe.

Any attempt to develop the mine more quickly would risk a confrontation with the government, which is unlikely to change its uranium policy before the next conference in two years' time. However, the Liberal opposition has said it will remove restrictions on uranium mining if it wins the next federal election, which must be held by March.

Mr Peter Wade, North's managing director, said Jabluksa was a long term investment that would "position North as a major force in the world uranium industry."

Mr Lindsay MacAllister, Pancontinental's managing director, said the sale would allow the company to reduce its A\$230m debt and concentrate on other projects, particularly the Kunwarra magnesite deposit in Queensland, said to be the world's largest.

"The primary reason for the sale was that it was a non-performing asset held over a considerable period of time, and logic said the development should go through the Ranger mill. It's a historic decision for the company," Mr MacAllister said.

Pancontinental said it would sell A\$30m to buy a 10 per cent stake in Jabluksa held by Tezaco, the US oil company. Tezaco will receive A\$5m under a 1989 agreement with Pancontinental, leaving the company with net proceeds of around A\$25m, compared with a book value of A\$15.6m.

It was unclear whether North would retain its 13.8 per cent stake in Pancontinental, which was acquired to encourage discussion of the possible joint development of Jabluksa. Cogema, the French state-owned uranium group, may also seek to sell its 14.9 per cent of Pancontinental following the Jabluksa sale.

Copper mine power supply 'secure'

By Kenneth Gooding

POWER SUPPLIES to Escondido, Chile, the world's third-largest copper mine, were "secure," said Mr John Prescott, chief executive of Broken Hill Proprietary, the mine's shareholder, yesterday.

He was responding to reports circulating in the industry that output from Escondido, an annual 150,000 tonnes, was at risk because its electricity was supplied by a Tocopilla power plant, where employees have been on strike since the beginning of this week in sympathy with those at the state-owned group's Chuquibambilla copper mine.

Mr Prescott, who is on a visit to London to talk to institutions and analysts, said that the mine's production would be maintained.

He was confident, moreover, that Escondido was in a position to continue to supply customers with copper concentrates. Production being stalled temporarily, he pointed out that the mine, which came into production last December, had lost three days output because of damage caused by a freak snow storm last month but had continued to ship out concentrates.

Set-aside plan forecast to cut EC harvest by only 2m tonnes

By Paul Chesserlight, Midlands Correspondent

UP TO a quarter of the farmers in France and the UK may be attracted by the European Commission's latest scheme to take land out of cereal production, in the form of the one-year set-aside programme, according to a study by the Centre for European Agricultural Studies (CEAS) at Wye College.

But it is expected only a modest cut in output will result for the community as a whole.

This study, sponsored by ICI Agrochemicals, and published in coincidence with the Royal Agricultural Show, now open at Stoneleigh, Warwickshire, observes that the one-year programme will appeal to different farmers than the five-year programme, now in its third year.

CEAS argues that the one-year programme allows a beneficial break in rotation and will largely compensate for lost product. "As a generalisation, it will be more attractive to farms with high variable gross margins both between and within crops," CEAS believes.

It between 20 and 25 per cent of farmers in France and the UK up the scheme up to 4 per cent of the cereal area in the two countries could be set aside from production. But for the European Community as a whole CEAS doubts whether more than 2m tonnes.

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This figure, apart from being

about a fifth of what the Commission apparently would like to achieve from the programme, is a tiny fraction of the total. CEAS is predicting that this year, normal weather conditions permitting, the cereal harvest for the EC, excluding east Germany, will be a record 165.3m tonnes, of which the UK share would be 23m tonnes.

Such a harvest would trigger payment by farmers of the co-responsibility levy. It also points, in the CEAS view, to lower output prices in real terms and to declining gross margins. "Expectations of substantially lower prices would make one-year set aside more attractive," CEAS asserts.

Brazil to offer \$3bn planting aid

By Victoria Griffith in Sao Paulo

THE BRAZILIAN government will offer \$3bn to farmers to finance the planting of the next harvest in an effort to avoid a repetition of the severe shortages the country suffered this year.

Mr Antonio Cabrera, the agriculture minister, also announced that the government would exact countervailing duties on any subsidised product imported by the private sector. The policy on subsidised food imports by the government has not yet been defined.

farmers produce the food we need so much," said Cabrera.

Brazil is being hit by a drought as high as 100mm in some areas, and the drought has cut crop yields sharply. According to Mr Cabrera, the total debt in the agricultural sector adds up to about \$4.2bn.

The credit package is some 20 per cent larger than that offered last year. Priority will be given to traditional products such as coffee, and the

small scheme will include allowances for export finance. About 30 per cent of the package will be reserved for small farmers. Further details of the new agricultural package will be announced by President Fernando Collor on July 10.

Key representatives of the Brazilian coffee sector left yesterday for Colombia to discuss the crisis brought about by low international prices. The delegates are there at the invitation of the National Coffee Federation of Colombia.

Fijian sugar crisis sparks mill lay-offs

By Kevin Brown

MORE THAN 1,000 sugar mill workers were laid off in Fiji yesterday, worsening the crisis that has interrupted the country's vital sugar exports. Union officials said hundreds more walked out in sympathy.

The lay off, announced by the government-run Sugar Corporation, resulted from a cane

cutting boycott by most of Fiji's 23,000 small growers.

The boycott began over the level of payments for the cane crop, but has turned into a protest against the introduction of lengthy prison sentences for industrial disruption.

Most of the farmers belong to the ethnic Indian community, which has been deprived of equal civil rights following the promulgation of a draft constitution reserving some powers for ethnic Fijians by the ethnic Fijian interim government that took power following two coups led by Major Sitiveni Rabuka the army chief.

Time runs short at Western Mining

By Kevin Brown

MR HUGH Morgan, managing director of Western Mining Corporation, plans to address workers at the group's Kambalda nickel mines in Western Australia tomorrow in a last ditch attempt to win agreement to expansion proposals.

WMC, the West's third largest nickel producer, has threatened to quit mining in Western Australia unless workers agree to its proposals. The programme would increase nickel

output from the Kambalda mines from 50,000 tonnes to 55,000 tonnes over two years, lead to the refurbishment of a smelter at Kalgoorlie and secure the future of a refinery at Kwinana.

Members of the Australian Workers' Union voted earlier this week to accept seven-day mining - a crucial part of the group's proposals - but under conditions that are not acceptable to WMC.

Mr Stan Carter, WMC's corporate relations manager, said Mr Morgan had decided to address the workers in a last ditch attempt to get them "to see reason."

Mr Carter said that the group would sack workers who refused to move to continuous mining after Friday. The company had previously said that up to 50 workers could lose their jobs.

The group says a package put forward for consideration by the Kambalda workforce

was not put to union members by their officials. "We were under the impression that the package would be offered, but that did not happen," said Mr Stan Carter.

WMC is also seeking a number of concessions from the Western Australian state government, including lower electricity charges to the refinery, lower rail freight costs, and relaxation of strict environmental standards.

of the severe east coast drought in 1989, but there are fears that the decline has now reversed and that herds are building up again.

The country's beef production is now 257,000 tonnes, of which 85 per cent goes to the US and Canada. The next major markets are Japan, which buys about 21,000 tonnes a year, and Taiwan, which takes about 5,000 tonnes, and this region is expected to become even more valuable for New Zealand beef producers in the next five to

10 years. Exports to Taiwan are at present affected by a discriminatory tariff on grass-fed beef.

The opening of the beef market, despite a 70 per cent tariff on imports, has expanded world beef demand and New Zealand hopes to benefit from this, both by exporting direct to Japan and by expanding exports to the US to replace American-grown beef going to Japan.

Japanese consumption patterns are becoming more westernised and New Zealand is using its "clean, green, lean

meat" image to promote sales in Japan and other Asian markets.

The meat board is concerned that the rapidly increasing beef stockpile in the European Community will cause it to break the agreement not to send subsidised beef to five designated Asian markets: Japan, South Korea, Taiwan, Singapore and Malaysia. Collectively these are worth NZ\$200m (\$70m) a year to New Zealand beef exporters.

Hong Kong, which buys 3,500 tonnes of New Zealand beef a year, is the only

North Asian market that does not have a high tariff on beef imports or control them through a central purchasing body.

Although there are uncertainties about the returns to New Zealand beef producers over the next few seasons because of the growing EC stocks and problems in the US economy, the long term outlook is good, with increasing exports to North Asia and, if a New Zealand beef-lift furber goes on the menu at McDonalds, also to the US.

New Zealand sees beef export opportunity as Big Mac fights the fat

By Dal Hayward in Wellington

IF MACDONALDS, the international burger chain, is successful in its efforts to market a new beef-free burger, New Zealand beef exports to the US could receive a boost.

The New Zealand Board is having technical discussions with McDonalds and other large burger chains on the use of beef with a greatly reduced fat content as a healthier filling.

The move is prompted by growing concern by the increasing number of diet and health-conscious Americans about the inclusion of cholesterol-rich animal fats in the diet.

MacDonalds aims to produce a burger that is 85 per cent fat-free but with a taste that will still appeal to its customers. The company has a policy of using only domestic beef in its burgers but American feed-lot beef has a high fat marbling and content. New Zealand grass-fed beef on the other hand is already 85 per cent fat-free and would meet MacDonalds' requirements. Furthermore, more than half the fat in the muscles of New Zealand cattle is in the more

unsaturated form.

New Zealand beef exporters are planning their hopes on the assumption that, if sales of the new low-fat burger reach the levels hoped for, MacDonalds would not be able to obtain sufficient low-fat beef within the US. And they hope the chain will be persuaded to turn to New Zealand grass-fed beef.

The country provides 1 per cent of world beef exports. Its beef herd this season is said to be 4.7m head. The herd has dropped sharply in the past three years, mainly

because of the severe east coast drought in 1989, but there are fears that the decline has now reversed and that herds are building up again.

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MARKET REPORT

Gold closed nearly \$2 a ounce ahead on the London bullion market yesterday, just below stiff resistance in the \$370-\$372 area. Dealers said the formation of a strong technical base, despite the strength of the dollar, had underpinned gold's rise towards the top of its recent trading range.

This has been reinforced by the deteriorating political situation in Yugoslavia. Trading slowed ahead of the US Independence Day holiday and the market lacked impetus from Comex to breach the overhead ceiling. On the London Metal Exchange copper again edged ahead while awaiting fresh developments from Chile. Traders said the firmer copper

Compiled from Reuters

MARKETS

SPOT MARKETS

Crude oil (per barrel FOB)

Crude oil (per barrel FOB)

Crude oil (per barrel FOB)

Crude oil (per barrel FOB)

Crude oil (per barrel FOB)

Crude oil (per barrel FOB)

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External

Thorn hit by Virgin reports

THORN ELECTRONICS, the British electronics giant, has been hit by a series of reports that its financial position is weak. The company, which is a member of the FTSE 100, has seen its share price fall by more than 10% in the last few weeks. The reports, which are based on speculation, claim that the company is facing a cash crisis and that it may be forced to sell off its assets. The company has denied the reports, saying that its financial position is strong and that it has no intention of selling off its assets. However, the reports have caused a loss of confidence among investors and have led to a decline in the company's share price.

IX active

After a period of inactivity, the IX index has become active again. The index, which measures the performance of the IX market, has risen by more than 10% in the last few weeks. This is due to a number of factors, including a decline in the price of oil and a rise in the price of gold. The IX index is now at its highest level in over a year. This is a positive sign for the IX market and suggests that investors are becoming more confident in the market.

Managing Director of Gates Rubber

Mr. John Gates has been appointed Managing Director of Gates Rubber. Mr. Gates has been with the company for over 10 years and has a wealth of experience in the rubber industry. He will be responsible for the overall management of the company and for the development of its business. Mr. Gates is a member of the company's board of directors and will be working closely with the other members of the board to ensure the company's success. The appointment of Mr. Gates as Managing Director is a significant move for the company and is expected to lead to a period of growth and expansion.

LONDON SHARE SERVICE

AMERICANS									
Stock	Price	Stock	Price	Stock	Price	Stock	Price	Stock	Price
1991	100	1992	100	1993	100	1994	100	1995	100
1996	100	1997	100	1998	100	1999	100	2000	100
2001	100	2002	100	2003	100	2004	100	2005	100
2006	100	2007	100	2008	100	2009	100	2010	100
2011	100	2012	100	2013	100	2014	100	2015	100
2016	100	2017	100	2018	100	2019	100	2020	100
2021	100	2022	100	2023	100	2024	100	2025	100
2026	100	2027	100	2028	100	2029	100	2030	100
2031	100	2032	100	2033	100	2034	100	2035	100
2036	100	2037	100	2038	100	2039	100	2040	100
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar mixed as yen weakens

THE DOLLAR eased slightly against members of the European exchange rate mechanism yesterday, but gained a little in terms of the Japanese yen and Swiss franc, ahead of today's Independence Day holiday in the US.

There was an easing of the dollar on news that sales of new US homes fell 3.3 per cent in May, after declining a revised 0.2 per cent in April. It had previously been announced that sales rose 1.2 per cent in April and the market was looking for a May rise of about 2.3 per cent.

This disappointing news had a limited impact on the dollar however, and after touching a low of DM1.8315 and FFfr.2076 from FFfr.2150, but improved to FFfr.2135 from FFfr.2100. On Bank of England figures the dollar's index declined to 68.5 from 68.6.

ERM currencies were dragged higher by a recovery of the D-Mark, particularly against the yen. The Japanese currency suffered from a sharp overnight fall in Tokyo equity prices, as rumours persisted about scandals involving some large Japanese brokerage

houses. In London the D-Mark rose to FFfr.2135 from FFfr.2100.

There were some doubts about the D-Mark's ability to maintain its upward trend however, as the back-ground in escalating tensions in Yugoslavia and about the economy. The Organisation for Economic Co-operation and Development warned Bonn yesterday against providing too much aid for the depressed eastern part of Germany.

Sterling traded steadily, remaining the third member of the ERM, above the French franc and lowest placed Danish krone. There was no reaction to the comment by Mr Norman Lamont, UK Chancellor of the exchequer, that he still expects the UK economy to recover in the second half of this year.

The pound rose to FFfr.2135 from FFfr.2100, to FFfr.2135 from FFfr.2100, to FFfr.2135 from FFfr.2100.

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FINANCIAL FUTURES AND OPTIONS

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NASDAQ NATIONAL MARKET

3:00 PM prices July 3

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3:00 am prices July 3

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0.12	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50
0.12	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27																							

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FINANCIAL TIMES
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WORLD STOCK MARKETS

AMERICA

Sharp decline in Japan leads to wave of selling

Wall Street

A SHARP fall in Tokyo overnight led to a wave of early morning selling on US equity markets yesterday, writes Patrick Harrington in New York.

By 1 pm the Dow Jones Industrial Average was down 30.19 at 2,942.53. The more broadly based Standard & Poor's 500 was also notably weaker, dropping 3.30 to 374.17, while the Nasdaq composite of over-the-counter issues gave up 3.37 at 475.41. Turnover was low at 86m shares, with declines outpacing rises by 1,040 to 387.

Prices dropped from the opening bell as dealers and investors reacted badly to news of another big fall in Japanese share prices. Although the 3.6 per cent drop in the Nikkei average was prompted by domestic troubles, New York fears that lower Tokyo stock values will lead to a further repatriation of Japanese money from the US, exacerbating the credit crunch. Sentiment was also undermined by an unexpected fall in new home sales in May.

One of the biggest stories yesterday was in the

over-the-counter market, where Microsoft plunged 24% to \$63. The stock fell after IBM and Apple formally announced a joint venture company to develop system software that will be available for both companies' personal computers. The venture is seen as a major threat to Microsoft, which has long been a supplier of key software for IBM technology.

News of the alliance lifted Apple 1% to \$49. IBM slipped 4% to \$83. But this was a good performance considering the sharply weaker wider market. Another big technology stock, Intel, was again the session's most actively traded issue. After declining sharply on Tuesday in the wake of broken-down grades, Intel rebounded 4% to \$43.40 on turnover of more than 3m shares.

Another stock to buck the trend was American Airlines, which jumped 3% to \$64. The US carrier, regarded as the financially sound in a troubled industry, was probably benefiting from demand linked to its new transatlantic service between London and the US, which was launched on Tuesday.

Security Pacific shed \$1 to \$21.10 in brisk trading after announcing that a \$371m provision for loan losses taken in the second quarter would limit earnings for the period to just 33 cents a share, against \$1.59 earned at the same stage last year. Bank of America, another Californian bank, fell in sympathy, dropping 1% to \$33.40 on turnover of 1.6m shares.

Canada

TORONTO reversed Tuesday's gains to edge lower by midday. The composite index fell 15.30 to 3,478.40 on turnover of 12.7m shares. Declines led advances by 333 to 143 with 208 unchanged. The gold and silver index, up 56.52 at 5,514.65 on strong bullion prices, was the only sector to rise.

Petro-Canada was the most heavily traded stock, with 1.4m shares changing hands. It was off 4% at C\$12. American Barick was up 3% at C\$29.50 on almost 500,000 shares and Canadian Pacific dropped 3% to C\$18 on 500,000 shares. Franco-Nevada Mining Corp rose 3% to C\$20. Hudson's Bay Co gained 3% to C\$38.40 and Cambior Inc firmed 3% to C\$10.

ASIA PACIFIC

Nikkei drops 2.6 per cent on scandal fears

Tokyo

SHARE prices fell 2.6 per cent in brisk trading yesterday, as fresh rumours of stock-related scandals swept through an already jittery market, writes Emilio Teraszowski in Tokyo.

The Nikkei average dropped 62.25 to 23,374.47, after a day's high of 23,924.30 at the opening and a low of 23,343.56 in the afternoon. Volume slumped to 260m shares from 320m, and falls overwhelmed rises by 977 to 86, with 46 issues unchanged.

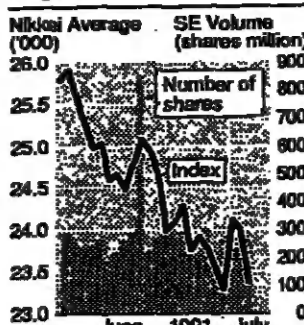
The Tokyo index of all first section stocks lost 45.47 to 1,620.65, and in London the ISE/Nikkei 50 index fell 18.20 to 1,363.71. The second section fell 49.81 to 3,221.72.

Concern that a television programme aired on Wednesday night would reveal further brokerage connections with crime syndicates, and rumours of possible arrests, prompted selling in the afternoon. In addition, traders said investment trusts sold to meet cancellations of trust shares.

Mr Shin Tokoi at County NatWest said many investors felt that there were more scandals to come, but added that while domestic investors were refraining from activity, foreign investors were potential bargain hunters.

Mr Nick Cant at Baring Securities said foreigners, who were looking at fundamentals

Japan



such as an imminent recovery in the US economy, sought export-oriented stocks.

Prices fell on broad-based selling, with all sectors declining. Broker issues suffered the largest losses, the sector weakening 4.7 per cent, and Nomura Securities shed Y90 to Y1,650.

Large-capital stocks were depressed, with Mitsubishi Heavy down Y19 to Y708 and Nippon Steel Y9 to Y410. Akai Electric saw heavy selling and fell Y110 to Y1,150. The Tokyo Stock Exchange recently put the stock on its watch list for speculative trading.

Matsushita retreated Y80 to Y1,630. Traders detected selling from the Middle East.

Macruhen, the trading company, slipped Y20 to Y582. The arrest of four businessmen, including a former Marubeni

official, on charges of defrauding two companies with fictitious steel transactions triggered substantial selling.

Victor of Japan, the audio maker, was one of the day's few bright spots, adding Y70 to Y1,640 on reports that it would link up with Sega Enterprises, the video game maker, to develop game equipment. Sega dipped Y400 to Y13,000 on encountering profit-taking.

Arbitrage-related positions for last week were announced yesterday, with arbitrage buying totalling 37.3m shares worth Y42.7bn. Trading by Morgan Stanley accounted for 36.8 per cent of total arbitrage-related transactions.

In Osaka, the OSE average plunged 67.67 to 26,265.13 on volume of 14.8m shares.

Roundup

TOKYO'S weakness depressed many of the Pacific Basin markets yesterday. Hong Kong was a notable exception.

SINGAPORE fell 1.7 per cent on heavy selling. The Straits Times Industrial index closed 24.4 lower at 1,486.73. Volume rose to S\$108m from S\$98m. Rumours that the Kuwait Investment Office was dumping shares in Tokyo depressed local prices. The KIO has substantial holdings in several listed Singapore companies, including Singapore Petroleum Company and Cycle & Carriage. In KUALA LUMPUR, the

composite index lost 5.38 to 608.22. Turnover eased to 38.3m shares from 39.7m.

HONG KONG extended its winning streak to a fourth consecutive session. The Hang Seng index climbed 23.66 to 3,796.57, although turnover contracted to HK\$1.98bn from Tuesday's heavy HK\$1.98bn.

The market overcame mid-session softness thanks to the July index futures' unusually large premium of 113 points over the cash index.

BANGKOK plunged further as investors were disheartened by unfavourable economic figures. The SET index fell 16.53 to 723.01 on thin turnover of 2.3bn baht. In the past two days, the index has slumped by 5.5 per cent.

The Bank of Thailand's report on the economy for the first five months of this year showed widening current account and trade deficits compared to the same period last year.

SEOUL fell again. The composite index closed at 802.83, down 8.82, after active volume of Won445bn. Rumours that Anam Precision, a camera maker, was close to bankruptcy continued to unsettle the market. The Stock Exchange suspended Anam's shares and the company denied the rumours.

AUSTRALIA pulled back after two days of rises. The All Ordinaries index slipped 14.4 to 1,528.77. Turnover dropped to

A\$193.6m from A\$134m. Coal & Allied ended steady at A\$8.90. The Stock Exchange made an official inquiry into a recent fluctuation in the share price from A\$8.56 on June 28 to A\$9.50 on July 1. The company said it was not about to announce any matters of importance.

MANILA was propped up by the mining sector, which has been neglected in the past three months. The composite index improved 12.18 to 1,741.18 amid volume of 130.6m pesos, after 86.5m. The mining index soared 29.87 or 9.8 per cent to 2,564.04.

NEW ZEALAND paused after Tuesday's 3.7 per cent rally, although a weaker domestic dollar encouraged moderate foreign buying which pushed turnover up to NZ\$22.5m from NZ\$16.7m. The Barclays index receded 6.13 to 1,467.86.

TAIWAN attempted to recover after Tuesday's drop but heavy selling in the banking sector reversed an early gain. The weighted index lost 8.41 to 5,604.59 as volume fell from T\$30.3bn to T\$21.8bn, the lowest in nearly six months.

BOMBAY was led higher by export-oriented companies after India devalued the rupee for the second time in three days. The rupee was revised down by 10.95 per cent against the dollar, taking the total depreciation since Monday to 18.74 per cent. The BSE index advanced 19.20 to 1,312.87.

EUROPE

Continent stays depressed about international events

FALLS on Wall Street and in Tokyo, economic gloom, and the unrest in Yugoslavia were seized upon as excuses to sell continental shares yesterday. Only Frankfurt, which closes before New York opens, showed some resilience, writes Our Markets Staff.

PARIS was depressed by the weakness of international markets, by the previous day's negative comments on the French economy and interest rates by the chief economist at Paribas, and by events in Yugoslavia.

The CAC 40 index fell another 1.9 per cent after Tuesday's 1.3 per cent decline, closing 32.45 lower at 1,718.62, its worst level since late February. Turnover was moderate, but better than Tuesday's FF2.7bn.

One trader said the market's pessimism was so widespread that a recovery might be in the offing, although probably not until after the Bundesbank goes on holiday next week. If the German central bank failed to raise interest rates, prospects of a French rate cut were likely to trigger a stock market rally, he said.

Selling focused on the more liquid stocks. Elf Aquitaine was down FF10.80 or 3 per cent at FF346 on volume of 322,700 shares. Alcatel Alsthom was off FF13 at FF547 and Peugeot shed FF13 to FF563. Générale des Eaux was the most active stock, falling in line with the market to close FF46 lower at FF2,382.

MILAN managed to come off the day's lows on short-covering at the close of a weak session. However, the market was regarded as still vulnerable, as foreign and domestic investors lost patience with the government's delay in resolving its deficit problems. Furthermore, inflation was creeping back up, forcing interest rates higher.

"Italy's image has deteriorated in the last eight to 10 months and Moody's downgrading [of the country's foreign debt rating] was the final straw," one dealer said.

Another blow for the stock market was the release of June mutual funds data, which

FT-SE Eurotrack 100 - Jul 3

Hourly changes							
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close
1100.63	1100.12	1101.08	1102.72	1102.41	1100.71	1095.43	1095.64
Day's High			1103.17	Day's Low			1094.73
Jul 2	Jul 1	Jun 28	Jun 27	Jun 26			
1109.86	1112.76	1106.47	1116.52	1114.79			

Base value 1000 (25/1/89)

showed that equity funds and mixed funds both experienced net outflows. An aggregate net inflow of £141bn, the highest level in more than four years, was due to the fixed-income mutual funds.

The Coint index fell 9.78 or 1.7 per cent to 556.67 in volume estimated at between £130bn and £140bn, after Tuesday's £114bn. Dealers said many sell orders remained unexecuted because of the reluctance of professionals to take on the stock and the lack of buying interest.

The market took a sharp downturn when Fiat plunged £214 or 3.5 per cent to £5,587, before it rebounded after hours to £6,030.

The telecommunications sector, one of the few areas which had been popular with foreign investors, suffered after state shareholder IRI's poor international roadshow on Stet recently. There were fears that foreigners would sell their holdings rather than take up the savings share offer, which is due to be priced next week.

Stet eased £38 to £2,011 while SIp, which has approval for further capital increases over the next four years, fell £13 to £1,103.

FRANKFURT saw some strength in construction stocks, after a strong progress report from Hochtief earlier this week, and in steels. The DAX index closed 3.91 higher at 1,514.43 after a 1.40 rise to 677.35 in the FAZ at mid-session. Volume rose from DM6bn to DM6.5bn.

The sector moves were questioned later by Mr Michael Geller of County NatWest, who said that constructions were

likely to suffer from the 80 per cent drop in 1990 group net profits reported by Philipp Holzmann after market hours. Holzmann trailed the sector yesterday with a rise of just DM5 to DM1,455.

Steels were led up by Hoesch, DM6.50 better at DM259.50. Mr Geiger suspected stakebuilding; the company, unusually, is valued at a discount to net assets. On steels in general he said that buying for a 1992 recovery seemed a high-risk strategy.

MADRID followed other houses down, but ended above its day's low. The general index shed 3.06 or 1.1 per cent to 272.50 in turnover of about Ptas1bn, down from Ptas1.2bn.

Construction stocks moved sharply lower. Uralita fell Ptas70 to Ptas1,840 and Aslana, the cement producer, lost Ptas105 to Ptas1,065. Banks were also weak, with Banco Santander down Ptas120 to Ptas1,060.

AMSTERDAM closed near the day's lows after a lifeless session. The market lacked retail interest and was depressed by a lower Wall Street towards the end. The CSE Tendency index fell 0.8 to 92.4.

VIENNA continued to be concerned about its Yugoslav neighbour. The course index fell 16.48 or 3 per cent to 527.34.

SOUTH AFRICA

THE RESILIENCE of bullion prices in the face of the dollar's strength buoyed up gold shares. The Johannesburg all-gold index jumped 34 to 1,445 and the industrial index added 32 to 3,960. The all-share index advanced 39 to 3,577.

Law and order flaw in Pakistani equation

Farhan Bokhari in Islamabad looks at record highs on the Karachi Stock Exchange

IN SPITE of a worsening law and order situation which could easily jeopardise government plans for privatisation, Pakistan's leading stock market continues to record some of the largest gains in its history.

Yesterday, the Karachi Stock Exchange (KSE) index closed at an all-time high of 1,913 in volume similar to the 3.03m shares traded on Tuesday, when the index reached a record 1,901. This compares with a low of 1,707 on April 23, when turnover peaked at 3.6m shares on the prospect of increasing foreign investment in Pakistani equities, and 1,594 on January 2. The market's advance so far this year has been 20.7 per cent.

The record highs have surprised many investors. On Monday, Mr Nawaz Sharif, the prime minister, postponed an important visit to Japan because of the growing lawlessness at home. Recent gains in equities have been linked to policies of privatisation, and lessening of regulatory controls. A further surge followed last month's flotation in Hong Kong of a Citicorp mutual fund for investment in Pakistan.

Reforms allowing all Pakistanis to open foreign currency accounts in local banks, together with tax holidays for a number of businesses, have added to market confidence.

The KSE has also seen the beginnings of a campaign on dividends. According to government estimates, only 246 of its 487 listed companies declared dividends last year. Mr Mumtaz Rafee, a Pakistani businessman and a shareholder in a KSE listed company, has demanded tighter regulations to force companies to declare dividends out of their profits, as a first step towards increasing confidence.

Government officials and western economists concede privately that, in spite of the KSE's performance, some reforms at the stock exchange have become necessary in order to encourage new investors.

A senior western economist in Islamabad says: "The stock market has to become a major source of funding in this country. People who do not honour their commitments have to be dealt with."

However, with the government encouraging deregulation, some officials believe that such controls would send mixed signals. A senior finance ministry official says: "We are dealing with a very sensitive area. If we over-regulate, we will stifle the market."

The government says it does take steps to monitor the conduct of companies. Mr Mumtaz Abdullah, chairman of the Corporate Law Authority (CLA),

the government's main regulatory body to administer corporate law, says that at least four KSE companies have been taken to court during the last year for non-payment of already declared dividends, in response to questions on Mr Rafee's allegations. But, he adds, the government cannot force companies to declare dividends. "Declaration of shareholders is the domain of shareholders and directors."

In spite of the recent surge, there are reservations about the durability of the bull market. Not only has Mr Rafee attracted attention among

businessmen and the press, but many local business people are sceptical about Pakistan's success in new economic policies, especially owing to political uncertainty caused by a growing crime problem.

A number of robberies and kidnappings in the southern province of Sindh have discouraged new investments in and around Karachi in the past three to five years, businessmen say. Recent incidents in the province of Punjab, where at least 20 people have been murdered by unknown assassins in the past week, have intensified

the sense of insecurity. "Confidence has been shaken during the past couple of weeks," says Mr Arab Ahmed, a leading Karachi-based textile industrialist. The fact that Pakistan's democracy is less than three years old, following 11 years of military rule, also causes concern.

But the prime minister's brother and close confidant, Mr Shahbaz Sharif, who is also an elected MP, says: "The government is very clear. No meaningful investment will take place here unless the law and order problem is resolved. We have every determination to encourage foreign investment."

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JULY 2 1991										MONDAY JULY 1 1991										DOLLAR INDEX	
	Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)					
Australia (70)	143.33	+1.1	132.85	125.71	136.71	134.69	+1.4	5.16	141.77	130.15	123.98	134.30	122.98	147.30	112.74	147.02						
Austria (20)	173.17	-2.3	180.28	151.89	198.17	195.08	-0.2	1.85	177.28	182.74	165.04	167.93	167.00	222.37	167.00	222.80						
Belgium (40)	124.48	-0.9	115.23	109.17	125.59	115.12	+0.2	5.08	125.61	115.31	109.84	118.98	116.70	151.20	121.73	125.95						
Canada (115)	139.05	+0.5	126.87	121.53	132.59	115.12	+0.5	3.38	138.36	127.01	120.80	131.04	114.51	142.27	126.48	138.13						
Denmark (37)	236.38	-0.7	216.74	207.31	225.43	227.68	+0.8	1.55	238.59	217.19	206.91	224.11	223.98	270.56	217.74	282.53						
Finland (16)	90.10	-3.0	83.58	78.03	85.94	82.10	-1.8	2.94	92.93	85.31	81.28	88.03	83.84	126.15	90.10	135.57						
France (114)	123.20	-1.5	114.02	108.05	117.50	120.11	-0.8	5.28	125.14	114.08	109.43	118.53	121.11	152.26	121.85	161.04						
Germany (65)	102.03	-1.8	94.42	89.20	97.31	97.31	-1.7	2.30	103.87	95.36	88.39	96.39	92.89	126.55	102.03	135.63						
Hong Kong (55)	156.53	+0.6	144.95	137.37	149.29	156.29	+0.7	4.96	159.64	142.88	136.11	147.44	135.17	161.77	118.82	139.36						
Ireland (16)	141.68	-0.6	131.52	124.27	137.19	134.30	+0.3	3.72	142.53	137.34	130.86	134.06	135.03	139.40	122.38	151.85						
Italy (77)	121.15	-1.6	106.78	100.28	108.51	107.45	-1.0	3.19	120.58	110.74	104.15	110.55	104.64	126.15	102.05	106.59						
Japan (474)	131.04	-0.4	121.27	114.33	124.59	114.93	-0.1	0.73	131.55	120.77	115.05	124.64	115.05	146.97	118.35	150.82						
Malaysia (88)	121.23	+0.5	114.02	108.05	117.50	120.11	-0.8	2.94	125.14	114.08	109.43	118.53	121.11	152.26	121.85	161.04						
Mexico (18)	98.65	-2.0	92.42	87.79	95.27	92.22	+0.0	2.84	232.47	218.41	203.30	220.20	246.71	247.78	192.88	231.81						
Netherlands (31)	131.34	+0.2	121.55	115.19	125.27	123.84	+0.5	4.33	131.55	120.77	115.05	124.64	115.05	146.97	118.35	150.82						
New Zealand (19)	48.48	+3.3	44.88	42.52	45.24	45.19	+1.1	7.77	49.93	43.00	41.04	44.45	43.41	54.84	41.41	58.23						
Norway (23)	123.01	-0.1	115.03	108.05	117.50	120.11	-0.8	5.28	125.14	114.08	109.43	118.53	121.11	152.26	121.85	161.04						
Singapore (35)	163.84	+0.4	172.40	170.01	184.98	156.02	+0.5	1.15	167.11	171.77	163.53	171.84	174.74	223.24	163.53	201.49						
South Africa (61)	220.01	-1.1	212.87	201.73	219.37	165.76	+0.6	3.28	227.27	206.82	198.93	215.47	196.47	236.45	171.31	175.81						
Spain	143.74	-0.4	135.71	128.37	139.50	124.90	-0.3	3.28	144.29	133.34	127.02	137.59	126.38	171.12	131.51	171.81						
Sweden (38)	158.39	-0.6	171.57	160.76	173.92	159.19	-0.4	4.44	169.42	171.13	160.08	175.69	164.90	198.12	146.82	222.72						
Switzerland (58)	87.57	-0.4	80.88	78.75	83.46	85.71	+0.5	5.24	85.62	80.82	78.51	83.30	82.24	100.47	82.17	100.43						
United Kingdom (249)	151.41	-0.2	146.55	138.54	150.11	145.57	+0.7	5.04	157.88	144.73	137.97	149.33	144.73	167.44	136.27	166.27						
U.S. (126)	125.96	-0.1	145.96	145.96	145.96	145.96	+0.0	3.61	145.96	145.96	145.96	145.96	145.96	145.96	145.96	145.96						
Australia (133)	127.75	+0.5	118.22	112.05	121.67	120.35	+0.3	3.96	126.76	112.20	110.60	121.87	105.33	151.52	125.50	151.47						
Noradic (11)	176.97	-0.5	169.77	155.20	168.77	165.29	+0.5	1.97	180.23	165.43	152.43	168.77	165.29	204.55	165.29	204.55						
Pacific Basin (718)	132.00	-0.3	122.15	117.17	125.60	118.28	+0.0	1.10	132.38	121.83	115.78	125.40	117.28	145.92	117.28	145.92						
Europe-Pacific (1556)	130.66	-0.5	120.32	114.58	124.61	118.78	+0.0	2.21	131.28	120.52	114.78	124.35	118.78	147.86	117.28	151.82						
Europe-Pacific (1556)	130.66	-0.5	120.32	114.58	124.61	118.78	+0.0	2.21	131.28	120.52	114.78	124.35	118.78	147.86	117.28	151.82						
Europe Ex. UK (558)	109.74	-1.2	101.56	86.27	104.68	105.58	-0.4	3.18	111.07	101.97	97.16	105.24	100.40	129.80	100.65	141.00						
Pacific Ex. Japan (244)	141.31	+0.7	130.78	123.59	134.79	127.45	+0.9	4.57	140.28	128.79	122.71	132.90	126.26	145.08	114.01	141.02						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
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World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
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World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	125.95	119.88	148.16	122.93	161.33						
World Ex. U.S. (174)	132.48	-0.4	122.93	118.19	128.34	119.84	+0.0	2.26	132.28	122.89	116.51	12										